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WEDNESDAY FEBRUARY 24 1999

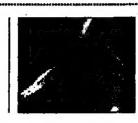
World Business Newspaper http://www.FT.com



Caspian oil play Low crude price undermines dreams Page 4



Venture capital **Have Europeans caught** internet fever too late? Page 22



**Dutch cover-up** Why El Al crash inquiry shakes government Page 2

World trade The case for a new multilateral round Martin Wolf Page 14

WORLD NEWS

#### **Turkey charges** Kurd leader Ocalan with treason

Abdullah Ocalan, leader of the Kurdish Workers' party, was formally charged with treason as his capture by Turkey rattled the Greek government and financial markets. Page 2

US seeks to reassure exporters The US attempted to reassure US exporters that Washington's rejection of a \$450m satellite sale to China could stiffen curbs on technology trade. Page 16

France's right fails to unite Divisions over European policy have helped end a fresh attempt to unite France's right around a common list of candidates for the European parliamentary elections in June. Europe, Page 3

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Lafontaine warns on defiation German finance minister Oskar Lafontaine warned against the possibility of deflation and called again for the European Central Bank to cut interest rates. Europe, Page 2

The city of Stockholm granted tenants the right to buy council homes despite opposition from the Swedish central government. Europe, Page 3

Malaysia said the first elections since its political crisis began in September would be held on March 12 and 13 in the eastern state of Sabah. Asia-Pacific, Page 6

China to step up WTO bid The US and China agreed to inject new momentum into Beijing's stalled bid to join the World Trade Organisation. World trade,

Spending cuts 'threaten stability' Australian government leaders warned that the collapse of Asian defence spending amid eco-nomic turmol threatened regional stability and security. Asia.

Pacific, Page 6 Harriers to join forces Harrier aircraft from Britain's Royal Air Force and Royal Navy are to merge into a single strike force, the government

Microsoft evidence questioned A Microsoft executive was accused in court of fabricating evidence about the company's contacts with its internet rival Netscape Communications. US and Canada, Page 5

Congress and Clinton strike deal US president Bill Clinton met congressional leaders with all sides pledging to work together in an era of improved co-operation. US and Canada, Page 5

Three die in Bangladesh clashes Three people were killed and more than 100 wounded in bomb blasts and clashes in Bangladesh as opposition parties enforced a nationwide strike to block local elections, police said. Asia-

internet surgery to be tested A high-speed internet connecting 37 US universities will be put to the test today when a patient undergoes surgery at Ohio Stata University with the help of doctors in Washington DC. US and Canada, Page 4

### **BUSINESS NEWS**

#### Frankfurt falls out with London over share trading plan

The London and Frankfurt stock

exchanges are at odds over how ownership of their proposed pan-European system for trading shares of Europe's leading companies will be structured. The dispute is the first serious problem facing their alliance, unveiled last July. The two exchanges are also divided over which family of equity indices will be associated with the new system. Page 17

Unliever is to hand £5bn (\$8.15bn) to shareholders with a special dividend described by the Anglo-Dutch consumer group as the largest one-off payout by a company. Page 17; Buyback bonanza, Page 14; Lex, Page 16; Analysis, Page 21

Robert Bosch, Europe's biggest automotive parts maker, continued its expansion among Asian suppliers with agreement to buy majority control of Zexel, a Japanese components company with sales of Y230bn (\$1.91bn). Asia-Pacific companies, Page 20

Daiwa Bank, Chuo Trust, Mitsui Trust and Sakura Bank could be 30 to 60 per cent governmentowned after Tokyo's planned injection of at least Y7,450bn (\$64.2bn) of public funds into Japanese banks. Page 16

Home Depot, the world's largest home improvement retailer, reported a 36 per cent jump in fourth-quarter earnings to \$418m to highlight the continuing strength of US retailers. US companies, Page 19

BSkyB and Canal Plus, the leading UK and French pay television broadcasters, have entered preliminary talks on a merger. European companies, Page 18; Lex, Page 16

Kvaarner, the Anglo-Norwegian sagineering and shipbuilding company, plans a restructuring 

MaritaNordbenken, the Nordic region's largest lender, reported a 13 per cent increase in underlying profits from FM7.24bn European companies, Page 18

BTM, the Bank of Tokyo Mitsubishi, is to boost the capital of its UK securities business Tokyo-Mitsubishi International. by £185m to £335m (\$543m). Asia Pacific compenies, Page 20

Cibs Specialty Chemicals reported a 35 per cent drop in net income before restructuring charges to SFr369m (\$254m). European companies, Page 18

NOT, the UK technology company, demonstrated a transparent loudspeaker fitted across the screen of a laptop computer. UK companies, Page 21

Bank of Montreal unveiled an overhaut of its operations as chief Matthew Barrett stepped down. Page 17



WORLD MARKETS

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# US economy still at risk of imbalance,

says Fed chief Greenspan predicts continuing growth

By Gerard Baker in Washington'

The US economy performed "admirably" in 1998, shaking off the international financial turmoil with ease, but remains prey to a host of dangers that could tip it towards either stronger inflation or weaker growth, Alan Greenspan, chairman of the Federal Reserve, said yesterday. In his half-yearly Humphrey-

Hawkins report. Mr Greenspan told the Senate banking committee the economy should continue to enjoy robust growth with subdued inflation over the next year, extending the longest peacetime expansion this century.

But imbalances were emerging that could force the Fed either to raise or to lower interest rates at short notice. "After eight years of economic expansion, the economy appears stretched in a number of dimensions," he said. "In light of all these risks, monetary policy must be ready to move quickly in either direction."

The central bank expected growth this year to slow from 3.9 per cent in 1998, the third straight year of growth over 3 per cent. The Fed predicted gross domestic product would expand by between 2.5 per cent and 3 per cent in 1999 - a substantial upward revision from its forecasts two months ago, and above what most of its economists regard as the sconomy's long term potential growth rate.

Inflation was expected to rise, with consumer prices forecast to grow by between 2 and 2.5 per cent versus 1996's 1.6 per cent. Mr Greenspan reiterated that if

in consumer spending, would Speech, www.fl.com/an

produce an acceleration in wages and inflation.

Risks to growth came from global weakness; a fall in the recent high rates of growth of capital spending; and the threat that a stock market correction could hurt consumer and business confidence. Mr Greenspan again signalled

his concern about the stock market: Equity prices are high enough to raise questions about whether shares are overvalued.

"As the economy slows to a more sustainable pace, as expected, profit forecasts could be pared back, which together with greater sense of vulnerability in business prospects could damp appetites for equities."

He added that the central bank would consider taking back at least a part of the interest rate cut it made last autumn. "The Federal Reserve must continue to evaluate ... whether the full extent of the policy easings undertaken last fall to address the seizing-up of financial markets remains appropriate as those disturbances abate," he said.

That remark alarmed bond investors, who drove the benchmark 30-year Treasury bond down almost one full point as Mr Greenspan spoke, raising the yield to 5.42 per cent. Overall, markets interpreted

the testimony as indicating the Fed remained in a neutral position on the risks to the economy. After an early fall, equity prices had recovered almost all their losses by 1pm in New York.

# Blair launches plan for euro changeover

By Robert Peston, Political Editor

Tony Blair, the UK prime minister, yesterday put himself at the head of the campaign to take the UK into the European single currency early in the next century.

In a historic statement to the House of Commons, he removed my doubt about his conviction that "Britain should join a successful single currency", as he launched a national changeover plan on steps required by the public and private sectors for the smooth introduction of euro

rotes and coins. Meanwhile, he has taken important steps towards forming a cross-party pro-euro alliance, by holding private talks with the former Conservative chancellor. Kenneth Clarke, and the former

Conservative deputy prime min-ister, Michael Heseltine. William Hague, the Conservative leader, who strongly opposes Britain's adoption of the euro. yesterday accused Mr Blair of eopardising "1,000 years" of inde-

Although the prime minister insisted it was "not inevitable" that Britain would become the 12th member of the euro-zone, he also made it clear he believed there was a strong likelihood that the relevant economic conditions for joining would be in place shortly after the next election, due in 2001 or 2002. The changeover plan says that

if a decision to join were taken in 2001, sterling would be abolished as legal tender in 2004. It also estimates that between 24 and 30 months should elapse between a promised referendum vote in favour of the erro and the introduction of euro notes and coins. As a signal of the government's

intent. Mr Blair said he would seek parliamentary authority to spend tens of millions of pounds converting the computer systems at the Inland Revenue, Customs and Excise and the department of social security. He urged business to "start to do the same".

There was widespread support from the financial community and industry both for the practical steps envisaged to prepare for ment of Mr Blair's equivocal posttion on the euro.

Sir Clive Thompson, president of the Confederation of British industry, called for an "unequivocal commitment to British entry but was encouraged by Mr Blair's "sentiment and body language during his speech. Nick Herbert, chief executive of

Business for Sterling, the business lobby group opposed to early UK entry, said Mr Blair had announced a significant change of policy. "He is signalling a change of gear and glossing over the substantial difficulties that remain," he said.

Reports and analysis, Page 10 Editorial Comment, Page 15 UK/Emu, Page 21

### CONTENTS

World News: North America 5 International 4,

Asia Pacific 6, Trade 4, UK 10,11 European News: 2,3

Management/Technology: 22 Comment & Analysis: 14,15

Companies & Finance: 17-21 Europe 18, The Americas 19, Asia Pacific 20, UK 21,

Capital Markets 24

World Stock Markets: 30-36



German foreign minister Josephus Flacher, left, and Serb president Milan Milutinovic in heated discussion at Ramboullet yesterday

# Kosovo talks break up without a deal

More than two weeks of intense negotiations to secure peace in Kosovo ended yesterday with no signatures on any agreement. But international mediators said they had achieved "consensus" among Serbian and ethnic Albanian negotiators for a deal and summoned both sides to talks midway through next month.

Foreign ministers of the six-nation Contact Group claimed that the 17 days of talks had produced substantial progress but they conceded failure in persuading the two sides to sign their draft peace plan.

"We have no signatures yet," said Hubert Védrine, the French foreign minister. "The essential point is that we have started a process and we are not going to

Madeleine Albright, the US secretary of state, said: "We have decisively broken the stalemate that has hung over Kosovo for so dence or the founding of a third

After Albanian negotiators

demanded a two-week break to consult their "political and military" base in Kosovo, a new round of talks was scheduled to start elsewhere in France on March 15. But this second set of talks will not only need to tackle the controversial issue of a Nato-

the political agreement; it will also have to tie up many loose ends in that agreement. The "consensus" that media-

led force in Kosovo to implement

tors hailed consists of separate letters to the Contact Group from each side. In their letter, the Albanians say they "can accept" the draft peace plan, subject to consultations in Kosovo and expert technical review. It also implies the Kosovo Liberation Army will lay down its arms, as demanded by the Contact Group. But Albanians make their

acceptance of the peace plan dependent on "rapid deployment" of a Nato force and on "a referendum to ascertain the wishes of the people". The Contact Group refuses to promise the Albanians a referendum if it is opposed by the Serbs. In their letter, the Serbs

express willingness to support autonomy for Kosovo, provided this does not end in indepen-In an apparent concession, the

Serbs, who had earlier insisted that they would never accept foreign troops, stated that Yugoslavia is ready to "discuss the scope and character of an inter-

US strategy undermined, Page 2

# **Telecom** Italia plans merger to foil Olivetti

By Paul Botts in Rome

Telecom Italia is poised to merge with its 60 per cent owned cellu-lar telephone subsidiary in a move that could deal a knock-out blow to Olivetti's €53hn (\$59hn) proposed hostile bid for its much larger Italian telecommunica

tions rival. The Telecom Italia board is due to meet tomorrow to consider a merger with Telecom Italia Mobile, which would substan-

tially increase the cost of Olivetti's highly leveraged bid.
The merger would raise the cost of any offer for the combined group by about €20bn, making it more difficult for Olivetti's audacious bid plan to succeed. It is understood, however, that Tele-

com Italia will put its merger proposal to a shareholders meeting. Olivetti confirmed it intended to go ahead with its proposed bid, in spite of Monday night's decision by Consob, the Italian stock market watchdog, to halt the offer on the grounds that it did

not comply with takeover rules. Consob's verdict that the bid was inadmissible cleared the way for Telecom Italia to draw up defences. Under Italian takeover rules, this would have been impossible if Consob had

approved the offer. However, even before the Olivetti bid, Franco Bernabe, the Telecom Italia chief executive. had been considering a merger of the fixed-line telephone company with its mobile subsidiary as part of his long-term strategy.

He told company managers last week he wanted to change the group's focus to that of a service provider offering a full range of services to the broadest band of customers. "This constitutes a Copernican revolution for this company.~

He will address Telecom Italia's unions today to outline an industrial strategy designed to adapt the former telephone status.

He told managers the Olivetti bid had helped create a strong sense of "esprit de corps" inside the company after a long period of management turmoil and lack of clear leadership.

i Lex,Page 16; Analysis, Page 18

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Applications

# PKK leader charged with treason

By Leyla Boulton in Ankara and Kerin Hope in Athens

the Kurdish Workers' party (PKK), was yesterday formally charged with treason as his capture by Turkey rattled the Greek government and financial markets and continued to sour relations between the two countries. Prosecutors said the state

would seek the death penalty, not used in Turkey

Ankara rejected the Euro-

By Levia Boutton in Ankara

Business leaders of Turkey's

backward south-east can just

about keep count of the

number of times the govern-

onslaught" announced by

Bülent Ecevit, the caretaker

prime minister, to help win

over disgruntled Kurds after

the capture last week of

the PKK guerrilla move-

ment, is by their tally the eighth pledge of its kind. But

the announcement was not

accompanied by any calcula-

tion of how much money

would be allocated to the

Like most Turkish politi-

cians, Mr Ecevit argues that

Kurdish support for the

PKK's struggle for self rule

in the south-east can be

defused primarily by eco-

nomic and social measures -

jobs, education, and health

care. But his determination

to "see to it" that investment

incentives should produce

ment has promised to boost

"The EU's idea of sending Abdullah Ocalan, leader of observers to the trial means to approve and encourage interference in the independent judiciary," the foreign ministry said. "This attitude which is against the principle of a state of law is not acceptable." It said, however, that individual monitors could attend the trial providing judges agreed.

The strength of Turkey's reaction was in part due to disappointment with the pean Union's request that it EU's failure, at a meeting of

Kurds sceptical of

investment pledge

Ankara is convinced that promises to boost economic

development in the south-east will counter disaffection

gest city.

economic development in migration, appear to be only

Abdullah Ocalan, leader of factories, one of which pro-

progress visible so far in

Divarbakir, the region's big-

Attacks by the PKK, often

blamed by the government

for the south-east's high

rates of unemployment and

is teasing us," says Adem

Erdem, secretary-general of

Gunsiad, the regional busi-

ness association, who save

he "regrets" setting up two

duces plastic pipes and the

daily power cuts that give

Mr Brdem and other com-

pany bosses their biggest

headache. The south-east

still suffers from poor infra-

structure, even though it is

home to one of the world's

most ambitious electrifica-

Power from the \$32bn

South-east Anatolia Project's

hydro-electric dams has so

far mainly been used to meet

the needs of the industria-

Even the government's

lised west of the country.

tion projects.

other industrial dyes.

part of the problem.

member state, for allegedly supporting Mr Ocalan and the PKK. Ankara said it had expected the EU to ask Athens to account for its "shameful" violations of international law.

Costas Simitis, Greek prime minister, yesterday desperately fended off the impact of Mr Ocalan's arrest, which has already cost the resignations of three ministers. He accused Turkey of a "defamatory" campaign against his country.

modern Greece," Mr Simitis Mr Simitis held a special said after the council meet-

Greek markets slipped 6 per

cent on fears that political

instability could drive the

government from its path to

convergence and entry to

the euro-zone, scheduled for

2001. The Greek drachma

slipped to Dr323.40 against

the euro, its lowest level

since mid-January, before

recovering to Dr323.15 at

"No one can prevent the

close of trading in Greece.

cuss the Ocalan affair, as efforts for Emu entry according to the timetable."

Nevertheless, the political furore has so damaged the credibility of the government that senior members of the governing socialist party have begun discussing the possibility of an early election, possibly to coincide with the European parliamentary elections in June.

Suleyman Demirel, Turkish president, had on Monday said he would seek to have Greece classified as a clashes in the south-east's state that supports terror- Siirt and Sirnak provinces "The government will ism. Turkey said it had sent

EU and Nato. Both countries are Nato members

Greece had sheltered Mr Ocalan in its Nairobi embassy for nearly two weeks until he was whisked off to Turkey. Ankara holds him responsible for the deaths of up to 30,000 people in a 14-year conflict in the country's south-east.j

Turkish security forces said yesterday they had



month, before Mr Ocalan's Opel dealership in down- watch television in Kurdcapture sparked new offers town Divarbakir, he declares that the south-east could be of help, Nafiz Kayali, the region's Ankara-appointed richer than other parts of governor, conceded there was a need to fine-tune investment support. But he

economic improvements on their own cannot deliver Having learned Turkish at school at the age of seven, slum, is one of the few local Mr Can favours cultural rights sought by moderate Kurds who do not support the PKK.

"Children should have the

ish," he says. "This will not split up the state. On the contrary. We love our country and want it to stay united. But Kurds should live with their own culture and language and I hope tions will be adopted soon."

Other businessmen warn that even if investment could deliver all the benefits expected of it in Ankara, the conditions so far are not ripe for it to flourish on the scale necessary to dent popular

onger viable, at least until March 15 when the peace

# **US** strategy on Kosovo is undermined

Hardliners within the ethnic Albanian Kosovo Liberation Army (KLA) have effectively scuttled the US strategy to isolate Serbia at peace talks in France, but yesterday's inconclusive outcome at Rambouillet also exposed serious divisions within the rebel movement that could ead to further violence.

Sources close to the 15member Kosovo Albanian negotiating team said the delegation voted unanimously to accept in principle the US-drafted peace plan. but pressure from KLA hardliners, notably their political representative Demaci, prevented them from signing. Instead they

promised to return to Kosove to consult their people. Mr Demaci, a veteran of the Kosovo independence movement who spent 28 years in Serbian jalls, yesterday flew to Slovenia for urgent medical treatment. He was also expected to meet Hasim Thaci, the 29year-old head of the KLA political directorate who led the ethnic Albanian delega-

tion at Rambouillet. Madeleine Albright, the US Secretary of State, yesterday spoke to Mr Demaci by telephone but failed to gain his support for the threeyear interim accord that would grant broad autonomy to Kosovo province and its ethnic Albanian majority. Diplomats said the US gameplan to get KLA support and bludgeon Belgrade into an agreement through the threat of air strikes was no

conference is scheduled The KLA has lacked a unified political or military command structure since the war in Kosovo erupted a year ago. Fighting units are effectively led at the village level by local warlords

**GERMANY'S GREENS** 

**NEWS DIGEST** 

Trittin drops planned law

on atomic power stations

Germany's Green environment minister, Jurgen Trittin, has

shutting of the country's atomic power stations, a day

after Bonn had dropped clauses from the law on banning

Mr Trittin had agreed to await the outcome of talks with

the energy industry on closing the 19 nuclear power sta-

tions before proceding with changes to the country's atomic legislation. Officials confirmed that process could

take many months. The bill had been due to be discussed

in cabinet next week.

Mr Trittin's decision followed talks late on Monday with

Chancellor Gerhard Schröder. It came after strong opposi-

would have increased the compulsory insurance cover for

and tightened security checks. Shelving the bill weakens

Mr Trittin's hand in negotiations with the energy industry.

But Mr Schröder has insisted the exit from nuclear power

nuclear reactors from DM500m (£256m, \$283m) to DM5bn

tion from the energy industry and draft changes which

The Bonn environment ministry confirmed yesterday that

ancient clan allegiances. But Mr Demael, who refused to attend the Rambouillet talks, has emerged as a potent political force

"We continue to see Mr Demaci as a major obstacle to this peace process," said James Rubin, US State Department spokesman. Mr Demaci opposes provi sions within the peace plan that call for the demobilisa-

tion and disarming of the KLA by Nato peacekeepers within three months. He also demands a commitment to a nation at the end of the three-year period. Albin Kurti, a Kosovo Athonian student leader

close to Mr Demaci, yesterday condemned the Rambouillet peace process. "No political deal can be made without Mr Demaci's approval. The KLA will continue its liberation war to the end." he said in Kosovo's capital Pristina.

Mr Demaci had met the newly appointed KLA commander in chief, Suleiman Selimi, and received his full support as the rebel army's chief political representative. Mr Kurti said in an indirect attack on the authority of Mr Thaci.

"There is now a power struggle within the KLA. between Thaci and Demaci. said one source close to the KLA. "But if most local commanders have a sense of reality they will go along with Thaci," he added, suggesting that Mr Selimi might eventually back the proposed peace deal.

Western monitors of the 1.300-strong Kosovo Verification Mission are concerned that "mayerick" elements of the KLA will try to sabotage the peace process by provok ing Serbian security forces into heavy-handed retaliation in the hope that Nato will be forced to intervene.

# Lafontaine voices fears over deflation

"substantial results" is in favourite investment show-

sharp contrast to the slow cases have been affected.

Oskar Lafontaine. Germany's finance minister, vesterday warned against the possibility of deflation in the economy and called again for the European Central Bank to cut interest rates to ward off the threat.

His comments came amid increasing concern in the finance ministry at deterioriating economic conditions facing Germany. In its latest monthly report, the ministry acknowledged the economy was showing "weak tendencies" with manufacturing activity "clearly slowing" at the end of last year.

Mr Lafontaine pointed to the steepest fall in industrial producer prices since reunification in 1989 - down 1.7 per cent in the year to December. "At the moment, there is no inflation danger," he said. "If nothing is done soon, the danger of deflation will predominate."

However, economists warned the new Bonn government was undermining the euro by seeking to use the currency as part of its

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job creation attempts, undermining the stability culture. Presenting his 1999 budget

plans to the Bundestag, or parliament. Mr Lafontaine insisted monetary policy could not be regarded as "growth neutral" but could have "positive effects" on profit expectations, investment and employment. Mr Lafontaine added that

Germany's "stability programme" - which sets tough public sector deficit and debt goals for the years ahead as required by euro-zone governments - depended on unemployment falling and avoiding a prolonged period of weak economic growth. Bundeshank forecasts last

week suggested seasonally-

adjusted gross domestic product fell by 0.4 per cent in the fourth quarter of 1998. The finance minister believes his budget prudence has created the fiscal conditions for further cuts in interest rates and argues that there is "room for manceuvre" for the European central bank to act without jeopardising price stability. He said the example of Japan showed attempts at

flat if applied too late or in too small quantities. Mr Lafontaine described his 1999 budget, which increases federal spending by 1.7 per cent after taking account of special factors, as a "first step" towards putting public finances on an even keel. But he said further steps were needed to

reduce a "structural deficit"

monetary stimuli could fall

in federal spending. In the medium term, he said the government had to close a DM30bn (€15.3bn, \$17bn) gap. This had been inherited partially from the previous government of exchancellor Helmut Kohl and partially resulted from a recent constitutional court ruling insisting married couples should be given the same child tax allowances as single parents. The government was creating conditions for stable demand through its fiscal policy, Mr Lafontaine said.

German economy, page 15

# Air crash shakes faith in Dutch politics

The mystery of the cargo on the doomed El Al flight has forced prime minister Wim Kok to stumble. Gordon Cramb reports

difficulty. As a parliamentary inquiry uncerths evipremiers may each have neglected vital issues surrounding the crash more than six years ago of an El Al jet, public confidence in The Hague administrative machine has been shaken.

cut in the 2000-person Akyil

textile plant in Diyarbakir, it takes up to two hours' to repair the spools of ripped

The problems with infra-

structure and the risk of

ernment offers of cheap elec-

tricity for the construction

of factories; they want such

benefits to continue after

plants go on stream. They

also want more generous tax

In an interview last

Neither the free-market VVD party of Annemarie Jorritsma nor the centrist D66 of Els Borst was in office when flight LY 1862, a cargo aircraft of the Israeli carrier, crashed into an Amsterdam apartment block on the evening of October 4 1992. killing more than 50. The cause of the accident, a fail-

ure in an engine mounting. became clear within days. But what was on board the Boeing 747? What lay behind illnesses suffered not only by hundreds of residents of the Bijlmer, the economically deprived outer suburb where the jumbo came down, but also by workers at sites where the debris was stored?

Mrs Borst, health minister since 1994, and Mrs Jorritsma, who held the transport portfolio from that time until moving last year to economic affairs, appear from the hearings to have made less than vigorous efforts to elicit answers. Since the inquiry began a month ago, it has emerged

The government of Wim • Aviation officials knew have been available at the Kok, Dutch prime minis- within days of the crash that airline's Schiphol office that ter, is facing its biggest the body of the jumbo con-night, and did not chase handful of managers at the tained depleted uranium as them up afterwards. ballast. In nearly four years • On board were as many dence that his two deputy as transport minister, Mrs as three of the ingredients Jorritsma had confined her- needed to produce sarin, the self to describing this as nerve gas used to deadly "possible".

said his requests for the nec-

essary changes had so far

Mücahit Can, a Kurd who

grew up in a Diyarbakir

businessmen who says he is

making money. His latest

venture is a \$75m project to

build luxury flats. Sitting in

the back office of his glitzy

received no response

port took a call from an El Al employee on the night of the crash, saying the cargo included explosives and other dangerous materials and apparently asking him to keep the information under his hat. "They won't hear it from us," came the reply on a tape played to the

To what extent that disorder known as Guif war implied willingness to comply in a cover-up remains unclear, as subsequent evidence indicated that the call was made in error. The El Al worker was apparently reading from the manifest for the inbound flight from New York, and any such substances had been officaded before the aircraft took off for Tel Aviv.

 El Al was suddenly able to provide papers detailing the nature of 20 tonnes of the freight that had previously been unaccounted for. These specify a seemingly innocuous combination of computers, batteries and microchips, although lawyers acting for Bijlmer victims allege that differing sets of documents are in cir Dutch police and transport officials failed to collect the full set of these so-called airway bills, which should

effect on the Tokyo subway • An air traffic official at four years ago by the Aum Amsterdam's Schiphol air- Shinri Kyo cult. These constituents are not in themselves poisonous, but it has been argued that not enough is known about their behaviour in the fireball the Boeing became. Liaison was allegedly

minimal between health and transport ministries in The Hague over possible causes of complaints including the syndrome. Mrs Jorritsma said last week she would quit if the commission, due to produce its report next month, found her negligent. An opinion poll for the mass-selling Telegraaf daily

showed that just over half had a reduced confidence in the country's political life as a result of the Bilmer revelations. More than threequarters thought ministers quences if failings were

Although the survey was conducted just before it was made known that explosives were not on board the jet, sentiment has not visibly changed since.

An edgy Mr Kok has stumbled too. He initially insisted Tel Aviv shortly afterwards.

status at Schiphol, before that, as at other world airports, the Israeli carrier was accorded extra security. And According to the Telegraaf poll, even among those who support his PvdA party, barely a third saw that as justified in advance of any conclusions the inquiry will reach.

The Dutch vote on March 3 in elections for provincial councils, which in turn appoint the upper house of parliament. It is the first nationwide test of sentiment since Mr Kok's coalition was returned with an increased majority at a general election last May.

The Bijlmer inquiry will still be in session. It is chaired by Theo Meijer, a previously little noticed opposition MP from the Christian democratic CDA. He had fought for it to be set up, and his tenacity has achieved results where previous investigations failed

Its ultimate effect will depend on so far unanswered questions, such as why the Boeing's cockpit voice recorder was never found, and whether the identity can be established of the men in white suits" who were spotted at the scene of the disaster. El Al representatives are likely to be called on to explain the purpose of cargo charter flight, declared as being empty.

which is said to have left for

#### has to be conducted in agreement with the industry and not "via the back door". Ratch Atkins, Bonn

**AVALANCHE UPDATE** 

### Seven killed in Tyrol

At least seven people were killed when an avalanche crashed into an Austrian Tyrol village yesterday. By late evening, about 20 people, some of them in critical condition, had been rescued from the tons of snow in the village of Galtuer In western Tyrol. The avalanche warning service in Innsbruck said rescuers continued to search for a further 25 still buried in the snow. But Galtuer was cut off, relying on local rescuers.

The heavy falls of snow caused havoc elsewhere. In

north-west Italy, an avalanche tore through the small village of Morgex yesterday, killing at least one person and injuring three others. Some 3,000 people were evacuated from their homes in the Swiss canton of Valais, and more than 50,000 were stranded in villages or resorts.

A 100-strong team spent a third day searching for eight people, most of them French tourists, buried under a 33foot wall of snow after avalanches at Evolene, south of the city of Sion. Two victims so far have been found. Reuters and AP. Vienna

### PUBLIC-PRIVATE SECTOR

# France plans GMO venture

The French government yesterday announced the formation of a FFr1.4bn (£210m,\$237m) venture between the public and private sectors to carry out research into plant

The move was belated recognition that France lags behind investment in bio-technology research as strides are being made in genetically altered plants. The venture will be based round a new group, Génoplante, to be based at Evry outside Paris. The five-year budget will be funded 40 per cent by state-run research bodies and 30 per cent by the private sector - principally Biogemma, Bioplante and Rhône-Poulenc - with the remainder coming from the ministries of agriculture and education.

Rhône-Poulenc said yesterday: "The aim of Génoplante is to give France a global, coherent and competitive means of studying plant genes and then capitalise on such work." Robert Graham, Paris

# Emergency loan to Romania bank

Romania's central bank yesterday made an emergency loan of 2,500bn leu (\$200m) to the country's biggest bank after mass withdrawals by depositors.

The restructuring of Bancorex, a state-owned bank, is a precondition of International Monetary Fund and World Bank loans, which Romania needs if it is to avoid default on foreign debt service payments of \$2.9bn this year.

currently in Bucharest for had been withdrawn and forced by the World Bank isation before this goes talks with the government other banks in Bucharest after differences between the ahead.

over a new standby agreement Hundreds of nervous affected.

depositors began queueing at Bancorex's 52 branches issued last night said it yesterday morning after the would "undertake all necesaccording to senior manag- ments and deposits of Banof liquidity at the close of business on Monday, yesterday limited withdrawals to \$10,000 per customer.

Romania and Bancorex chairman along with his declined to say how much four vice-chairmen was

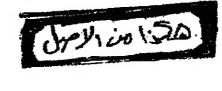
refused to comment on Bank and Bancorex managewhether they had been A central bank statement owned bank.

resignation on Monday night sary measures to continue performing. Bancorex's outof the bank's entire execu- the operations of Bancorex going management had estitive board. Bancorex, which and to safeguard the payers had no more than \$70m corex customers". The leu remained stable to close at 12,516 to the dollar, a shade lower than Monday's 12,423.

Monday night's departure The National Bank of of Vlad Scare as Bancorex the end of this year. The

ment over plans to recapitalise and restructure the state-Some 70 per cent of Ban-

corex's loan portfolio is nonmated that the bank needed a \$1bn rescue package, to include government assistance, World Bank loans and a massive debt/equity swap programme. Bancorex is slated for privatisation by World Bank has insisted on restructuring and recapital-



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#### EUROPE

هدا من الرجل

# Bonn warns over EU finance reforms

The state of the s

Government officials said

ranging reforms of European the officials described as a cultural reform, but wide-Union finances next month "dramatic intermediate" step could trigger a crisis in the to sound out possible solu-EU and a damaging fall in tions before the decisive Berlin summit.

The tone of the comments yesterday that a collapse of reflected the difficulties funding. the talks at the Berlin EU faced by Germany, holder of summit in late March would the EU's rotating presidency, convince financial markets in reaching a deal on an the European Commission,

part of the EU's €620m

(\$690m) Leonardo youth

training programme. At the

same time, four cases of sus-

pected fraud at the agency

were sent to Belgian police.

that she awarded a research minister told MRPs only last

Mrs Cresson was also was well run and that no

pressed to explain why the fraud had been found at the

Divisions over European call for rightwing unity last

complicated by the recent use its position as the larg-

European Commission, the contractor.

The former French prime

month that the programme

Mr Giscard made a final

week. But this has since

been brushed aside by politi-

clans who feel they can gain

more by going it alone in a

voting system based on pro-

with the opposition elector-

ate being called to choose

between four parties," Mr

Giscard wrote in Le Monde.

chiefly concerned with win-

ning round his own party,

the centrist UDF.

vying for anti-European the demand that Philippe in its lot with the RPR.

His plea for unity was

"It will be a catastrophe,

portional representation.

Divisions over Europe hit

plan to unite France's right

EU executive, terminated a A non-binding motion in Socialist political family.

spread differences remain. Jean Glavany, French farm a saving," he declared. minister, said his country had "deep divisions" with

165. The motion was pres-

the Commission over fraud

and mismanagement claims.

But, during an ill-tem-pered grilling by parlia-

ment's budgetary control

committee yesterday, Mrs

Cresson faced new calls to

resign from within her own

deputies in the national

assembly against the UDF's

70, Mr Bayron says endorse-

ment of Mr Séguin would

give the wrong signals to the

being pro-European and fed-

eralist, while Mr Séguin

opposed the Masstricht

"It makes no sense for us

rou, the UDF's leader, has pean parliament with an nearer on the horizon, the

est party on the right to liberal grouping headed by right will be using the Euro-

pered his euro-scepticism.

treaty and has never tem- anti-European platform is

as convinced Europeans to of the Movement for France.

However, DL, a smaller As it is the parties of the

The UDF prides itself on

on the right.

electorate.

However, François Bay- fight an election to the Euro-

been angered by the way the anti-European heading the

impose its own terms. Princi- Alain Madelin, a former

pal among these has been dinance minister, has thrown

Gaullist RPR has sought to list," said a UDF deputy.

ented alongside an unsuc- seems to have served to

try to agree a deal on agri- per cent would be enough. "That would mean less

> The Commission also insists that direct payments for oil-seed farmers be cut to the level of payments for

retaining compulsory "setaside" arrangements that by the UK in the early pay farmers to take land out 1980s. of production. Previously, it

In the overall talks, Bonn continues to insist that everything has to remain on the negotiating table. That

Germany also still wants a

debate on the EU rebate won Bonn argues that no coun-

wanted set-aside only for try could expect to emerge fully satisfied from the talks It wants a cut in its DM22bn (€11.2bn, \$12.5bn) net contribution, but says it has made concessions by acknowledge ing Bonn would remain a

details of the four suspected

fraud cases at Agenor

handed to Belgian investiga

tors by Uclaf, the Commis

#### **MUNICIPAL HOUSING**

# Stockholm to let tenants buy homes

in Stockholm

The city of Stockholm has buy municipal authority homes in spite of bitter opposition from the Swedish cen-

tral government. The right to buy, which was formally granted earlier this week, affects almost a third of dwellings in the Swedish capital. The centreright city administration says the measure will give citizens more freedom of choice. But the reform has been strongly criticised by opposition politicians, who claim it will increase segregation in a city that still prides itself on providing affordable housing in desir-

able areas. "We want to give the people the freedom to buy their homes if they want to," said Carl Cederschiöld. Stockholm's centre-right mayor. "Around one-third of the flats in Stockholm are held by council-run companies; we think that is too much," Mr Cederschiöld said. Municipally owned properties account for about 120,000 of Stockholm's 387,000 homes. Tenants in ing the city was already segthese apartments will have the right to form condominium associations to buy out

Annika Billström, leader of the opposition Social Democratic party group, said that if the plans were carried through, municipally owned sell properties at market homes in the centre of the city could disappear by 2000.

"Stockholm will be a more segregated city, with a city centre and other attractive parts of the city completely minium associations at the dominated by condominiums where people with low or sold to a private landlord. normal incomes will not But members of the associahave the opportunity to tion will then be able to sell live," she said. She added apartments individually at a that tenants who had indi- price which, according to cated their interest to buy their homes were almost all double the amount the mem-

each building will be able to vote on whether to form a condominium association and buy the property. If 51 per cent or more vote yes the property can be bought, with those who voted against remaining tenants of

the association. The municipal authority also plans to sell a minority stake in one of its property companies, which controls about 35,000 homes. The sale could pave the way for a stock market listing of the company in two years.

powerful allies a few hundred metres away from City Hall in the national govern-Officials in the Social Democratic administration are working on a new law to to set up a condominium association to 75 per cent of tenants. The department says the move will defend the rights of tenants who do not vote for the purchase of a property, but it was described as "desperate and stupid" by Mr Cederschiold.

The mayor rejected the idea that the sale would increase segregation, arguregated and the policy of previous socialist housing policy had only "created a rigid housing market". The likely pricing of the properties is expected to create forther controversy. The municipal authority says it will value, but tenants groups say the prices are heavily distorted.

Under the plans, a property will be sold to condosame price it would fetch if some experts, will be up to AFF | in the city centre. Tenants in ber paid in the first place.

#### By Raight Atitions in Soom and in a position to pull their act together. In a position to pull their act together. In another potential conhigher proportion of agricultransported in a position of agricultransported in a position of agricultransported in a position of agriculture and a po EU government leaders Farm ministers are meet- prices of cereals, though Mr cession , the Commission tural subsidies. Germany yesterday warned meet on Friday for an infor- ing in Brossels all week to Glavany said that cuts of 10 hinted at the possibility of that failure to agree wide mal summit in Bonn, which

By Neil Buckley in Brussets

Edith Cresson, European

Union education commis-

sioner, came under renewed

pressure from European par-

liament members yesterday

to resign over allegations of

cronyism - in particular

contract to her dentist.

By Robert Graham in Paris

policy have helped scupper

the latest attempt to unite

France's right around a com-

mon list of candidates for

the European parliamentary

In what has been labelled

a "catastrophe" by former

President Valéry Giscard

d'Estaing, the rightwing

opposition to the Socialist-

led government will be frag-

mented into two main group-

ings and two smaller parties.

The European contest will

be the first big test of opin-

ion since the 1997 general

The picture will be further

solit in the far-right National

Front, which has produced

another two small parties

election.

elections in June.

that "the Europeans are not "Agenda 2000" blueprint to architect of the reforms, yes-

Germany, particularly over In a compromise paper careals, tabled with the presidency, Howev

compensation and, therefore,

However, it has agreed to phase in such changes over includes proposals, rejected three years rather than by France that national gov-

of your circle" and suggested

she should step down. A

Mrs Cresson insisted the

award of a contract as "visit-

has already decided to break

with the RPR and form his

own list on an anti-Europe

ticket. Another rightwing

liers, the euro-sceptic head

If a general election were

closer, the right might have

felt a greater need for unity.

pean elections to measure

their respective strengths in

Cresson under renewed pressure to resign contract this month with an parliament last month call-external agency running ing for Mrs Cresson to resign Labour MEP, told Mrs Cres-year-old dentist, in March was defeated by 357 votes to son an atmosphere of "Ille-

> She dismissed suggestions cessful attempt to censure profit the friends and family that Mr Rerthelot was recruited to carry out Aids research, but said he was Labour MEPs' spokesman hired to prepare the EU's said Mr Tappin reflected the so-called fifth framework position of his British col- programms for research,

On Leonardo, Mrs Cresson 1997, followed all the correct said she was still convinced last month that mismanage gality and cronyism... procedures. ment problems at Agenor the external contractor. could be remedied, and only concluded this was not the case at a meeting in early February. She had not seen

> where he had experience. "I needed someone who could shed light on this.

ing scientist" to her acquainand I availed myself of someany unified list of candidates the RPR's founder, is backing Mr Séguin. Mr Chirac is Although the RPR has 138 aware the RPR still harbours serious misgivings about closer French integration with Europe and Mr Séguin's presence gives reassurance. Charles Pasqua, a former Gaullist interior minister.



Glecard d'Estaing's call for unity has been brushed aside

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Trittin drops planned law

many the second

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ANNALANCHA INTIATI

PARK PRIVATE OF THE France plans GMO venture ERE IT IS – THE NEW NAME FOR TWO STRONG PARTNERS.

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TOGETHER, WITH OUR COMMON STRENGTHS. WE'LL BE ABLE TO REACH

THE HIGHEST GOALS. WATCH OUT DAX, HERE COMES

# Degussa-Huls

Specialty chemicals now have a new spelling: Degussa-Hüls AG. The company will have 46,000 employees and will start with sales of more than DM 20 billion. Degussa-Hüls an attractive new international company with high growth potential based on the combined strengths of two established firms. Degussa-Hüls - the latest word for more expertise, more commitment, more innovation.



# Chinese PM backs effort to join WTO

The US and China agreed yesterday to inject new momentum into Beijing's long-stalled bid to join the back for "some sizeable World Trade Organisation. period".

Lawrence Summers. US accession to the trade there is a good chance for an body from Zhu Rongji, Chi-

nese premier towards WTO to emphasise that any entry has been seen as a crucial precondition to progress on the issue during a key summit in April between Mr Zhu and President Bill Clinton, scheduled for early

"I emphasised the United States' very great interest in China's acceding to the WTO on commercially viable terms and that we are prepared to work very hard toward that objective if na's reluctance to open its China was as well," Mr Sum-

But Mr Summers warned that the window of opportunity that existed for a deal on China's admission was

was reached over the next tion of competition in such few months before a new areas following its entry into WTO round starts later this year, Mr Summers said, China's 13-year bid could be set

Kenneth Lieberthal, the deputy treasury secretary. US national security council said he had received an senior director for Asia, who expression of "very great also met Mr Zhu, said: "The interest" for Beijing's Chinese side says they feel

But both Mr Summers and The attitude of the Chi- Mr Lieberthal were careful accord with China would have to be palatable to US businesses. If US businesses did not consider the content their interests, it could not go forward, Mr Lieberthal

yet to come," Mr Lieberthal

The main sticking points in negotiations include Chifarm sector, financial services, telecoms and distributemporary. If no agreement periods" for the liberalisa- month and early next.

the WTO. Another thorny issue is Beijing's insistence that it be admitted on the relatively concessionary terms applied to developing nations. The US says the size of China's export sector mean that it must be regarded as a developed country.

Foreign diplomats said that even with Mr Zhu's personal attention, it might be difficult for Beiling to convince various ministries within his government of the need to allow greater foreign competition at a time when the domestic economy was of any agreement to be in slowing and millions of workers were being made redundant.

Separately, Mr Summers "The hard bargaining is said that Mr Zhu had reiterated China's pledge not to devalue its currency, the renminbi.

Mr Summers' visit is the first in a flurry of diplomatic activity ahead of the April summit. Madeleine Albright, tion businesses to significant the US secretary of state, levels of competition. Beijing and Charlene Barshefsky, is hoping that the US will the US trade representative, the US trade representative, allow it longer "transition are due here later this



# Grey import move could cut profits

Abolishing European Union restrictions on cheap "grey" imports would be likely to produce only small immediate reductions in retail likely to result in small prices of consumer products, but could cut trademark owners' EU profits by as ing to a report.

It estimates that the biggest retail price fails would be less than 2 per cent. The sectors most affected would be consumer electronics, domestic appliances, footwear and leather goods. musical recordings, motor cars and cosmetics and per-The largest profit declines

appliances and consumer was ordered by the to stop grey imports from market as large as the SU. have relatively low profit margins, the report says.

Liberalising grey imports of these products would be increases in sales volumes in the short term, encouraging slightly higher EU production in these sectors and the creation of around 4,000 jobs.

In the longer term, however, freeing grey imports could lead to "radical" changes in the business strategies of branded manufacturers. affecting the location of production, pricing. marketing. product development and distribution.

is expected to form the basis for discussions in Brussels on whether to relax the EU's trademark directive, so as to remove obstacles to grey imports from outside the EU.

The Commission asked National Economic Research Associates, an economic Berwin, a London law firm. to conduct the report after Justice decided last year that the directive prohibited such imports.

of Ministers to amend the directive. But most branded manufacturers oppose a change, and some have recently stepped up efforts small to meet demand in a

electronics industries, which European Commission and markets where their have relatively low profit is expected to form the basis products sell for less than in the EU. The report says the

economic consequences of amending the regime would be greatest if the EU decided imports from anywhere in the world. The impact would consultancy, and S.J. be much smaller if the EU only admitted grey imports from foreign countries with cut-price competition which it had negotiated undermine their EU profits, the European Court of which it had negotiated reciprocal agreements on trademark rights.

The report says even Sweden wants the Council sweeping liberalisation would probably have only a soft drinks, confectionery small effect on retail prices, because the sources of cheap "grey" imports were too

It notes that although retail prices of many consumer products are lower they are much higher in

Branded manufacturers liberalisation of grey imports by abandoning small markets where prices were low, rather than risk seeing the report says.

It finds that liberalisation would be likely to have little effect on the alcoholic and and clothing sectors, where grey imports are limited by a number of practical

By Joe Gook in Bucherest

Three big foreign investment projects are coming to fruition in Romania, in spite of a possible end to government

Renault, the French carmaker, is in the final stages of negotiations to acquire a 51 per cent stake in Dacia, Romania's state-owned carmaker, and is expecting to make a formal announcement next month. Although Renault is understood to be offering little more than \$30m for the stake, Louis Schweitzer, Renault's chairman, said his company intended to make substantial investments in Dacia so that the company would "reach international quality and

Meanwhile, OTE, the Greek telephone operator that last year paid \$675m for a 35 per cent stake in Rom-Telecom, Romania's fixed line telephone monopoly. signalled its intention to invest \$2.7bn in RomTelecom over the next five years.

OTE's investment is aimed at digitising RomTelecom's network, installing 1.5m new lines, and developing the company's patchy rural net-work. Under OTE's plan, all villages with populations of over 100 people would receive at least one public telephone box by 2004. Germany's Continental,

Europe's second biggest tyremaker, at the weekend laid the foundation stone for a DM100m (€51m, \$56.7m) greenfield investment in a tyre factory in the northern town of Timisoara. The plant will employ 1,000 people and production is scheduled to begin by the end of next

Both Renault and OTE unveiled their plans after Romania's Foreign Investor Council, which represents 60 international companies that have together invested more than \$2.5bn in Romania, criticised the government proposals to suspend foreign investor incentives as a 'serious breach of faith".

# Romania projects come to fruition EU challenges Japan over telecoms deregulation

By Michiyo Nakamoto in Tokyo

Japan's plans . deregulating risk breaching its operators. international commitment to liberalisation, the European Commission . warned yesterday.

Liberalisation measures in Japan over the past few years have increased competition, reduced telecoms rates, and encouraged foreign carriers to enter the market. But Gérard Depayre,

the Commission, the European Union's executive. told Japanese officials certain measures the Japanese government were considering under deregulation programme to be adopted next month, failed to live up to its international commitments and could undermine all the benefits of telecoms

liberalisation. Mr Depayre noted that interconnection charges and rules governing the right to lay underground cable continued to obstruct competition in Japan's telecoms market. The government was planning to approve only a modest reduction in charges.

The fees charged by NTT. Japan's dominant domestic carrier, are still 60 to 100 per cent higher than the mid-point of the EU's recommended range and in some cases nearly 200 per cent higher than the low end of the EU recommended NTT's high range. interconnection charges that deregulation is remain a burden for necessary, but when it competitors which rely on comes to specific issues you home or office.

Furthermore, decisions on the right of way

commitment to ensure its access to privately owned telecommunications market structures for telecoms

it was 30 times more expensive to lay cubic in Tokyo than in London, noted Commission. Purthermore, there were 28 different laws regulating different ministries.

The US has raised similar criticisms in connection with rights of way and NTT's interconnection charges. The deputy director general of measures being proposed by Japanese government would "neither facilitate nor ensure access to rights of way on a fair, reasonable and affordable basis," the US

The Japanese government has failed to propose measures to ensure that interconnection rates will be cost-oriented and that anti-competitive cross-subsidisation will be prevented, as it is committed to doing in the WTO basic telecommunications

Concern is growing in both the EU and the US that Japan's deregulation effort is losing momentum.

Mr Depayre noted that more than half of the Commission's proposals on deregulation were not taken into consideration by the Japanese government. Only 2 out of 19 derogulation requests by the Commission involving the telecoms

"Everybody recognises NTT's local network for the meet with a certain last stretch to the user's resistance." Mr Depayre said. There was a feeling that regulatory reform was Commission is concerned advancing in a patchy way that proposals to leave and reforms were adopted "as grudging concessions".

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Becutive under atta

### **INTERNATIONAL**

CORRUPTION WASHINGTON WANTS GLOBAL MEASURES TO COMBAT BRIBES PAID BY INTERNATIONAL COMPANIES

# US presses drive against business bribery

Washington, with no fewer than three conferences devoted to the subject of bribery in international busi-

The events take place one week after the launch of the anti-bribery convention of the Organisation for Economic Co-operation and Development, Thus far, only 12 nations have ratified the compact. Twenty-two have not, including France, Belgium, the Netherlands and

The anti-corruption drive was a US initiative, begun

petitive disadvantage. Since there was no way the president could ask Congress to urge other OECD countries

to follow suit. Al Gore, the US vice-president is expected to press the drive forward today at a State Department gathering of justice law enforcement and security officials from 80 countries. As second in comthe most investigated administration in US history, he will ride the anti-bribery

officials put the US at a com- role in 1996 fund-raising scandal.

The part to be played by the private sector in combatoverturn the law, it began to ing bribery was the subject

Speaking on Monday, John civil society is crucial." Brademas, chairman of the costs of corruption has been when the Clinton adminis- issue into his presidential heightened by scandals deductibility of foreign committee, and join it.

By Nancy Dumm in Washington tration noted that the 1977 campaign, perhaps hoping around the world. "No contiUS law prohibiting businessIt is anti-corruption week in the form bribing foreign to the properties of the said."

The Washington-based around the world. "No continent has gone unscathed."

The Washington-based to tries of the Association of Council on Hemispheric tries of the Association of Affairs, a liberal private

corruption research, said there was an emerging consensus among "anti-corruption professionals" that it of an OECD conference on should be fought with a mix Monday and yesterday. A of prevention and repression third conference today on measures. It was not enough Capitol Hill also focuses on to replace corrupt leaders, the role of the private sector. she said. "Mobilisation of

Frank Vogl, vice-chairman National Endowment for of Transparency Interna- isation of American States Democracy, argued the need tional, a global anti-corrupmand of what is probably to fight corruption to pre- tion group, said the next the US ought to overcome serve struggling democra- steps in the corruption battle cies. The awareness of the included: actions to compel countries to end the tax the Senate foreign relations

Irene Hors, head of OECD South-East Asian Nations think tank, yesterday also and putting the corruption issue on the agenda of the World Trade Organisation.

There needed to be more Practices Act. transparency in every area, he said, including among the non-governmental organisations - who they are, who finances them and their agendas. The Inter-American convention under the Organmust be strengthened - and the opposition of Senator Jesse Helms, chairman of

criticised the US, which it accused of failing vigorously to apply its Foreign Corrupt

"Between 1994 and 1996 Ithe most recent years for which such statistics are available], the Justice Department investigated only 11 cases and did not prosecute a single one," it said. "It is estimated that during this period there may have been hundreds, if not thousands of instances of US business executives corrupting Latin American offi-

KAZAKHSTAN

TURKMENISTAN

# **NEWS DIGEST**

UN PANEL

# Review begins of Iraqi disarmament efforts

A long delayed review of the United Nations effort to disarm Iraq finally got under way yesterday in a 20-member panel which must make recommendations to the Security Council by April 15 on how to revive or replace the weapons inspections programme, in suspense since Baghdad halted co-operation in December.

Celso Amorim, a former Brazilian foreign minister who assembled and chairs the panel, excluded Richard Butter, the controversial chief weapons inspector but not his American deputy Charles Duelfer, Insisting that all of its weapons of mass destruction were accounted for, Iraq sought a comprehensive review several months ago but still voiced reservations about the panel that emerged as a compromise promoted by Council members Argentina, Brazil and Canada.

A mix of technical and political representatives, the group is expected to divide along partisan lines, with Russia, France and China opposing the firm stand of the US and the UK. Michael Littlejohns, New York

### SOUTH LEBANON

### Syria urged to halt attacks

Benjamin Netanyahu, Israeli prime minister, vesterdav called on Syria to end attacks by Hizboliah Islamist guerrillas on Israeli troops in south Lebanon, saying Syria had the power to stop the attacks. Syria, the main foreign political power in the country, has 35,000 troops stationed there. Mr Netanyahu's demand came after Shia Lebanese Hizbollah guerrillas killed three Israeli soldiers on Tuesday in the so-called security zone in south Lebanon which Israel has occupied since 1985. Last year, 21 soldiers were killed in the 15 kilometre deep zone. The attacks on Israeli soldlers followed a series of Israeli

air raids on south Lebanon in recent days. But military analysts said they might have been triggered by Israel's decision to expand the security zone. Last week, it incorporated the village of Amoun, which Lebanon said amounted to a move by Israel to expand the security zone. Mr Netanyahu yesterday formally appointed Meir Sheetrit as finance minister, his fourth - including himself - in 33 months. Judy Dempsey, Jerusalem

### NARCOTICS CONTROL

# Global surge in drug abuse

Global abuse of prescribed and illegal drugs is on the increase, in spite of heavier government spending on health campaigns and crop eradication, according to a report yesterday by the International Narcotics Control Board, which monitors United Nations treaties on the subject. In its annual survey, the INCB found a dramatic upsurge in the use of prescribed sedatives and stimulants in developed countries, as well as the spread of designer drugs such as ecstasy into most countries of Latin America. Asia and the former Soviet Union. Mexico, Guatamaia, and Colombia had joined countries

such as Iran and Afghanistan as important sources of opiates, and this had led to an increase in the purity and popularity of heroin among young people in the US. Mark Mulligan, Santiago

# Caspian oil bonanza dreams turn sour as persistently low prices sap profits

High transport costs and lack of a local market mean the region's potentially huge resources are barely viable at current prices. Carlotta Gall reports

Pare depressing many a dream in the Caspian oil business. Some foreign oil the lack of a local companies are pulling out or market. searching for new partners. Others are cutting back and waiting for better times. All are sobering up after chief of one small "People cannot get recent years of heady independent company, finance. For smaller

Caspian's oil reserves, cannot operate on \$30 a ton," expected to be one of the he said. main growth areas for the oil industry over the next market from the east side of decades, has been put back the Caspian Sea is costing as by several years, oil much as \$7 a barrel in the executives in the region say. absence of an export Some of the early pipeline. Turkmenistan and participants disappearing, and the of \$15 a barrel to be viable. majors, concentrating on a suggests one oil executive. few big reservoirs, are

incurring heavy losses. at home. Much of the problem is the

and

Persistently low prices high transportation costs investors in the oil sector. 2003."

"We are meeting our licence obligations but it is a very heavy burden," said the region, Mr Lesser says. There are those who cannot Development of the meet the demands. You

> Export to the international are Kazakhstan need oil prices

At least one foreign oil further company in Kazakhstan is plans. reported to have capped its wells and temporarily In Kazakhstan the low oil abandoned production. price is provoking a flurry of Others are trying to sell out, independent companies are companies hit by the crisis

insolvencies yet but we are seeing a lot of behind-scenes development by three to five American lawyer based in

Low oil prices have been accompanied by the fallout from the Russian economic crisis and the subsequent waning of investor confidence in the whole

companies the lack of finance is like a lack of air. The smaller companies are suffocating."

negotiations," says years," Mr Kangas says of Alexander Lesser, an the oil price low. "The volumes expected by 2000 Almaty who advises will be arriving more like in Production is down at the Karachaginak field, operated by a consortium led by

British Gas and Texaco, due to a combination of low oil prices and the Russian crisis which has left Russian "People cannot get customers unable to pay. In Azerbaijan the trend has forced the Azerbaijan International Oil Company

(AIOC) to cut staff in recent months and delay the next Turkmenistan and Kazakhstan need

oil prices of \$15 a barrel to be viable The bigger companies are stage of development of its also retrenching and offshore oilfield for six

Kazakhstan's operation, Tengizchevroil, balk at the price. has not slowed production but has postponed all other

postponing development months. It has also put off choosing a route for a main export pipeline as companies

companies of these former us to play." negotiations as small among them Asian development projects, says Soviet republics are development projects, says Soviet republics are Yan Tomczyk, who runs a high transportation costs, Mike Kangas, government suffering too. The supply management will find himself in trouble. relations manager in Azerbaijan state oil company company in Kazakhstan, has If you run out of cash, you are dead."



exports to Russia not for in the last few months as oil lack of demand, but because companies try to cut its clients have been unable

Executives Kazakhstan's state oil looking to do outsourcing." company, Kazakhoil, which exports crude by tanker and then rail across Azerbaijan, arrived in the Azeri capital. Baku, last month to plead for a 25 per cent cut in Azeri transport fariffs.

Amid the cuts, there are a Kevin Foo, head of Dabney Industries of the UK, has branched out from mining into oil in Kazakhstan, "This is the time to deal," he says, "Because companies are leaving Kazakhstan and big and small ones are having The cash-strapped state oil trouble. It allows people like

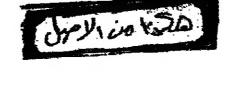
budgets. "Companies want to do something about their bottom line and they are he says. "I'm so busy I've got

UZBEKISTAN

In Azerbaijan, as the Caspian International Petroleum Company announced it was closing, UK company Ramco was celebrating the ratification few companies clearing up. of a new production sharing agreement. Buoyed by a source of cash from its share in AIOC, Ramco is luckier than most small independents. "This is going to be a

a smile on my face."

tough year, tougher than 1998," warns Steve Remp, chairman of Ramco. "Anyone carrying debt or



# Inflation's great disappearing trick

Alan Greenspan has long been known for his penchant for mystery thrillers. Yesterday he used his half-yearly mony to the Senate banking the biggest case US mone-tary policymakers have been grappling with for the last three years: whatever happened to inflation?

Even as economic growth of last year of over 4 per cent raising wages, the largest inflation, the traditional part of their cost base, and accompaniment to above trend growth, has not only refused to take off, but acfually fallen to its lowest level in a decade.

The chairman of the Federal Reserve explained yesterday his latest thinking on

the enigma.
It is, he said, probably the result of a combination of short-term lucky breaks that overhauls the archaic US seem certain to disappear, and some longer-term fundamental changes to the way the economy works that could keep inflation subdued for a while.

"Recent experience does seem to suggest that the rate steps to develop and economy has become less inflation-prone than in the ucts and services in a manpast, so that the chances of ner that is consistent with

By Scrard Baker in Washington arguably are, at least for ultimately being forced to the case, since signs of inse- Employers can no longer ment distinctly more profit now, less than they would raise prices. have been under similar con-

ditions in earlier cycles." At the heart of the puzzle is the labour market. The Humphrey-Hawkins testi- strong demand growth of the last few years has pushed committee to try to crack the unemployment rate down to 4.3 per cent, its lowest in almost 30 years. Economists used to believe that once the rate dipped below a level of about 5.5 per cent, employers would be forced has accelerated since 1995 - to pay more and more to to an annual rate at the end attract workers, thereby

The "global dominance of

American finance" will be

undermined unless Congress

banking laws quickly, Alan Greenspan, Fed chairman,

Speaking to senators after his economic report, he said

financial institutions had

been forced to take "elabo-

deliver new financial prod-

testified yesterday.

But while wage growth has picked up a little in the last three years - from an

annual rate of about 2.5 per cent three years ago to just under 4 per cent today there has been no sign of the sort of acceleration commonly seen in the past. Mr Greenspan used to think it might be because workers felt less secure in the modern technology-

banks from insurers and bro-

kers. Regulators including

the Federal Reserve have

relaxed loopholes to allow

their institutions to offer

new products, but the pro-

cess has been piecemeal and

administrative responses

sion of the federal safety net,

complicated.

had helped restrain or offset overall labour costs - falling commodity prices, the strong dollar, lower health insurance premiums, lower pension contributions, the Fed chairman added. But that would not explain

THE AMERICAS

the apparent relative weakness of hourly wages themdriven economy and so modselves. Mr Greenspan said he erated their wage demands. now believed the key might vious investment.

But he acknowledged yester be in the absence of pricing and that was probably not power among companies. have made capital investment.

deposit insurance funds," Mr

However, along with the

US Treasury, the Fed has

proven one of the big stumb-ling blocks to recent efforts

to reform financial legisla-

tion. In particular, the Fed

and over which of the two

Mr Greenspan yesterday port for the new laws.

Greenspan said.

wage increases remained

Other, temporary factors

curity were fading, while accommodate strong able, enabling firms to subdemands for wage pressures, stitute capital for labour far sures on a company's pricing power are much greater than they have been in the past.

The answer might lie in capital investment, espe-Companies have earned much higher rates of return on these investments than they had experienced on pre-

sury's opposition by insist-

ing that its supervision of

national banks would be

unaffected by the current

draft legislation. He urged

senators to leave unchanged

the combination of regula-

tion between the indepen-

dent Fed and the executive

On Monday, the Trea-sury's leading bank regula-

tor attacked the Fed in

thinly veiled terms for

threatening the safety of the

benking system with its sup-

government's Treasury.

because competitive pres- more productively than they would have a decade or two ago," said Mr Greenspan. This surge in investment has not only held costs in The

Japanese

have always

respected

loyalty.

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reward it.

check, it has also increased cially in high technology industrial capacity faster equipment, which has than factory output has surged in the last five years. risen. "The resulting slack in

product markets has put greater competitive pressure on businesses to hold down prices, despite taut labour

But lest anyone think the Fed chairman was arguing that wage inflation had been conquered, he entered a note of caution. The improvement in companies' profitability produced by these big investments had indeed eased inflationary pressures. But demand was growing so strongly in the economy that, in spite of the improved productivity the investment had wrought, workers were still in short supply.

Sooner or later, if growth continued at current rates, even the newly efficient US corporate sector would run out of workers. At that point more traditional theories of supply and demand for labour would take over and inflation would be back from

# Divisions in Washington over dollarising abroad

Bank laws 'threaten our world dominance'

The Depression-era and and potentially increased

postwar laws which govern risk exposure to the federal US banking largely separate deposit insurance funds," Mr

mplicated. and Treasury have repeat-"Without congressional edly clashed over the corpo-

action to update our laws, rate structure of the new

the market will force ad hoc financial conglomerates -

that lead to inefficiencies organisations would become and inconsistencies, expantially their leading regulator.

By Stephen Fidler in Washington

A treatment

ಚಿತ್ರ:

There were differences soon. He suggested the Fed within the US government on how to respond to governments seeking Washington's co-operation in adopting the US dollar as their national currency, Alan Greenspan

hinted that the differences

were between the Fed and the Treasury, but said a unifled position should emerge was concerned about the risks of assuming the status of lender of last resort for a foreign banking system.

"We cannot be a central bank for the US and others. And in that context we have Answering questions to be careful not to be per-before the Senate banking caived as creating a safety committee, Mr Greenspan net for institutions in dollarised economies," he said.

ment had followed an position between the Trea-approach by Argentina to sury and the Fed as the cru-create tensions within the seek a more formal mone- cial areas of government dollar area. "We have to be tary arrangement with the which must address this careful to remember that our US. But he suspected many issue," he said. other countries were thinking of adopting the dollar.

American government on ama and Liberia. exactly how our views He spoke of the potential should be consolidated into a stabilising effects if more had been limited contagion further contagion may have central view... I would sus- countries adopted the dollar to other countries thus far.

Mr Greenspan said discus- pect that we will have - and not only for those

He said there was no reason to inhibit the unilateral "I don't think there's a dollarisation of the economy, unanimity as yet in the such as undertaken by Pan-

monetary policy is first and always for the United States," be said.

On Latin America, Mr Greenspan said that risk and were willing to bear although the situation in Brazil was uncertain, there might have contributed to

sions within the US govern- within a short time a unified countries that adopted it. of the crisis has enabled many parties with Brazilian exposures to hedge those positions or allow them to run off," he said.

"With the net exposure smaller, and increasingly held by those who both recognised the heightened it, some of the elements that been significantly reduced."

**NEWS DIGEST** 

**REAL COMES UNDER FRESH PRESSURE** 

# **Brazilian currency falls** through R\$2 barrier

The Brazilian currency fell through the psychologically important barrier of R\$2 to the dollar yesterday as lack of investor confidence continued to weaken the currency. bonds and loans, which were not being rolled over by overseas lenders, were putting the currency under renewed pressure. By mid-afternoon yesterday, the currency rency was trading at R\$2.03 to the dollar, against its closing point on Monday evening of R\$1.97. This was the lowest level of the Real for three weeks, when rumours about a freezing of bank deposits prompted heavy selling and led the currency to fall to R\$2.15 at one stage. The Real has now devalued by 40 per cent since the government

abandoned its peg to the dollar on January 13. Market sentiment was also affected by the news that the rise in prices was gathering speed: According to the University of São Paulo's Fipe index, inflation in the four weeks to February 14 was 1:03 per cent, compared to 0.75 per cent in the previous four-week period. Food prices and transport costs showed the targest rises.

Economists said investors would remain nervous at least until Brazil had concluded negotiations with the international Monetary Fund over revised terms for a \$41.5bn rescue package. Amaury Bier, economics secretary at the Brazilian finance ministry, is in Washington to complete the talks. Geoff Dyer, Rio de Janeiro

### **ARGENTINE POLITICS**

# Rivals unite to face Menem

Two leading rivals for the presidential nomination of Argentina's ruling Peronist party have joined forces in a direct challenge to the power of President Carlos Menem. Eduardo Duhalde, the governor of Buenos Aires province, and Ramon "Palito" Ortega, the former social welfare secretary, said on Monday night they would form a joint ticket to fight the party's presidential primaries on April 11. Mr Duhaide, governor of the country's wealthiest and

most popular province, is locked in a battle with Mr Menem for control of the Peronist movement. Mr Menem, barred under the constitution from running for a third con-secutive term in October, has long sought to trustrate Mr Duhalde's presidential ambitions, and their relationship has become one of bitter enmity. The Peronist party has a habit of rallying at the tast minute behind its chosen candier, the party is rapidly running out of time to form a united front against the opposition Alliance presidential candidate, Fernando de la Rúa, mayor of Buenos Aires. Ken Warn, Buenos Aires

### MICROSOSFT TRIAL

### Top executive under attack

A senior Microsoft executive was yesterday accused in court of fabricating evidence about the company's contacts with Netscape Communications, its internet rival.
The accusations by the US government came as part of a second day of sustained attacks on the credibility of Dan Rosen, Microsoft's general manager of new technology

and the company's leading contact with Netscape. Mr Rosen had earlier told the Microsoft monopoly trial that Netscape itself had fabricated its account of a controversial meeting between the two companies in June 1995.

The US government and 19 states say the meeting was the centrepiece of a concerted and illegal strategy to carve up the internet software market with its rival. When Netscape refused to take part, Microsoft allegedly set about closing-down its channels of distribution and giving away its own rival product free of charge.

But under cross-examination yesterday, Mr Rosen was forced to retract parts of his own evidence and acknowledged that Netscape's account of the meeting was partly accurate. Richard Wolffe, in Washington

# Seek the middle of the road, not the edge of the cliff, Republicans urged

Moderates try to reassert themselves against their party's 'Faustian bargain' with far right, reports **Deborah McGregor** 

they regard as the disastrous tactics and big-foot dominance of the right wing of their party, Republican moderates are fighting to reassert their influence, using some of the same tactics that have worked so well for their conservative brethren in the past.

Armed with polls showing that the Republican party is in deep trouble with voters, and guided by a strong instinct for survival, party moderates have mounted a series of mini-revolts in recent weeks. From a fierce battle in California over who will control the state party apparatus, to newspaper ads urging their colleagues in Congress to steer a more middle-of-the-road course on policy issues, moderate Republicans are determined to restore the party's political appeal - and thus its electoral prospects.

"Our language too often has been heard as mean, indemental and partisan." declared the Republican Main Street Partnership, representing a wide cross-section of moderate party officials, elected representatives and business people, in an open letter to Congress this week. "We must restore dignity to our debate, civility to our conversations and comssion to our perspective. We need a new language and a new voice."

year among several frustrated Republicans in the House of Representatives and has since hallooned into a coalition of more than 140 members chaired by John McKernan, former governor of Maine. The group includes 50 elected officials, including Representatives Fred Upton of Michigan, Rick Lazio of New York and Amo Houghton of New York.

hat statement enraged

support of a growing number of business people alarmed at the party's seeming obsession with social issues, such as abortion, and political vendettas, such as impeach-

# Clinton make up

President Bill Clinton met congressional leaders for the first time in 19 months yesterday, with all sides pledging to work together on a legislative agenda in a new

improved co-operation, Deborah McGregor writes Three of the Republican participants - Dennie Hastert, Dick Armey, and Trent Lott - all voted to impeach the president.

post-impeachment era of

congressional leaders said they would try to work with the president on issues. such as the social security pension system and education, where all sides want to see change. "We must find common ground," said Mr Lott.

practical economic and legislative agenda. Business members include a number of chief executives - Roger Ackerman of Corning, William Bradford of Dresser Industries, and Charles Heimbold of Bristol-Myers Squibb and David Kearns, former chief executive of Xerox.

In California, meanwhile, a battle for the leadership of the state party has exploded into open warfare between The Partnership grew out moderates and conserva-of a lunch discussion last tives, stemming from the recent assertion by the leading candidate for the Republican state chairmanship that "killing our babies is the issue of the century... cutting taxes or any other issue pales in comparison."

moderate California Republicans, who are already concerned that women and moderate voters It has also attracted the are deserting the party in droves. It could all lead to an embarrassing spectacle when the party convention is held in Sacramento on Sunday. Several presidential contenders are expected to ment, at the expense of a attend, and state officials are



Amo Houghton

desperately searching for a way to avoid a public deba-

Other groups that have operated on the fringe of the party are using the current The Log Cabin group, which with 10,000 members is the largest gay Republican launched a determined cam- stand against homosexualpaign, entitled Strategy 2000, aimed at "confronting gaybashing and extremism by

the far right within the Republican party". In a letter to Republican members of Congress, Log Cabin recently warned that unless the party "confronts the growing faction of the far right within its ranks, it will be crushed in the 2000

elections". The group cited a poll it had commissioned showing that a majority of Republicans (53 per cent) said they would be more likely to support a Republican candidate for president in 2000 who confronts the religious right "rather than pandering to it". In addition, the poll found that a majority of voters aged 18 to 29 would be more likely to support such a candidate, as would majorities of those who voted for Bob Dole and Ross Perot in the 1996 election.

"This Faustian bargain with the far right is eroding the party's core strength," argues Richard Tafel, executive director of the Log Cabin group. "The leadership needs to wake up to the fact that it has not only failed to bolster the party, but it holds the seeds of the

party's destruction."

On the web today Trial run for faster internet today Guyana set for civil conflict

 Mexican expenses to be curtailed http://www.ft.com/americas



Fred Upton

Moderate Republicans define themselves as more tolerant on social issues than their hardline conservative counterparts and many take a different tack mood to reinforce their on fiscal issues such as tax long-standing frustrations. cuts. Many moderates support a woman's right to abortion and do not demand, as most conservatives do, organisation, recently that the party take a strong

> On tax cuts, moderates have aggressively opposed the conservative congressional leadership's proposed 10 per cent cut in income tax rates across the board. Led by Nancy Johnson of Connecticut, moderates prefer a more targeted approach, similar to that contained in President Bill Clinton's recent budget.

In recent weeks, with excitement over the party's large tax cut proposal, Ms Johnson has garnered substantial support for a modest tax package she plans to introduce in the House next month, included would be tax breaks for married people, self-employed workers who purchase their own health insurance and people who need long-term health care. Ms Johnson's approach carries a price-tag of about \$100bn over five years, far less than the projected \$360bn cost of the 10 per cent rate reduction.

Meanwhile, many in the party are hoping George W. Bush, a conservative who talks of putting a "compassionate" face on Republicanism, will present a unifying force if he decides to run for president

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# Mahathir to test popularity in state election

By Shella McNutty in Kuala Lumpur

Malaysia announced yesterday that the first elections since its political crisis began in September would be held on March 12-13 in the eastern state of Sabah.

Analysts will be watching the outcome closely to gauge how much of the public has turned against the ruling coalition led by Prime Minister Mahathir Mohamad's Umno party since he sacked his deputy, Anwar Ibrahim, in September. Even Dr routinely tested by opinion

Mahathir has visited Sabah in recent days to campaign for the coalition.

Sabah's assembly, whose are few other ways to judge 48 seats are controlled by the Umno coalition, was dissolved on Monday, setting the stage for the poll. Ana- rally behind Mr Anwar are lysts warn that Sabah politics are usually dominated by local issues, so a win or loss in the state cannot accurately predict what challenges might face Umno in the general election that must be held by April 2000. Malaysian politics is not

whether the tens of thousands of Malaysians who turned out months ago to disenchanted enough with the administration to cast aside at the ballot box the coalition that has ruled the country for decades. Judging from the street

mainstream media, so there

protests calling for Dr Anwar was beaten in police Mahathir's resignation in custody. the capital in the past few months, there is no doubt seize advantage of the situa- yearnings in recent months,

polls and the government part of the population is tion. The two strongest oppo-maintains authority over the angry at how Mr Anwar has sition parties have agreed to co-operate as part of the gone from the man desigefforts of the wider Coalition nated to succeed Dr for People's Democracy, or Mahathir one day to one on Gagasan as it is called in trial on charges of sexual Malay, to run for elections misdeeds and abuses of power. Mr Anwar insists the as a political party. But they have yet to resolve their charges were fabricated to main differences: the allremove him as a threat to Dr Moslem PAS champions an Mahathir's reign. Regardless Islamic state while the DAP of whether they believe him, is largely Chinese and a cross-section of the populainsists Malaysia remains section was outraged when Mr

ular. Although PAS has toned The opposition has yet to down its fundamentalist

too much power. They worry, therefore, that there is not an attractive alternative to the Umno coalition. Mr Ibrahim said yesterday that police told him their chief at the time was the one . who beat him when he was taken into custody in Sep-

"After the second day, when I was a bit more conscious, police personnel came to me, very emotional. some cried, some apologised. They mentioned the name of

many Malaysians fear it Tan Sri Rahim Noor," Mr might revive them if given Anwar said. Abdul Rahim Noor has not had an oppor tunity to refute the allegations. He resigned as inspector-general of police after an investigation determined that police were responsible for the black eye and bruises with which Mr Anwer emerged from custody.

Public pressure to determine who was responsible forced the administration to set up a royal commission to investigate. Mr Anwar's

# Shipley wins NZ confidence vote

New Zealand's minority government yesterday won a parliamentary confidence vote held against a background of growing political embarrassment for Jenny Shipley, prime minister, Reuters reports from

Wellington. The government won the support of minor parties and independent MPs to win the vote by 61 to 58, passing the first test of its election year by the expected narrow majority.

The vote had been delayed until the evening after Ms Shipley was forced by opposition Labour members' tactics to deliver a prepared personal statement on the crowded steps of parliament instead of in the House.

In the statement she said she regretted the distraction caused by several days of debate and controversy over the relationship between berself, other ministers and Kevin Roberts, head of Saatchi & Saatchi Worldwide, the

advertising agency. Seatchi last year won a NZ\$30m ((IS\$16m) contract to promote the New Zealand Tourism Board internationally. Mr Roberts has since also been advising the ruling National party in a personal capacity on strategies for election victory.

Ms Shipley has made some apparently contradictory ments on what contact she has had with Mr Roberts since the NZTB contract was placed in July last

"I regret the distraction that this business has caused to the government and the parliament," she said yesterday. She also regretted one of her statements made to parliament which "had given rise to confusion"

As the approaches, opposition parties have sought to link the debates in parliament over Ms Shipley's relationship with Mr Roberts and his role with a separate debate over the supervision of the NZTB by Murray McCully, tourism

Mr McCully's handling of the tourism board, which has seen a string of top level resignations in the last few months, is the subject of an Audit Office review due to be completed in March.

However, after a release of about 100 documents overnight by Ms Shipley's office, opposition parties and the found any evidence to conlong history of struggle for tion strategies and Mr

# Concern at the return of Philippine old guard

Unease is growing at come-back to power of many of those overthrown in the uprising against Consumer prices fell 1.1 per cent in January, the Hong President Marcos, Tony Tassell writes

> or the first time since people's power overthrew Ferdinand Marcos 13 years ago, this week's anniversary celebrations were overseen by a president who was not an active participant in an uprising that inspired a generation both in the Philippines and abroad. President Joseph Estrada, in fact, had been more closely allied in 1986 to the Marcos regime than those that overthrew it. Over the years, the crowds at the anniversary ceremonies have dwindled to token levels on the Epinfanio de los Santos highway where some

The fading interest comes amid growing unease over the return to power and respectability of many of those overthrown by the uprising. This has triggered much soul-searching about the anniversary by the local press in recent days, despite the gains since 1986 in the democratisation of the country and development of its

2m people mustered in 1986 to defy the Marcos regime.

"In the years that have passed, EDSA (the Philippine name for the uprising) has been lost in a swirl of what is still the worst in mankind. It has not changed anything," claimed the Business World newspaper. Despite EDSA, the same cronies once again occupy the same thrones where they lorded it during the Marcos

Fidel Ramos, the former sident and leader of the that many of those toppled fighting dozens of court True or not, close associon of the lines between pro- and creating a society of free- Roberts with the uphenvals



back in power. "The inter- pre-trial hearings for a senests they represented are still around. They are enjoying a new-found respectability, and daring even to revise our understanding of what happened in those dark days of dictatorship, to win back, in other words, what

they lost to the people in a

bloodless revolution," he

Leading the way has been the Marcos family itself. Despite allegations of plundering the country for billions of dollars, the family is now staging a remarkable

comeback. Ferdinand "Bong-Bong" Marcos Jnr, the son of the late dictator, is now governor of the Illocos Norte province while Imée Marcos, the daughter, won election last

year as a senator. uprising, supports the view of the late dictator, is still she said.

ate investigation into her family's wealth.

Some 13 years after the uprising, corruption charges against the so-called "Iron Butterfly" of the Philippines are yet to stick. Meanwhile, she appears to have an amicable relationship with the Estrada administration, the same government with which she is negotiating a compromise deal concerning are last year, is also chair-SUS570m of alleged ill-gotten

Mrs Marcos' increased confidence was highlighted recently when she declared she was preparing a legal battle to recisim more than 500bn pesos (\$US12.8bn) of assets allegedly entrusted by Philippines is a misnomer. the late Mr Marcos to a series of cronies.

still run many of the Philippines' leading companies peculiarly Philippine capacand their influence appears ity for reconciliation. This to have grown under the capacity is highlighted in Estrada administration. the unlikely composition of the Estrada government Two of the closest Marcos

associates. Eduardo Cojuwhich includes both Marcos angco and Lucio Tan, enjoy allies and opponents. Horatio Morales, the agrarclose connections with Mr Estrada. Mr Cojuangco, who ian reform secretary and a former leftist guerrilla regained control of the chairmanship of San Miguel, the detained for four years brewing-to-food conglomerunder the Marcos regime, says it is part of the democman of Mr Estrada's political ratisation of politics. "In coalition politics, you have party. His connections are only rivalled by those of Mr to accommodate each other," Tan, the Filipino-Chinese he says. Alex Magno, at the Univer-

business tycoon. sity of the Philippines, says Some observers, however, argue that the much touted that despite the murkiness over the debate on the legreturn of cronyism in the acy of the EDSA uprising, its saying the cronies never historical merits are clear. went away in a country "The uprising is but another "We practically own every- where the politics of patroninstance demonstrating a

Over time too, a blurring from power by EDSA are charges and is soon to face sites of the late Mr Marcos anti-Marcos forces appears

# Financial aid to **Cambodia**

By Michiyo Nakamoto in Tokyo and Ted Bardacke in Bangkok

Financial aid from Japan and the World Bank to Cambodia was "counter-productive" and "a hindrance to reforms" and should be stopped, Sam Rainsy, leader of the Cambodian opposition, warned yesterday.

Mr Rainsy, a former finance minister, called on the World Bank and donor countries not to provide the government of Hun Sen with the \$1.3bn it is seeking over the next three years.

The call by Mr Rainsy omy to recover," said Sri came as Mr Hun Sen arrived Mulyani Indrawati, an econ- in Tokyo yesterday to meet representatives of 17 donor countries and seven multilateral institutions including the World Bank and the Asian Development Bank, tomorrow and Friday to seek further aid for his troubled

in logging activities and which is held responsible for demobilising up to half of the deaths of 1.7m people the country's sprawling between 1975 and 1979, sepaleads to withdrawal and have been better able to co-operation agreement armed forces. Diplomats say rate from its aid policy. between Australia, Malaysia, the meeting is likely to agree to only one year's request of donor countries not to pro-aid - about \$450m - as an vide budget support which

> implementing the reforms. The five countries are ering resuming yen-denomi- said. nated loans to Cambodia for While the Hun Sen governthe first time in 31 years.

providing net aid of \$71.3m diers, he noted.

# 'hinders reform'

up to 1996. In 1996 and 1997, Japan pledged up to Y18hn (\$150m) in development aid and \$3.5m to help remove land mines.

In spite of calls by human rights organisations to make its financial aid conditional on other legal and institu-Mr Hun Sen is expected to tional reforms, Japan has promise to implement a host consistently kept the issue of of economic and social human rights and the prose-reforms, including reigning cution of the Khmer Rouge,

Mr Rainsy called on the attempt to entice the Cam- the government can use at bodian government into its discretion. "I think budget support is 100 per cent In addition to the aid stolen by corrupt officials. I expected to be committed by hope that they will not recent assurance of contin- the donor countries, the Jap- respond to a new request . . anese government is consid- to renew budget support," he

ment is requesting financial Japan is the largest aid aid to demobilise soldiers, pore have cast doubts over donor on a bilateral basis, balf of them are ghost sol-

DEFLATION TAKES HOLD

# Consumer prices fall 1.1% in Hong Kong

Kong government reported yesterday, providing further evidence that deflation is taking hold in the territory. The composite inflation index has now declined three months January's figures compared with a fall of 1.6 per cent in

**NEWS DIGEST** 

December. December's drop was more pronounced because of the effect of a rebate in local property taxes in

"The figure is better because of one-off factors, but the trend is the same. It is going to get worse in the next few months," said Andy Xie, an economist with Morgan Stan-ley Dean Witter. He forecasts prices will decline by 2 per

Prices declined across a wide spectrum. Consumers paid less for clothing and footwear, durable goods, miscelaneous services and food bought away from home. Discretionary spending has plummeted in the face of rising unemployment and a prolonged slump in the property prices and the stock market. Rahul Jacob, Hong Kong Profile: Lee Ka-shing, Page 22

BANGLADESH POLITICS

# Three die in opposition strikes

Three people were killed and more than 100 wounded in a spate of bomb blasts and clashes in Bangladesh vesterday as opposition parties enforced a nationwide strike to block

local elections, police and witnesses said. Voting on the first day of the polls was generally peaceful, except for a few places where supporters of rival candidates fought over attempts to stuff ballots or snatch ballot boxes, police and poll officials said.

One man was killed by a home-made bomb that exploded on a street in the capital, police said. Hundreds of pro-government activists marched through Dhaka with the dead body, witnesses said. A soldier died in gunfire in the southern port of Chitta-

gong during a clash between strike supporters and opponents, security officials said. One man was killed when a bomb he was making accidently exploded in the southern coastal district of Gournadi, police sald. "He was apparently making bombs for use during the strike," one officer

An alliance of three main opposition parties, including the Bangladesh Nationalist party, the Jatiya party and Jamaat-e-Islami, called the strike to try to thwart the municipal vote and press for the resignation of the chief election commissioner, Abu Hena, whom they accuse of pro-government bias. Reuters, Dhaka

DEATHS IN INDONESIA

# **Christians and Moslems fight**

At least five people were killed and 12 wounded when Indonesian police fired on fighting Christians and Moslems in the eastern spice island of Ambon yesterday, the official news agency Antara reported.

The bloodshed came as thousands tried to fiee the island after at least 160 people died last month in sectarian clashes. "We are in a killing ground now," said one resident who works for a support group for the victims from previous unrest. The latest violence erupted yesterday after a home-made bomb exploded and several houses were torched in villages on the outskirts of Ambon city, 2,300km east of Jakarta, Antara said. A local journalist told Reuters he had seen at least three bodies.

Analysts blame much of the violence sweeping indon-esia on a power struggle between unidentified political groups in the countdown to the June 7 parliamentary election. Reuters, Jakerta

SINGAPORE RULING

### **Exotics** ban for funds

The Monetary Authority of Singapore, the city-state's defacto central bank, has prohibited insurance funds from using certain exotic or complex derivatives, in addition to various products not listed on a regulated

exchange.

\*Derivative instruments have gained complexity over the year, with the emergence of financial engineering," the MAS was reported to have said in a policy notice. The risks of these complex instruments may not be easity understood by end-users, and insurers should refrain from using them." It banned "use of complex or exotic derivatives with substantial gearing\*. The MAS also barred insurance funds from using derivatives that are not listed on a regulated exchange, except forward contracts, as well as currency and interest-rate swaps. Sheila McNulty, Kuala Lumpur

# Indonesian minister presses for farmers' micro-credits

Subsidised credits for nesses may seem a luxurious fad for cash-strapped Indonesia, but Adi Sasono has convinced many that it is something his country cannot afford to go without.

Mr Sasono, minister for cooperatives and small enterprises, is pushing disbursement of Rp10,800bn (\$1.2bn) in subsidised loans to farmers, small-time businesses and co-operatives, in spite of a severe credit crunch in banking sector and a \$9bn budget deficit. In the previous year such loans amounted to only Rp200bn. The one-year loans, at interest rates of 16 per cent rather than the going rate of more than 40 per cent, are provided through state and private banks in 17 different schemes, mostly targeting agriculture but also anything from bus co-operatives

while street vendors, who that his "People's Economy" unemployed, are given loans nesse minority which domionly if they pay back instal- nates business. ments every day.

His ministry has also sent more than 5,000 experts from universities and non-government organisations into the regions to assist borrowers in applying for the loans and using them efficiently. "It's like a Peace Corps," he says. But Mr Sasono is struggling to persuade economists that his credit scheme, part of what he calls a "People's

Economy", can work. Smaller credit schemes in the past ran aground in corruntion. Mr Sasono says that its and leaving their members high and dry.

up to 50 per cent of the funds go to co-operatives, mostly set up under Mr Suharto's patronage, which are infamous for siphoning off prof-

to street vendors and crafts- under fire for anti-Chinese hardship will fuel wide- popular."

men. Mr Sasono said farmers remarks he made in the past spread social unrest that pay back after every barvest and a lingering suspicion farmers and small busi- include many recently is a veiled attack on the Chi-

> "Of course the big companies, the cronies, are not happy with me," he told the Financial Times this week. "That's why they accuse me of being anti-market, of being anti-Chinese. I'm not anti-Chinese. Only very few [Chinese] deal with the crony system."

> "I'm very much pro-market, but not the market they dictate. I want to stop the privileges given to them. Provided we can protect the very weak, we can empower the small enterprises, then we will have a competitive

Mr Sasono said he won over cabinet colleagues and the International Monetary Fund, which approved the Mr Sasono himself is to their fear that economic ics. They just want to be

could hamper any recovery. "There is no stability without jobs," Mr Sasono says. "I don't think it is a subsidy but it an investment to create jobs, create purchasing nower. By doing this we also increase demand for goods

and services. There is a multiplying effect." Most economists, no matter how critical of conglomerates, have yet to be convinced. Some say that credit lines for small businesses need to be available but not necessary at a subsidised rate, which could encourage

cash at high interest. "We can't just inject money and expect the economist. "We need a serious agenda for restructuring the economy. But the government is more preoccupied budget, mainly by appealing with politics than econom-

lenders to simply deposit the

# Defence spending cuts 'threaten Asian stability'

Australian government growing concern about ris- the dramatic and sudden leaders warned yesterday ing regional tensions and the reduction in military budthat the recent collapse of preoccupation of Asian powthat the recent collapse of preoccupation of Asian pow-asian defence spending amid ers such as Japan with their Mr Moore told Singapore's economic turmoil had gener- own economic problems. ated disparities in countries'

The warnings, given by eign minister, and John Regional economic crisis, sions, he said. regional defence planners in affected social and political begin to see a significant and from Australia's usual reluc-

Mr Moore said that before Moore, defence minister, to however, had "profoundly

regional security issues. But sis, from a strategic and ties, that there can emerge a and Strategic Studies. they reflected Canberra's security viewpoint, has been loss of confidence . . . If this He said: "Some countries Temasek forum for regional defence issues.

military capabilities and last year's upheavals in As a result, rapidly widenthreatened regional stability Asian economies, assump- ing differences in military closest neighbour and the such disparities and any new FPDA joint military exertions of continuous and funding capabilities between expanding prosperity had different countries were gen-Alexander Downer, the for- been a stabilising influence. erating new regional ten-

"It is when neighbours from Australia's usual reluc"One of the least welcome the relative budgets, and Australia's concerns at Singinvolvement and stressed

breakdown in communica- insulate defence spending, can end in suspicion and needed to make dramatic Singapore. miscalculation."

Mr Moore said it was vital for Indonesia, Australia's be required to ensure that tainty" over the future of country hardest hit socially relativities which emerge cises, despite Malaysia's and politically by the economic crisis, to play a "confident role" in regional secu- ing." rity and manage its internal

affairs well. tance to comment on aspects of the financial cri- therefore military capabili- apore's Institute for Defence the importance of the Five-

tions between militaries, it while their neighbours have reductions ... "Careful management will

> in the region do not cause distrust or misunderstand-The Australian ministers also urged the US to main-

ments, a loose defence New Zealand, the UK and Mr Downer said earlier there was "lingering uncer-

Power Defence Arrange-

ued involvement.

scheduled to hold joint exercises in April, but tensions between Malaysia and Singa-

DIE

Shipley wins NZ confidence Pote

Bye. Ciao. Sayonara. Arrivederci. Adios. Just a few encouraging words from the typical advisor the minute the deal is struck.

FINANCIAL TIMES WEDNESDAY FEBRUARY 24 1999



Financial aid to Cambodia hinders reform



Transaction Services isn't just about advising you on the deal, but on the work that comes afterward, too. And that's what actually helps mergers live up to shareholders' expectations;

It's time for clarity:

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the answer.

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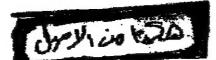
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Talk about to the state of Did you prageWorks delivers the widest array of all to me the transpace compatiti-user storage products in the business. and they're designed to solve storage blems for any enterprise, no matter which ware and software you already use:

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Once again, we're the answer. Compaq

en you hat the cash machine, rer the world have an emergency, 10 do they call? do you the money?

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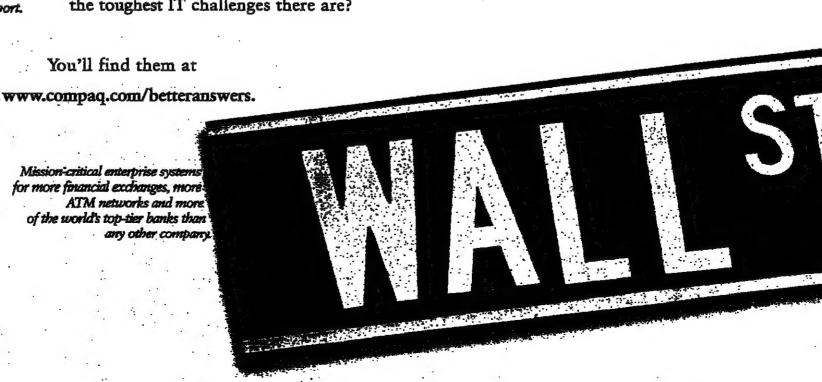
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# Entry may come less than 30 months after vote

and Sathmam Sanchers

Business supporters and resterday on one thing: the Outline National Changeover Plan takes Britain one step closer to the cur-

The plan gives no hint of when the government will decide to start the process. But it sets out a "critical path" for the transition from envisages entry within 36 months of approval in a ref-

That could come down to

that UK banks and retailers can handle the transition more quickly than their wave countries, which took 44 months.

Crucially, the UK government has backed away from May 2001. On that basis, indicating when the sterling euro notes and coins could exchange rate might be be circulating as early as locked against the euro - the real point of no return in the transition process.

Treasury documents used sterling to the euro that in drawing up the changeover plan suggested that released by the European locking would take place

the final version.

Nevertheless, the timetable suggests that Britain counterparts in the 11 first could enter the single currency as early as May 2002 if, as expected, the next national election is called for September 2003. This is in line with the

expectations of many compa-An independent survey

Federation of Accountants after eight months - the showed that 33 per cent of timetable used by the 11 - UK companies expect the UK of millions of pounds" on but that controversial pro- to enter by 2002; 91 per cent

ment to prepare. Each

department now has a minis-

ter responsible for euro prep-

arations and each will now

report regularly on the prep-

will be making active prepa-

rations for the euro in the

belief it will be in this coun-

The National Changeover

Plan sets out the range of

work involved for different

sectors... Businesses, large

and small, need to focus on

the impact of the euro on

On the basis of this work,

and after studying the expe-

rience of the first wave of

their business strategies.

omy and some benefit.

to the introduction of notes

endum result to the with-

But until yesterday, Mr

running in promoting mone-

spent much of the time

stressing the obstacles, espe-

cially when addressing influ-

ential Eurosceptic newspa-

pers, led by Rupert

Murdoch's mass-market

impossible now to deny his

enthusiasm, having told the

Brown did not feel aggrieved zone, subject to several eco- Commons "in principle took the UK into European pean central bank president,

But he should find it

daily The Sun.

So the Government itself

arations they are making...

2005 The document makes clear, and officials amplified. that the existence of the single currency makes an accelerated timetable likely. British companies can act more quickly than their continental and Irish counterparts and warned that companies because they can draw on the experience of the first

But it also says there is much work left to do, especially by the City and the public sector. The government will seek parliamentary approval to spend "tens preparing computer systems

Treasury is right in thinking posal has been dropped from think entry will happen by before a referendum to avoid anyway when computer a long time lag afterwards. The changeover plan gives

no indication of the cost of the transition. Nick Herbert, chief executive of the Business for Sterling lobby group, said the cost could be as much as £5bn (\$8.15bn) were unlikely to spend shareholders' money without more information.

But Adair Turner, director-general of the Confederation of British Industry, the employers' lobby, said estimates of cost were largely spurious because much of the necessary spending had met its own economic would have to take place

systems were upgraded.

Sir Stanley Kalms, chairman of the Dixons retail chain, said the transition would cost the company an estimated £40m in systems changes, staff training and consultancy fees. "This is quite horrendous in the sense that we have to start the actual spending now," he

said. Tim Melville-Ross, director general of the Institute of merce. Directors, said businesses should not be expected to spend any money on preparation until the government criteria for joining and the possible.

the euro in a referendum. However, most senior business people who were willing to comment praised the report. Many urged the government to go further. "This

public had voted in favour of

is a clear signal of the government's commitment to enter the single currency when economic conditions allow," said Ian Peters, deputy director-general of the

Martin Sorrell, chief executive of the WPP Group, said: "The quicker we join the euro the better. We should join it as soon as humanly

# Banks relieved at longer changeover timespan

3 21 12 4

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By George Graham, Andrew iger and Chris Tighe

British banks and financial British Chambers of Com- services companies are elieved that the changeover plan allows for a longer gap between a decision to adopt the cure and final UR entry than some earlier drafts.

The plan acknowledges that converting the often elderly core computer systems of the big retail banks would be a difficult task. The Treasury notes that financial services are more concentrated in the UK than in, for example, Germany and France, so the principal banks handle large volumes of transactions and wide range of services. "All of this means that overall lead times for the retail banks could be quite long in some cases they estimate up to three years."

The high value cure payment system - CHAPS -would have to be expanded to cope with an increase from an estimated 15,000-25,000 to perhaps 170,000 payments a day. Retail pay ments systems would also require enhancement.

The main date for shops would be the moment when euro notes and coins are introduced in the UK. For banks, the cure would arrive much earlier; at the moment ment for Britain. On its the UK joins and the exchange rate was fixed. "As a second wave country, with the euro already being used, we would expect considerable demand for euro services from the lock-in date, so we would have to have computers adapted at that stage," said Roger Brown of the British Bankers' Association.

The lock-in date, however, is left unclear.

The plan says that the time from a positive referendum result to UK entry would depend on the State of preparedness of key sectors of the economy, including the retail banks. Precise levels of demand

for early curp services are still hard to predict and more work is to be done by the Treasury and the banks over the next six months in an effort to estimate it. But most UK bankers expect that take-up by businesses would be much faster than it has proved to be in first wave

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The state of the s

thatter !

THE TRACE

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Comment September

The Property

the for Kvaerner yard

Financial services compa-

Insurers said: "We don't Mr Brown was happy to think there will be any sigstand in Mr Blair's shadow, nificant investment until people are given a clearer indication about what precisely is going to happen and

The timetable for changeover 2-6 months Cash

the first wave of Emu partic-

A great deal of further

tests the chancellor set out on 27 October 1997. There is much focus, entirely natural, on the politics of the euro project. It is, of course, an intensely political act. But just as the euro cannot be conceived of except politically: it cannot be made to work, except economically. It is, after all, an economic

We have, as a overnment. tests be met. But they must But these are all prepara- drawal of sterling could be a standing monument to the unforeseen circumstances, government is an entirely A vision that binds the EU therefore, is not a change of tions for the euro, with completed in around three danger of joining a monetary we would not make a decipolicy. It is a change of gear. Britain, at present, out of it. years, considerably faster arrangement on purely politics in this Parliament to rec-management in place ... This and lets us learn from one

There are two ideological and absolute positions on the euro which I do not share. The first is 'no, never'. It is to rule out Britain's membership of the euro on grounds of constitutional principle for always. It is a perfectly principled position. It argues, no matter what the benefits in terms of jobs or industry or even influence, such a decision is simply wrong, on grounds of sovereignty. I cannot accept

this. For the reasons I gave earlier. In the modern world, look around, technology, global finance, mass commu nication, to say nothing of travel and culture: this is a world moving together. Sovereignty pooled can be sovereignty, or at least power and influence, renewed . The second position is an

unconditional 'yes, now'. It is to say that economic conditions are meaningless and we should join regardless. But I believe the conditions are meaningful. It is precisely because the conditions are meaningful that we have said, to give some greater certainty to business and the e joined the KKM is country, that, parring

It is worth summarising tion in economic managethe economic tests the chancellor set out: sustainable convergence between the UK and countries within the euro-zone: flexibility to adapt to change in the UK and in continental Europe; the impact on investment and the UK financial services industry; and whether joining the single currency would be good for employ-

In October 1997, UK interest rates were at 7 per cent. with those in France and Germany at close to 3 per cent. UK interest rates are now at 5.5 per cent, compared to 3 per cent for the euro area. The difference hetween our long-term interest rates and theirs is also falling, and is now down to around half a per cent. Long-term interest rates are now around their lowest for 40 years.

Our inflation performance is consistent with the European Central Bank's definition of price stability. But it is essential that convergence is sattled and sustainable. We cannot say that yet.

There is now under this new framework for economic and America closer together

put in place measures to boost education, skills, technology and productivity, measures to enhance the ability of business to grow and prosper. But we need to get through this more difficult part of the economic cycle and emerge stronger. For Britain to join the euro, it must be from a position of sustained strength. Europe has a choice. Most

foundation, we have then

of the countries in Europe have high and persistent levels of unemployment. The Asian crisis has brought home to all of us in the EU. the fragility of the new world of globalisation. Our world economy is more interdependent than ever before. The KU is not competing with itself; but with the whole of the world from Asia to America... I want us in a Europe that at best is moving firmly in the same direction, rather than trying to hold us back. A vision that lets us adapt the European social model to the new

countries. nies still insist, therefore, that they need positive signals from the government some time before an actual decision to join, so they can prepare their systems. David Baker of Northern

Rock, a mortgage bank which favoured a shorter changeover, said: "This gives us confidence we are more likely to go into the euro than we were yesterday. We will be able to plan with a little bit more conviction."

The Association of British

A recent ABI survey of 100 aware of the issues concerning the euro but were reluctant to incur implementation costs until they had a better idea of the government's intentions.

# It is conditional; it is not inevitable'

Extracts from the prime minister's statement to the House of Commons

In his statement of October option of joining, we must 1997, the chancellor (of the prepare... There are those, exchequer] made clear the government's view that and elsewhere, who oppose membership of a successful euro would bring benefits to Britain in terms of jobs, investment and trade. He said that in principle the government was in favour of Britain joining a successful for it.' single currency. And he set out the conditions necessary to satisfy our national economic interest.

So our intention is clear. Britain should join a successful single currency, provided the economic conditions are met. It is conditional. It is not inevitable. Both intention and conditions are genuine.

This is the right course for the country, to resolve this issue for the British national interest ... I do not dismiss the constitutional or political issues. They are real. Monetary union is a big step of integration. But so was the Single European Act. And the EU itself.

In finance and business the world is more and more integrated. It is moving closer together. And if joining a single currency is good for British jobs and British industry, if it enhances British power and British influence. I believe it is right for Britain to overcome these constitutional and political arguments and the fears behind them.

For the very reason of the clearly: the Government can recommend. But the people

- the basis of its policy on

European monetary union is

head of a pro-euro campaign

sterling early in the next

prepare for Britain being in. If, as we have already nounced, we want to keep the option open of making a decision early in the next Parliament to join, we need on the opposition benches to step up our practical prepthe very idea of a national changeover plan. I say: We National Changeover Plan. The public sector will give can no longer afford to pretend either that the euro a clear sign of its commit-

should not actively prepare ... The euro is a reality. It exists. Eleven out of 15 other EU members are in it. It represents 20 per cent of world income, as blg as the US. It will be the currency of 290m people. It has begun and, on the whole, it has begun well... And those who predicted it would never happen or would launch itself in disaster, have been proven

does not exist or that Britain

Fifty per cent of our trade now is with the euro-zone. The launch of the euro means already that an increasing number of UK firms are starting to use the euro, not just big business like British Steel or Ford or Philips or ICI and Unilever. ■ We have established 12

regional euro forums across

the UK, led by senior business people, who are taking preparations forward. Firms can now pay taxes, file accounts, issue and redenominate shares and receive certain grants in euro, and Customs and Excise has trained 10.000

Small businesses will have and coins; and a further six sensitivity of these argu- the help they need; the City months before sterling notes ments, we have also said of London is prepared and and coins are withdrawn. already taking a good share This means that the whole of euro-denominated busi- process from a positive refer-

staff to respond to business

Everything is the same and subject normally reserved tion in 2001 or 2002.

formal sense, the govern- quer. If Mr Brown had deliv- Brown has made most of the

about when to join the euro spread perception would tary union. Mr Blair has

changed in the government's

similar to that made by Mr

Both statements are

founded on a commitment in

everything is different. In a for a chancellor of the exche-

ment remains equivocal ered the speech, the wide-

intact. But the decision of approach to the euro.

Tony Blair, the prime minis- Indeed, the prime minister's

ter, to put himself at the statement was remarkably

leaves no room for doubt Brown in October 1997, when

That is why Gordon principle to join the euro-

about his intent to abolish the policy was established.

Commons yesterday on a be right until after the elec-

have been that nothing had periodically lauded it, but

try's interests to join in the future should our economic tests be met. Business should start to do the same.

work needs to be done to refine and develop this timetable, and particularly to clarify how soon after a positive referendum result we could actually join monetary union. As the plan makes clear we are committed to taking this work forward in collaboration with business and the wider public sector, so that we can produce a further plan in about a year's

participants, the outline plan I now turn to the economic that we are publishing today shows that it is possible to streamline the timetable adopted in Europe, with no disadvantage to our econ-Overall we believe it should be possible to move in four months from a government decision to a referendum: in 24-30 months from a positive referendum result

> resolved the political issues. in favour of the principle of joining, should the economic be met. The manner in WINCE V

Premier's resolve shakes off 'little England' mentality that the prime minister took nomic conditions, and with Britain should join a suc-community - - welcomed Eddle George, Bank of Heath - to line up alongside the limelight in the House of the covent that they will not cossful single currency". his Damascene conversion England governor, and Mr the prime minister, while That is why, according to a with an alacrity intended to government member, the deny him an opportunity to tively have the greatest chancellor suggested some recant. Probably the most influence over whether there weeks ago that Mr Blair significant moment was make the statement - when Michael Heseltine, foralthough the prime minister mer Conservative deputy zone.

> ing second thoughts, pro-Euforefront" of a cross-party euro movement. This is not to say that it is now certain a decision will Conservative party into a thusiasts - including be taken to abolish sterling Edward Heath, the flercely in just a short years. That issue will largely be settled by Wim Duisenberg, Euro-

England governor, and Mr the prime minister, while Brown. They will collecis sufficient convergence between the UK and euro-

But the political consethe timing of entry. This may have been the moment when the break-up of the pro- and anti-euro wing became inevitable. It was more than just a little anomalous for the party's biggest beasts - such as Sir Edward

"1,000 years" of British independence. promise from Mr Blair that quences of yesterday's self-interest. Mr Blair was he would put himself "at the events extend well beyond prepared to challenge the

Figures reveal record

putting government before prepared to challenge the "little England" orthodoxy promoted by Mr Murdoch's newspapers, risking their insurers found most were fawning support. It was the moment the prime minister and his colleagues sloughed off their opposition mentality and became a proper gov-

William Hague, the party

leader, talked of the end of

THE ECONOMY CENTRAL BANK DEPUTY CHIEF SAYS EARNINGS GROWTH IS PROBABLY FALLING AS DATA REVEAL COLLAPSE OF EXPORT VOLUMES

shout whether to do it.

To prevent Mr Blair hav-

ropean MPs mounted a con-

certed exercise to lock him

in. All the leading euro-en-

pro-European former Conser-

vative prime minister who

# Expert estimates interest rates are close to neutral

By Richard Adams and Melanie Carroll

DeAnne Julius, one of the Bank of England's independent monetary policy mittee's December meeting experts, yesterday said UK say it estimated the neutral interest rates were "close" to nominal rate of interest to neutral.

Ms Julius told the Treasury committee of the House central estimate of where was unlikely to adopt the of Commons that she esti- the neutral rate might be mated the neutral level of compared with her colnominal interest rates ther boosts nor restrains eco- to bring interest rates down nomic growth - to be 4-6 per to neutral.

have come down signifimore relaxed than other suspended.

members of the central bank's monetary policy committee, which sets official

short-term interest rates. The minutes of the combe 4.5-6.5 per cent.

If Ms Julius has a lower leagues - she may be more where monetary policy net- likely to support further cuts

Mervyn King, the Bank's "Now that interest rates deputy governor, told the select committee that earncantly in the last five ings growth was probably months, I think it is fair to falling, thanks to slower say that we are close to the growth in wage settlements, neutral rate," Ms Julius said. although official earnings Her views are slightly statistics have been

Mr King said the joint report by the Bank and the Treasury into the Office for National Statistics' handling of the average earnings index last year was still being worked on, and would he published before the Bud-

get on March 9.

Mr King also said the UK harmonised index of consumer prices, the euro-zone although it has started to publish that in conjunction the standard measure.

Mr King said the Bank had examined the HICP, but Bank's governor. "The idea est rates unchanged in Janunoted that European Union that you could end up sneakstatisticians were now work- ing in an extra one per cent ing". ing on improving the index. of inflation because of the "It would be premature to target index is absolutely switch to an index that may well change," he said.



was still dithering last week prime minister, extracted a

measure of inflation, Eddie George, Bank of England governor, addresses MPs

"The consequence of Bank's executive director in with the retail prices index, changing the index means charge of market operations, you need to change the tar- earlier told the committee get," said Eddie George, the that his vote to leave interdotty.

ary was "a matter of timlan Plenderleith, the

That month the committee voted 8-1 to cut rates by a quarter of a percentage

# for non-EU trade deficit By Christopher Adams,

Britain has a record trade and the Asian economic cri- with the pick-up in export sis caused a collapse in UK optimism recorded in surexport volumes.

The non-EU deficit in goods increased in January from £1.71bn (\$2.78bn) to £2.21bn, the Office for National Statistics said yesterday.

Economists said the deterioration showed that weak external demand would continue to act as a significant drag on the domestic economy. UK manufacturers have struggled to keep their in non-EU markets as excepwhile competitively priced imports have increased pres-

an increasing toll on the UK's trade performance." deficit with countries out- said Richard Iley, at ABN side the European Union Amro. "The collapse in after sagging global demand export volumes is at odds veys. Given sterling's continued strength, this rebound knocked 1.1 per cent off in optimism may be

> While the overall deficit in goods narrowed slightly in December from the previous month, edging down from lying trend pointed towards a further widening.

short-lived."

Brian Wilson, trade minister, described the difficulties trend rate of growth.

sure at home. "Global eco- increase in the total 1998 defnomic dislocation is taking licit from £11.9bn to £20.6bn, the biggest annual trade gap since 1989. The continued deteriora-

tion in net trade was a sig-

nificant drag on growth in

the final few months of last

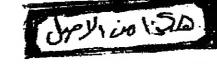
year. The increase in the def-

icit during the final quarter

gross domestic product. Revised output data published yesterday showed fourth-quarter growth unchanged from the estimate of 0.2 per cent. But ear-£2.3bn to £2.24bn, the under- lier figures were revised downwards, pushing GDP in the latter half of 1998 even

Inventories increased share of overseas markets tional Declining volumes to sharply and manufacturing south-east Asia were the output fell. Services main influence behind an recorded steady growth,

further below its long-term



JESI 001/20

relieved at changeover timespan

Banks

longer

COMPUTERS RESPONSE TO RISK OF ELECTRONIC ATTACK Hackers 'threaten public IT systems?

ordinated response from the government and the private sector, Margaret Beckett, Leader of the House of Com-

mons, said yesterday.

The leader of the house is a senior government member responsible for arranging parliamentary business.

"I don't want to exaggerate the danger of a malicious attack on the infrastructure, National Infrastructure organised by the Communications Electronics Security Group, which is responsible for keeping official IT and communications safe.

"As a result of the way the nation's computers now massive new national asset, a virtual asset: a critical information infrastructure,"

The risk of malicious senior member of the govelectronic attacks on ernment that the growth of Britain's critical information - the internet and malicious infrastructure is growing "hacking" represent a seriand must be met with a co- ous threat to a raft of crucial

services and utilities that are now heavily dependent upon IT systems.

These include the power industry, telecommunications networks, water and sewage systems as well as government and other IT link computers fogsible. The systems, many of which are now interdependent.

"The invisible information networks which control but it is real," she said at a these enterprises are as vital conference on Critical a part of our critical infrastructure as the visible hardware of power stations and water treatment plants," said Mrs Beckett.

Similar concerns in the US led to the establishment of a Presidential Commission on the national infrastructure. It made a string of recommendations designed to limit the potential damage from malicious attacks.

while the dangers from an

one of the first public electronic attack on key acknowledgements by a information systems were probably quite low at the moment, they would increase over time.

These risks are steadily increasing because all of us

Mrs Beckett said that the government would harness the same resources of a whole ran of government agencies and response to the threat. "Network attacks respec

no boundaries, organisa-tional or national, sine said, and our respense must be "and our respense most be equally devided. Mrs Beck ett said the government was starting to gather intelligence on highsible threats and ensuring security organizations and ensuring security organizations and ensuring security organizations and to meet the Mrs Beckett said that isations evolved to meet the



# Harrier forces to be merged

Harrier aircraft from the Royal Air Force and Royal Navy are to merge into a single strike force, the government announced

yesterday.
This is a practical and symbolic step towards the creation of a truly joint force, capable of reaching the world's trouble spots and acting effectively," said George Robertson, chief defence minister.

The new unit will bring together RAF GR7 Harriers mainly designed for ground-attack bombing and Royal Navy Sea Harrier FA2s that specialise in air-to-air combat

The new force will have a total of 84 aircraft capable of operating from an aircraft carrier or a land base outside the UK. Men and women from the

two services will continue to wear their traditional uniforms but will undergo joint training to ensure they provide an effective land attack and air defence force The merger follows the

government's Strategic Defence Review, which laid out plans for more co-operation between the

# Bechtel is given \$24m rail target

Transport Correspondent

Bechtel, the US engineering group, could earn up to £15m-(\$24m) - including a "success fee" of £12m for 12 months work - if it completes an extension to the London Underground railway in time for the capital's millennium celebrations.

The festivities are to be centred on the Millennium Dome in south-east London, which is to be linked to the Underground network via the delayed £2.95bn extension to the Jubilee Line. Bechtel is also expected to

earn a "mobilisation fee" of £2m-3m for providing a team of 40 senior managers to work alongside London Transport, the state-owned operator of the Under-ground, and its contractors. Ministers called in the US group last September to give new momentum to the troubled project. London Transport has announced a target completion date of October 31 but there are fears that the 15km scheme will not be completed in time for the

turn of the century.

Bechtel said it would receive a success fee of £4m-

through the Canary Wharf office complex in the Docklands district east of the

Bechtel will also receive "significantly less" than \$4m as a basic fee though it declined to confirm the exact figure. "We will be reimbursed for mobilising the team and for the cost of the executives and other Bechtel personnel assigned to the

Bechtel said its fee was relatively small, "We stepped in late in the day and agreed to put our reputation on the line," it added. Peter Ford, former chairman of London Transport. said the fee appeared reason-

involved. It represented "a political insurance premium", transferring respon-The company has a care-

fully cultivated reputation for finishing projects on time and to budget. In 1990 it was called in to ensure completion of the Channel tunnel between France and England, embroiled in wrangles between its promoter, Eurotunnel, and the construction consortium.

#### NEWS DIGEST

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reveal record

EU trade defici

14000

# US credit card group to boost English operation

Capital One, the US credit card company, yasterday announced £20m (\$32.6m) extra investment at its European operations centre in Nottingham, in the English Midlands. The company, based in Falls Church, Virginia, claims to be the world's biggest supplier of Visa and Mastercard. Nigel Morris, president and chief operating officer, said demand was higher than expected because the company offered the lowest interest charges of any UK credit cards. "Clearly Capital One's speed of growth in the UK has exceeded our expectations," he said. "We are confident our additional investment in Nottingham and itis people will soon pay dividends as we accelerate our progress in the UK." Innovations such as cards carrying personal photos and discounts for London leisure venues have also been popular. Capital One had nearly 17m customers worldwide and \$17.4bn in managed loans at December 31, Juliette Jowit, Midlende Correspondent

#### **BBC WORLDWIDE**

### Branding aims at \$24m sales

The BBC is to announce today that it expects to make sales of programmes to international broadcastags of about £15m (\$24,4m) in the the next five years by organis-ing them into themed blocks of comady, factual and drame. The BBC, which this v conference for international proadcasters, is placing increasing weight on its "branded blocks" approach, allowing it to provide longer runs of programmes.

BBC Worldwide, the corporation's commercial arm, has devised the approach after encountering difficulty selling individual comedy and drama shows to the US, Europe and Asia. Mike Phillips, head of International television for BBC Worldwide, said the new approach was devised to take account of the growing influence of commercial television companies in international sales: "A number of broadcasters are now taking the American scheduling . approach of longer runs of programmes, and that means we cannot simply sell them a single run of six British pro-grammes," he said. John Gapper, London

### SHIPBUILDING

### Lifeline for Kvaerner yard

The government yesterday held out a lifetine to the Kvaerner Govan shipyard in central Scotland by including it on the shortlist of companies selected to bid for a 2200m (\$326m) order for six roll-on roll-off ferries for the Ministry of Defence. The yard is threatened with closure because it will run out of work in mid-May and the Anglo-Norwegian group is reviewing its future, along with all its other operations. Kvaemer, which yesterday announced pre-tax losses of £100m, has said the Govan yard has failed to make a substantial profit in the decade that it has owned It. The issue has become more urgent to the governing Labour party with the approach of the first Scottish parilementary elections on May 6, in which the Govan district is a crucial battleground between Labour and the Scottish National party. James Buxton, Edinburgh

### NATIONAL LOTTERY

# Franchises 'should be longer'

The next National Lottery tranchise should be longer than the present seven years to ensure the games long term health. Sir George Russell, chairman of the Carnelot consortium that operates the lottery, said last night. The members of Camelot are De La Rue, Racal, the ICL offshoot of Fujitsu and the Cadbury Schweppes food and drink group. rujusu and the Cachury Schweppes rood and drink group. The length of the franchise has been one of the losser's greatest weaknesses, said Sir George. In business, seven years was a short cycle that placed immediate pressures on development. Sir George, speaking at Newcastle University, said he was not calling for an extension to the current franchise, which camelot has from 1994 to 2001.

"But I do think the lottery commission should give careful consideration to the length of the next franchise," he said. Chris Tighe, Newcastle upon Tyne

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### CONSERVATION

# 'Silent' road to be laid for owls

A "silent surface" is to be laid on 17km of the M65 motorway near Burnley in north-west England so that traffic noise will not disrupt owls hunting near the road. The Highways Agency agreed to the special surface, costing more than 22m (\$3.2m), after hearing representations from local residents, farmers and the Council for the Protection of Rural England. The groups said owis hunt by listening to the movement of their prey and traffic noise was driving



# New thinking for a changing world



EuroPlus Research & Management is one of the largest asset managers in Europe. We are a core business and independent subsidiary of Unicredite Italiano. We analyse 2,800 quoted European companies and manage 70 billion euros.

Our ambitious growth strategy will be achieved through our reputation for best practice, our management processes and our people with their diverse cultural backgrounds and experience.

Here is an opportunity to work with an ambitious asset management organisation that has an independent, bottom-up, research driven approach to asset management; recognises the value of a multicultural.

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team ammogment and is ready to respond to the seeds of the

Located in Dublin we also offer the opportunity to this and work in a major city that is recognised as being part of the European Investment community; offers the career opportunities of London, yet offers a quality lifestyle and has one of the most vibrant and dynamic cultures in Furnish

In addition to exceptional career development opportunities, we also offer market-related base salarius, a generous benefits package, relocation assistance and performance-driven benuses.

### Equity Hosearch

#### European Sestor Analysis

Our equity analyst and portfolio manager roles hold equal value; not only do our analysts work in para ership with portfolio managers to develop action lists for portfolios and chatlenge their ideas, they also apply their research by constructing and managing Research Portfolios.

In order to facilitate the continued expansion of our bottom-up, research driven equity team, we are building fulfiller expertise in the telecoms, pharmaceutical, energy, insurance and auto sectors.

In addition to the activities outlined above, our equity analysis are responsible for:

- ☼ establishing, developing and maintaining relationships within their chosen sector.
- undertaking in-depth sector research and financial and strategic analysis to develop company valuation models to reflect custent and future financial performance.

You will have an MBA or Masters in either Finance or Sconomics, coupled with 3-10 years' expenence. This may have been gained in an asset monagement organization, investment bank, planning/finance department of a large corporate or within a stock exchange research department.

You will be excited by theoretical concepts, number about short, medium and long-term developments in an industry; have the skills required to liaise with and challenge the ideas of CEOs and CEOs coupled with the analytical skills to extract the story behind financial data.

### Quantitative Research

Our quantitative research team is composed of identifiedly billient, deeply committee and energetic professionals, and is expending rapidly.

### Risk Analyst

You will be responsible for the eloping models to m monitor portions risk and for reporting on the exposure and risk of different elements of our

You will develop:

portiolios.

- models to assess tracking error volatility.
   VAR models for risk analysis.
- VAR models for risk analysis
   multi-factor analysis risk models for bonds.
- equities or derivatives

  madels for scenario pneivals
- You will have a BSc in Maths, Statistics or Economics or an MSc in Finance. You will be excited by programming and manipulating complex data and have 1-2 years' superience as a quantitative analyst in a fisk management team within the easet management industry or 2 years' experience on a tracing deek or treasury department within a bank.

#### Asset Allocation Analysi

L/2002

You will support fund managers by applying macroeconomic theory to the fundamentals of financial markets and so evaluate expected future portfolio return.

In order to advise on optimal asset allocation, you will:

- 3 use qualitative and quantitative data forecasts to develop economic models, such as BYAR, for total return forecasting on equity, currency and bond markets.
- on equity, currency and bond markets, develop models to undertake portfolio optimisation and asset allocation scenario

You will have a macroeconomic background at MSc/Pint level coupled with 2 years' experience of asset allocation within the quantitative research department of a global asset management organisation or investment bank.

# Performance Attribution

In keeping with world-wide treat practices, are have a strategic need for a performance enstruction energy. Working initially willian the conditative research form, your key, responsibilities will include:

- Transfering and assessing the performance of
- all our postiolies under menographit
- identify the source of outperformance

  Greeloping multi-factor performance
  attribution models to identify the sectors that
- drive performance

  performing tisk-adjusted performance
  analyses to account for performance given
- different his factors

  Implementing the SIPS standard

Ideally you will have a BSc in Statistics, Applied .
Maths or an MSc in Economics and some programming experience. Given the union of this role and its impact on the profile of EuroPale, accellent ensistical skills, a concern for order and attention to detail are essential.

#### nstituidensi Portielles. Portielle Manade

Johnny Lair Ingerhational particular remainments in them you will work with the quanticative resounds seems to take yesticial production models, byte porticipe at this with client meets.

You will constitute and manage record and
and total capital professed professes according
to bond, another and derivative menufactions.

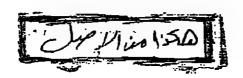
in time, you will be state to state up the structure of the portions models according to your own assessments soft that he structure inflacts appeared his particular differs.

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We lead you to contact our advising consultants David Hunter at 40 44 171 939 2001 or Jam Robin of 20 353 1 362 6703 for a discreet consultation higher your role in the EuroPies advanture. Alternatively you may read your details to them queling the

Escales Saurch & Selection, Priesustanticus Corpus, Sestimant, Rospus, 22 London Bridge Street, London SEI SSL Fact Of 64 171 378 8847



stage premiere.

years ago in Kiel, Germany.

in Florida and rescued by a native

Indian girl, who guides him to the

sacred spring. They fall in love

and die partaking of its waters. Is

this a Tristan-esque love-death, a

Parsifal-like quest for spiritual

enlightenment – or an autobio-

graphical portrait of a composer who loses his innocence in the

In the opening scene of Aiden

Lang's production, this last option

looked the most likely: here was

the obsessive see captain dis-

guised as an impressionable

young Englishman, bound for the

New World on an ocean liner,

with the crew acting as an inner

voice of reason. Having planted the idea of Deltus-as-Solano, Lang

and his designers, Ashley Martin-

Davis and Paul Pyant, left the rest

to our imagination: simple diago-

nal lines described wigwam and

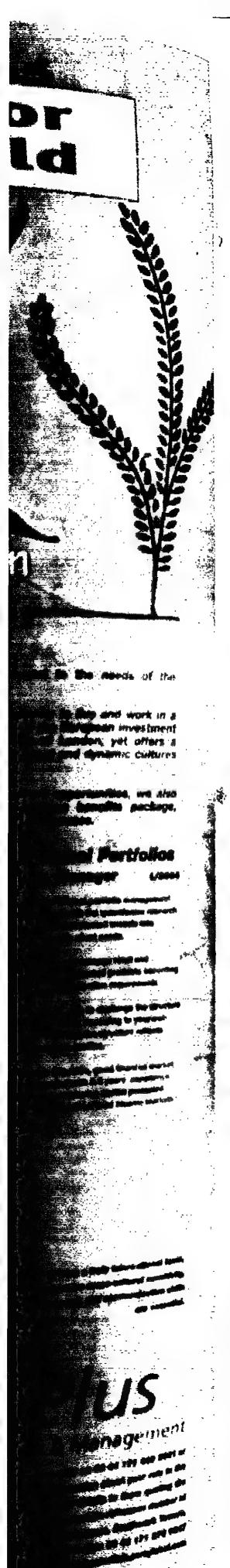
rein-forest, warm colours à la

Gauguin suggested a sultry idyll,

arms of a female mulatto?

idiomatic grasp.

09910015D





The quality of performance justified the experiment: Stephen Allen as Soleno in Scottlish Opera's production of 'The Magic Fountain

MUSIC IN SCOTLAND TWO UK PREMIERES - DELIUS AND TORKE

# Fountain in need of a magic spell

Andrew Clark finds out why Delius's opera took 100 years to reach the stage and that the 'Book of Proverbs' is foot-tapping stuff each scene fluently partitioned cence to Solano, while Anne more than a curiosity, but the poser of the Royal Scottish rhythmic combinations they

and suffused with tropical light. The costumes and warpaint may have been fanciful, and Andrew George's tribal choreograonly serious misjudgment was the unmystical portrayal of Talum Hadjo, the Erda-like seer. Otherthe production's visual beauties brought an aura of dreamy inno-

Mason turned Watawa into a quality of performance justified broody warrior-maiden. Stafford the experiment. Dean was the dignified Indian leader, Jonathan Veira a stanto- At Edinburgh's Festival Theatre phy was worthy of a farce, but the rian seer. The chorus was on Sunday I heard a UK premiere MOCKETO LAWYS E.

the effort? On balance, yes. minute choral work in eight wise I found myself wishing that Thanks to generous sponsorship from the Delius Trust, Scottish could have been lavished on a Opera has filled an important gap more worthy opera. Stephen Allen in Delius performance history. ing a lot of Torke, as he has just syllables, before shifting them

of a very different hue: Michael Was The Magic Fountain worth. Torke's Book of Proverbs, a 40movements, which he wrote for Netherlands Radio three years ago. Scotland is going to be hear-

National Orchestra. Book of Proverbs sums up everything we already know about him: it uses the same old funky rhythms and feel-good harmonies, but at greater length than before.

There's an orchestral introduction, a couple of solos for soprano and baritone, and a series of choral movements in which Torke ascribes note-cells to word-

bring. It makes nonsense of the biblical texts, but, as with most Minimalist music, the repetitions generate a cathartic momentum. It's all good foot-tapping stuff.

as "understandable" (the compos er's word) as it is forgettable: Torke is succumbing to his own repetitions. The RSNO, together with its chorus and soloists Jeni Bern and Christopher Maltman, certainly had the measure of it, as

think it the very life-blood of

moments, as women soar up

their partners, it is as if the

dance itself is taking off for

It is a marvel, and Pacific's

the future that Reisnchine

cast looked devoted, alert,

choreography that is full of

balletic feeling and of dance

possibilities, Patricla Barker,

Sanguinic dances as if made

for her by Balanciaga, and is

members of the cast are no

a work of genius – and one

whose Hindemith score was

less apt and admirable. What

bright in energy and in

flavour, of the pulse of

very gifted, wears the

wonderful. The other

very well played under

and away in the arms of

ballet, and in its last

had destined for it.

understanding of

### The Magic Fountain may be no been appointed associate com- around to see What melodic/ did the conductor, Marin Alsop. Delights pirouette with monstrosities Clement Crisp greets the Pacific Northwest Ballet's first visit to London with mixed feelings

Tristram Kunios No mellos siorethought: scene from 'In the Courtyard'

I am ready to forgive a ballet of repertory pieces, but they company almost anything if it does honourably by Balenchine's Four Temperaments. So I am prepared to believe that Pacific Northwest Ballet. making its London debut at Sadler's Wells on Monday night, did not offer us in the Courberri with malice aforethought. In mitigation, I must also note that this monstrosity by Donald Byrd was receiving its very first the artistic goods. performance - though anyone with a shred of decent feeling should have put it out of its misery in the

rehearsal studio. Pacific Northwest made a first and impressive British appearance at last year's Edinburgh Festival with a loving, lively staging of Balanchine's A Midsumons Night's Dream (and this will be on view in the latter part of the week). There may be reasons for deciding to begin a season with a programme

are not as good as opening with a trump card, and this start to the visit was not entirely happy. Good, serious dancers, of course but uniformly hideous design - gium decor; clothes from Seattle's branch of GUM, and best seen on Soviet Commissars and their four-square wives in the 1950s - and choreographie that did not always deliver

Kevin O'Day's Aract which started the evening was decently neo-classic, a development from Balanchine's manner, and well-made. Set to Grahum Fitkin piano music (some ir orchestration) it was also vastly over-extended. It looked like two ballets, felt like at least three, and its thematic signals about attraction and repulsion between couples were particularly interesting.

Studer, Feb 24

O'Day, though, knows how to make dances – in this case too many - and the devices and desires in his choreography are worth To find Byrd's in the

Courtyard treading on its

heels like a mugger, with no interval, is rotten programming. Set to an exquisitely awful score by Louis Andriessen - it sounded as if someone were disembowelling a jazz band it proposed two couples rushing in and out of temper-tantrums, and I could discern no purpose or merit in it at any moment. The company would be well-advised to leave it outside the Wells' back-door for the dustmen, with a large tip as danger-money.

Kent Stowell and Francia Russell, PNB's artistic directors, have done much to maintain the Balanchine what Balanchine was to do repertory in their own in extending the possibilities of academic movement. I repertory and in stagings

Quaternary is a "school of Balanchine" creation musically responsive. well-crafted in academic style – which uses

round the world. Stowell's

Rakhmaninov's second suite for piano duet. Four couples: decorous dances; clean, good manners; fluent dancing; no problems: I thought it most agreeably done. And so, at last, to Four

Temperaments. It was made in 1946, and it still looks more modern than most of the clutter staged by today's aspirants to classic style. Originally if was cursed with horrendous design by Kurt Seligmann - the choreography looked as if it had been in collision with a salade Nicoise - but stripped of this nonsense, its identity as a masterpiece was clear. In its miraculous dances we can see the germs of much of

Stewart Kershaw. Pacific Northwest Ballet's visit is sponsored by the Jemes and Sherry Raisbeck Foundation and

# attitude

Julia Migenes is known to a wider opera-film audience as volatile Carmen for Pla cido Domingo's Don José. and to actual opera-goers as an intrepid soprane of many and varied parts: Tosca, Salome, Manon, even Berg's Lulu. She used to be "Migenes-Johnson", but Mr Johnson was jettisoned somewhere along the way. Now she is touring as a onewoman show, called Diva on the Verge. It reached the Peacock Theatre, London WC2 on Monday, to be repeated on the next three dondays.

Her Ding is specifically and rightly billed for nonopera-goers who might be on the brink of giving opera a try, not for seasoned afi-cionados (whom Migenes calls "purists"). For the latter there is far too little singing, and an excess of alk about what being a diva involves - the colossal physical demands and the con comitant anxieties the hatles with conductors and stage-directors. I took a nonaficionado friend along, nowever, who found Migenes' candid chat thoroughly enlightening.

In the course of the evening, just two hours long, she touches upon her rough childhood (New York's East Side, louche Greek-Irish-Puerto-Rican parentage), brushes modestly over her precocious successes, and underlines the fact that the German and Austrian houses where her career flourished have now black listed her - which may explain the current tour. Evidently they found her iliva-ish demands too much.

It would take a brave man to argue with her. She projects herself vigorously, both in her peaky little Manhattan speaking-voice and in her lush operatic tones (when she deigns to show them off - strictly rationed. since for most of the show she talks non-stop). She is an unmistakable Personality, and she loves it.

Mostly, we did too. She is bracingly honest (though one longed to bear her producers' and conductors' sides of the stories), and even took the trouble to explain why a diva has to wield a personality on that formidable scale. But she clings to the bad old tradition of American opera-stars who give recitals, which is to employ an accompanist of perfect non-competitor.

The Migenes partner is apparently a much soughtafter vocal coach, but as a public performer she is deadly, Stiff, inexpressive, unable to conjure up any feeling of the original orchestral music - and she takes an inordinate time over the voiceless interludes, to no effective

If Migenes thinks that a non-combatant planist is the thing to have, she is dead wrong: a more creative accompanist would enhance the show no end, even if they argued a lot.

**David Murray** 

## INTERNATIONAL

# Guide

# **AMSTERDAM**

Netherlands Opera, Het Tel: 31-20-551 8911 Carmen: by Bizet. New staging by Edo de Waart. The designs are by Wolfgang Gussmann and Gabriele Jasnecke, and the cast includes Carner Oddsanu and Martin Thompson, Feb 24

BERLIN OPERA Deutsché Oper Tel: 49-30-34384-01 Rise and Fall of the City of Mahagonny: by Kurt Well,

libretto by Brecht. New staging by Gunter Krämer, conducted by Lawrence Foster, with designs by Gottfried Pilz and Isabel ines Glathar, Feb 24, 28

**BOLOGNA OPERA** Textro Comunale Tel: 39-051-529 999

www.nettuno.it/bo/

teatrocomunale La Bohème: by Puccini. Conducted by Daniele Gatti/ Paolo Arrivabeni in a staging by Lorenzo Mariani, with designs by Willy Orlandi; Feb 24, 25

#### CARDIFF OPERA Welsh Netional Opera Tel: 44-1222-464 666

 Hansel and Gretel: by Humperdinck. Conducted by Madimir Jurowski in a staging by Richard Jones, premiered in December. Cast includes imelda Drumm, Linda Kitchen and Nigel Robson; Feb 26 Peter Grimes: by Benjamin Britten. Carlo Rizzi conducts a new staging by Peter Stein. With sets by Stefan Mayer and costumes by Moidele Bickel. Cast includes John Daszak and Janice Watson; Feb 24

### COLOGNE

EXHIBITION Wallref-Richartz Museum Tel: 49-221-223 82 www.museenkoein.de Arendt de Gelder (1645-1727): first monographic exhibition dévoted to Arendt de Gelder, one of Rembrandt's most prominent pupils. The show includes 58 paintings and 13 drawings as well as 25 graphic works by Rembrandt, to May 9

EDINBURGH **OPERA** Tel: 44-131-529 6000  Scottish Opera: Der Rosenkavalier, by R. Strauss. New staging by David McVicar, conducted by Richard Armstrong. The cast includes Joan Rodgers; Feb 24, 27 The Magic Fountain: by Deltus. Conducted by Richard Armstrong in a new staging by Aidan Lang, with designs by Ashley Martin-Davis; Feb 26

### HARTFORD

EXHIBITION. Wadsworth Atheneum Pieter de Hooch (1629-1681): previously seen at Dulwich Picture Gallery, this first-ever one-man show of the Dutch painter offers a reassessment of his work. Less celebrated than his contemporary, Vermeer, de Hooch was a ploneer in his own right, and a specialist in maternal and domestic subjects; to Feb 27

#### LONDON CONCERTS Barbican Hall

Tel: 44-17:1-638 8891 London Symphony Orchestra: conducted by Lorin Maazel in the UK premiere of his Music for Violin and Orchestra, and in Bartok's First Portrait; and by Wolfgang Gieron in Tchalkovsky's Symphony No. 6; Feb 24, 25,

Royal Festival Hall Tel: 44-171-960 4242 London Philharmonic Orchestra: conducted by Jukka-Pakka Saraste in works by Strauss and Beethoven, with soprano Cheryl

#### DANCE Section's Wolle Tel: 44-171-863 8000 Pacific Northwest Ballet: London debut for the company, which brings a mixed programme of American works (Feb 22-24), and

Night's Dream (Feb 25-27); to Feb 27 MUNICH CONCERT Philharmonia Gasteio Tel: 49-89-5481 8181 Rundfunkorchester des

Francia Russell's staging of

Balanchine's A Midsummer

# conducted by Marcello Viotti in works by Puccini; Feb 28 NEW YORK

Avery Fisher Hall, Lincoln

CONCERT

Bayerischen Rundfunks

Center Tel: 1-212-875 5030 www.iincoincenter.org New York Philharmonic: conducted by Kurt Masur In works by Beethoven and Liszt. With piano soloist Hélène Grimaud, viola soloist Rebecca Young and the American Boychoir, Feb 25, 26, 27

#### OPERA Metropolitan Opera, Lincoln

Certier Tel: 1-212-362 6000 www.metopera.org Moses and Aron: by Schoenberg. Conducted by James Levine in a staging by Graham Vick, with

aets and costumes by Paul Brown. Cast includes Philip Langridge and John Tomlinson; Feb 26

#### **PARIS** CONCERTS Salle Plevel

Tel: 33-1-4561 6589 Orchestre de Paris: conducted by Christoph Eschenbach in works by Brahms, with piano soloist Tzimon Barto; Feb 24, 25

#### POTSDAM EXHIBITION Cinema Museum

Leni Riefenstahl: first major German exhibition of the film maker and friend to Hitler since the war, includes films produced during the Nazi period and more recent photographic work; to

#### **PRAGUE** DANCE

National Theatre of Prague Tel: 420-2-2108 0131 www.anet.cz/nd The Nutcracker: by Tchaikovsky, in a staging by Russlan choreographer Jurij Grigorovic, with sets and costumes by Simon Virsaladze: Feb 24

### ROME

**EXHIBITIONS** Palazzo delle Esposizioni Tel: 39-06-474 5903 Poussin: Early Years in Rome. Display of 41 works produced between 1624 and 1628. The

centreplece is The sacking of the temple in Jerusalem by Titus' (1925/6), commissioned by the Barberini family and rediscovered by Denis Mahon, Includes major public and private loans from Europe and the US; to Mar 1

the Peterson family.

#### SAN FRANCISCO CONCERTS

Davies Symphony Hall Tel: 1-415-864 6000 www.sfsvmphony.org San Francisco Symphony Orchestra: conducted by Jeffrey Tate in works by R. Strauss, Humperdinck and Honegger With flute soloist Paul Renzi and horn Julie Ann Giacobassi; Feb 25, 26, 27

#### SEATTLE OPERA Seattle Opera Tel: 1-206-389 7676

www.seattleopera.org Vanessa: by Samuel Barber. Conducted by Yves Abel in a staging by Sharon Ott. The title role is sung by Sheri Greenawald/Ashley Putnam; Feb 27, 28

#### TOKYO CONCERTS

Suntory Hall Tel: 81-3-3584 9999 Tokyo Metropolitan Symphony
Orchestra: conducted by Rvusuke Numaliri in works by Dutilleux, Bruch and Mozart, with violin soloist Katrin Scholz, Feb 24

Yomiuri Nippon Symphony

Orchestra: conducted by Rafael Frühbeck de Burgos in works by Falla and R. Strauss; Feb 26

# **VIENNA** EXHIBITION

Austrian Museum of Applied

Arte

James Turrell: retrospective of the American artist who incorporates the elements into his architectural designs. including two site-specific instaliations, the show also features photographs and drawings of the extinct volcano in which Turrell has been working since the 1970s; to Mar 21

#### TV AND RADIO WORLD SERVICE BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHZ (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

 CNN International Monday to Friday, GMT: 06.30: Moneyline with Lou Dobbs 13.30: Business Asia 19.30: World Business Today 22.00: World Business Today Update

Business/Market Reports: 05:07; 06:07; 07:07; 08:20; 09:20; 10:20; 11:20; 11:32; 12:20; 13:20;

At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

14

# The right call

With Asia in recession, the US in overdrive and Europe in denial, the world needs a new trade round more than ever

"Tonight I issue a call to the nations of the world to join the United States in a new round of global trade negotiations." With these words from his state of the union address on January 19 1999, Bill Clinton, the US president, made the "millennium" round – as Sir Leon Brittan, the European Union's chief trade negotiator, has named it almost a certainty. He was right to make the call, both economic integration and to

limit the danger of a protectionist backlash. So far, as Charlene Barshefsky, US trade representative, noted in a speech on January 29 1999. despite a shock nearly as great as the one that brought the Smoot-Hawley tariff [of 1930], with 40 per cent of the world in recession and six major contraction of 6 per cent or more, we as yet see no broad reversion to protectionism. Yet complacency would be foolish. William Daley, US

financial crisis could become this year's trade crisis". The danger lies not so much in the crisis-officient countries, which have avoided new barriers to trade, as in the advanced countries, particularly the US. The source of this risk eekend's Bonn meeting of the finance ministers and central bank governors of the Group of Seven leading

warned that 'last year's

Robert Rubin, US treasury secretary, argued that Europe had to play a bigger role in absorbing imports from the economies of Asia. But the communique merely said that "we remain committed to a domestically based growth strategy that would contribute to achieving more balanced growth among our countries, reducing external imbalances and supporting recovery in emerging market empty words. In practice, Japan may be unable and the European Central Bank

unwilling to achieve this. What are US policymakers referring to when they describe their country as the "importer of only resort"." The answer emerges from

• The US may be running a current account deficit of

\$281bn (£173bn) this year, almost as large as the \$324bm combined surplus of the euro-zone, Japan and emerging Asla.

The US dencit would then have risen by \$146bn while the sum of the Japanese and emerging Asian surpluses would hav grown by \$198bn. ● The euro-zone will run a big and remarkably stable

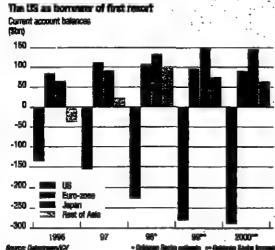
surplus throughout. There can be no sound economic objection to current account surpluses and deficits, per se. On the contrary, it is demented to push for capital account liberalisation as vigorously as the US has done and complain about the current account surpluses and deficits that naturally result Moreover, a current account deficit allows a country to

spend more than it earns.

whole grew only 2 per cent. down from 4.1 per cent in 1997. The surge in US private spending allowed the world economy to accommodate both the shift in capital flows away from emerging Asia and the Japane recession, with far less damage than might have been the case.

Moreover, the US received little assistance from the euro-come. In 1996 internal demand there grew 3.2 per cent, but GDP rose 2.9 per cent, creating almost no net impulse to economic activity in the rest of the world. Demand in the euro-zone must grow much faster than its trend rate of around 2% per cent to generate a significant deterioration in its external surplus.

The legitimate worry then is that the US role will prove unsustainable. If its private sector were to cut spending



This is more a boon than a burden, provided the country can meet its external obligations.

True, in the case of the US, current account deficits may be unsustainable in the long run. But they are bringing big benefits in the short run In 1998, US domestic demand rose about 5.2 per cent, while gross domestic product grew 3.9 per cent. If it were not for the supply of cheap imports. this torrid growth in demand would have generated domestic overheating. The shift in the current account consequences of its

monetary policies. Yet the US is also right to argue that it gave much help to the rest of the world. In 1998, the world economy as a

sharply, who would pick up the slack? Recovering Asia should be a part of the answer. But the US is right to call on Japan and the euro-zone to promote stronger domestic demand and so reduce the risk of an unnecessary global recession. There is no obvious reason why, in response, the euro-zone should refuse to generate

growth in demand at above

trend rates, for some years. Yet some in the euro-zone seem content, instead, to let a weakening euro sustain output as demand slows. The US is bound to see this as profoundly hostile: wi Asia musi export its slowdown, the euro-zone is choosing to add to the pressure. Criticisms by European officials of low US

savines merely add insult to injury, since it is Americans' willingness to spend, not save, that has kept the world economy afloat.

So US officials are right to complain about the risks of global recession and the failures of Japan and the euro-zone. They may be wrong to worry about trade deficits themselves, but correct to fear the political backlash at home these are likely to cause, particularly if the economy slowed. It is mential therefore to develop a strategy for handling trade policy while the world economy comes

back into balance. The economic impact of trade policy is on efficienc and growth, not deficits. If the US resorted to protection, it would merely shift the pressure on to unprotected activities. including exports, probably via appreciation of the

dollar. Protection is therefore a self-defeating response to the need to adjust to changes in net capital flows. Policymake understand this. The big danger, however, is that political pressures will lead to backsliding on trade ommitments that would increase uncertainty, dampen Asian recovery and undermine the health of the

Starting a new trade round is a wise response to such pressures. A powerful reaso for starting the Uruguay Round in the 1980s was to limit the protectionist essures created by hallooning US current account deficits. With the deficit becoming of a similar size in relation to US GDP, a round could buy time for macro-economic adjustments

the world economy. Fortunately, the world is already committed to negotiations on agriculture and service. It can build on this in the November WTO ministerial meeting in Seattle to launch a round. The aims are good enough in themselves. They should include: further

to work their way through

liberalisation of agriculture and services: elimination of tariffs; further opening of markets for government procurement; promotion of competition and curbs on anti-dumping measures; and for foreign direct The trade agenda is long

and complex. But starting upon it vigorously would be mark a commitment to global economic integration. notwithstanding the financial turmoil. It would also meet head on the inevitable growth of US. Mr Clinton was right to make the call. The round should now follow.

Martin Wolfaft.com

# Buyback bonanza

Special dividends and one off handouts are sweeping Europe. But the trend could leave companies in difficulty in the event of a downturn, warns Tony Jackson

fast in Europe. In the past week, a spate of UK banks have. announced buyback programmes. That was capped by yesterday's £5bn (\$6bn) special dividend from Unilever, a sum equal to over 10 per cent of its market value, and the biggest one off handout by a company anywhere.

starting to trouble some observers, not least in the US. Obviously, buybacks and special dividends - the latter being chosen by Unilever for tax reasons - mean more debt. That is fine when times are good. What happens when they turn nasty?

Moody's, the US credit rating agency, was quoted to just that effect in yesterday's Wall Street Journal. In a downturn, he warned, some companies might find themselves faced with significantly higher interest rates on their increased debt. indeed, some might have to cancel capital investments.

The banks, perhaps, are a special case. It is in their nature to make more bad loans at the top of the cycle. And the more spare cash they have, the more they will lend: 90 handing some back to shareholders might seem merely prodent.

But Unilever is a manufac turer. It turns out tangible goods such as margarine, ice cream and washing powder. Why can it not put that money to better use? Why not build more factories? "Because we've got too

many." was the prompt reply yesterday of Niall Fitzgerald, Unilever's chairman. The company is building new plants in the developing world: but in its heartland. Europe, it is still shutting them down. It has no press ing need for new capacity: last year its world sales - by volume and value - went up just 2 per cent.

Granted, Unilever is slightly unusual. Even by ern capitalism, it has cash

the sum it is now giving away. At the end of last year it had not cash on its bal-

ance sheet of £4bm, up £1bm from the year before. In such a case, warnings on debt levels scarcely apply. But two general questions remain. Many companies, as a result of operating efficiencies, are pumping out cash. Why cannot they deploy it productively them selves? And if they cannot, why should their sharehold-

ers be better placed to do so? Let us grant that a company such as Unilever does not need money for factories these days, given staticwould markets and modern production techniques. stead, it has a gradually rising bill for intangible investments - advertising, marketing, research and development - on which it now spends four times as

But profits and cashfloware rising faster. Unilever's. net margins last year were the highest in the company's long history. Other companies, such as General Electric of the US, are in the

One obvious alternative is acquisitions. But in today's markets, Mr Fitzgerald said

lever's net bill for acquisi-

tions was a paltry £230m. This brings us back to the sbareholders. If markets are so high, what can they do with the cash? "Whether remains to be seen," Mr Fitzgerald said. "But it's their choice. We don't need the

In theory, there should be a virtuous recycling process As resources are released by mature industries, they are available to cash-hungry growth companies.

In reality, there are not enough Silicon Valley start-ups to absorb this kind of money. And the recipients of all those handours and buybacks are not, by and large, venture capitalists. They are big institutions, with a growing bias to investing in the world's largest companies by

These are just the companies which have too much money already. And as Mr Vitzgerald suggests; they are strated one tiny flaw.

also highly valued - not Of course it is desirable least, presumably, because that managers should shanthe market looks to them for further buybacks.

The market bids up a growth stock like Microsoft - which to spend the money on pays no dividends - on an implicit premise: that when and balance sheets shrink. the growth runs out, the yesterday, prices - for big company will hand the in the end, as King Lear

Why should the market bid their shares up all over A DESCRIPTION OF THE PROPERTY OF THE PROPERTY

One final question Suppose Unllever is still in the same position a few years from now: selling off its less attractive businesses, jibbing at acquisitions and generating more cash than it can use. Will it distribute more of itself again? --

Applied to the market as a whole, the prospect is a curious one. This would be a world in which the corporate sector needed less and less financial capital to generate a given level of earnings.

Companies and their owners would then be trapped within a closed system. The financial surplus would be handed to the institutions: but they, lacking an alternative outlet, could use it only to bid those earnings up to

ever higher multiples. To the extent that more of those earnings were being distributed that might seem fair enough. But it would all

things going right. First, of course, the generation of surpluses would have to be sustainable. That in turn would depend on two premises. First, operating efficiency would have to keep improving, so that more and more could be squeezed from a static or shrinking base.

Second, the cost of servicing a higher level of debt would have to stay low, That have to remain confident of the first premise. Otherwise, the rising cost of debt would hit profits, and create a vicious circle.

It might all work, but it is asking a lot. If it goes wrong, the principle of shareholder value will have demon-

-don the old habit of increasing revenues and balance There is a further paradox. sheets at the expense of value. The trouble is that the reverse is possible: value can be created while sales 1997 it sold its speciality companies, anyway – are mensy back. Mature comparemarked, nothing will come chemicals in the speciality companies. Anyway – are mensy back. Mature comparemarked, nothing will come chemicals in the speciality companies.

# Hong Kong's threatened rule of law

A legal row with China threatens the future of the territory's independent judiciary and the 'one country, two systems' formula, says Rahul Jacob

Any move to limit the jurisdiction of

Hong Kong's courts would do

incalculable damage to the judicial

autonomy promised to its courts

Foundation, a thinktank in undermine Hong Kong's

Washington DC that con- judiciary if it is limited to

Hong Kong's return to Chinese rule in July 1997, there were essentially three competing visions of the territory's

nost-colonial future. The most alarmist view was that at the first sign of a sizeable anti-government demonstration, tanks would roll down the busy streets and Hong Kong would never be the same again. The second was that China's increasingly pragmatic and

market-oriented government would leave the territory to run itself. Under the Basic Law, Hong Kong's postcolonial constitution, China has promised the territory's executive, legislature and judiciary "a high degree of autonomy". To China's credit, it has kept its side of the bargain so far.

But there was a third possibility: that over time, despite China's best intentions, Deng Xiaoping's ingenious "one country, two systems" formula would fail ecause China did not really understand how all the different gears - the rule of law, a predictable regulatory environment, private property - worked together in a

capitalist economy. It may be time to dust off scenario three - crists by mistake. Late last month Hong Kong's Court of Final Appeal claimed that the courts of Hong Kong had the right to determine "whether an act of the National People's Congress or its Standing Com-mittee is inconsistent with the Basic Law". If it was, the court insisted, it could declare their application in Hong Kong invalid. China saw red. The ruling was denounced as an attack on in the territory. China's sovereignty by mainland legal experts, the Chi-

nese press and a senior official. In mid-February, China's government told Hong Kong's secretary for iustice that parts of the rulng needed to be "rectified". Businessmen in Hong Kong have always taken an independent judiciary for granted - until now. Yesterday, a report by Standard & Poor's Ratings Services warned that the dispute was

n the countdown to likely to be "the first of sev- defended the court by saying However the dispute is Hong Kong under the Basic Law". The local American Chamber of Commerce came out strongly in defence of the Hong Kong court, saying it considered "the rule of law and an independent judiciary to be paramount to Hong Kong's status as a cen-

tre for international comherce and finance". unyielding opponent, as this
"You would hope that 18 row seems destined to prove. merce and finance. months after the handover. the predictability of the framework was going to be greater, not less, but you have a situation now where the legal system is up for grabs," says Edwin Fuelner, president of the Heritage observers say this need not

structs a "freedom index" for

At the heart of the consti-

tutional dispute are several

mainland children who

appealed to the court saying

they had a right of abode in

Hong Kong under the Basic

Law because they had at

least one parent who was a Hong Kong resident. The court ruled in their favour,

and it was in narrowing the

scope for referring such

cases to the National People's Congress that it

claimed primary jurisdiction

Beijing has recently

repeated its demand for

change to those parts of the

ruling that affirm the Court

of Final Appeal's autonomy.

NPC". It was clear that he

had one particularly way-

ward court in mind.

countries each year.

eral more controversies that that it has meraly put the will determine the details of rule of law above the power the relationship between the of the NPC. This runs mainland government and counter to the Chinese sysjudicial review, Hong Kong's legal profession is steeped in a common law tradition, while China's legal experts believe the NPC has unquestionable authority.

When it comes to real or perceived threats to its sovereignty, China is an Legal experts believe that the standing committee of the National People's Con-Basic Law in a way that limits the jurisdiction of Hong Kong's highest court. Some

passages of the court ruling

where it says it can review

acts of the NPC. "The differ-

ence of opinion is on a tech-

nical and legalistic point

that would not affect the

operating of the legal sys-

tem," says Albert Chen,

dean of the law school at the

University of Hong Kong

and a member of the Basic

· Others are less sanguine.

Margaret Ng. who represents

the legal profession in the

local legislature, says any

move to limit the jurisdic-

tion of Hong Kong's courts

Law drafting committee.

resolved, it has highlighted the difficulties in administering Hong Kong by the "one country, two systems" fortem. On notions such as mula The Basic Law which embodies it has many ambiguities; the very article that gives Hong Kong courts the authority to interpret the Basic Law also gives the NPC's Standing Committee the power to do so.

More generally, the formula's unprecedented balancing act between sovereignty and autonomy depends on China's sense of magnanimity and self-interest. Both have been evident in the first 18 gress will reinterpret the months after the handover. The Hong Kong government - and China - have allowed what seem like weekly demonstrations, including the mammoth annual affair on June 4 to mark the Tianan.

September 1

THE PARTY OF THE P

MINIT THE PROPERTY. The recent dispute suggests that there are limits to this liberal attitude. If China sees the Hong Kong court's affirmation of its autonomy as an affront to its sovereignty even when it comes wrapped in reams of polite legalese, it is unlikely that it will tolerate either a chief executive who is not handpicked or a legislature whose powers to introduce bills are not so parrowly restricted.

That will clearly circumscribe the development of genuine democracy, decision by the NPC's standing committee that respect for the rule of law in Hong Kong would also be a setback for China's own aspirations towards legal reform. It has begun to take halting steps towards a more independent judiciary and is

would do "incelculable damage" to the spirit and the considering amending its constitution to include the principle of judicial autonomy, including the right of rule of law as a guiding prinfinal adjudication, promised ciple. Hong Kong could be a The president of China's to Hong Kong's courts. Any model for China judicially -Supreme People's Court, attempt to alter the ruling as it has been economically. Xiao Yang, called on all of would first be seen as a If China decides to limit China's courts "to actively political act even if it were the autonomy of Hong accept the supervision of the couched in legal terms. "If Kong's Court of Final Appeal you want to reverse it, you in the next couple of weeks. would also be saying a court damaged business confiin Hong Kong has no power dence in the territory would

Hong Kong politicians and to examine the acts of the not be the only casualty of the local bar association NPC," she says. Beijing's heavy-handedness.

# LETTERS TO THE EDITOR

# US has become adept at using its trade account as a balance wheel

From Mr Arun Hargobind. ice towards Wynne Godley, a ployment would rise to 7 per fellow alumnus of King's College, Cambridge, but I am mystified as to why you not likely to come about. would allow him yet again to The US economy has become use your Personal View col- adept at using its trade umn ("The US economy; an account as a balance wheel impossible balancing act", to prevent it from sliding to smooth out the fluctua-February 19) to expound an into too deep a recession, argument that is just the same old roly-poly pudding that we get fed day in and day out by so many Wall growth. Street economists. He even quotes one of them approv-ingly at the start of his

Theirs, and his, is a tale of tragic inevitability, of a US to expand, as many domestic private sector that saves the world with its profligacy but eventually succumbs to its and we have seen this phefinancial imbalance, ending nomenon at work almost up in a recession. And how continuously, and to stunwrites: "With the average larly, recessions are kept Arun Hargobind, growth rate barely positive shallow by stimulating the 11 Dryden Terrace, over the next five years as a tradeables sector with a Short Hills, NJ 07078, US

whole...the budget surplus weaker dollar, as we experi-Sir, I bear no personal mal- will disappear and unem- enced from April 1991 to cent or more."

Such a state of affairs is more dramatic way the next

High growth in gross domestic product is achieved with low inflation by allowing the dollar to strengthen and the deficit in tradeables goods are replaced by cheap imports; we saw it in 1983-85

just as it uses trade to contain inflation pressures during years of very rapid

August 1992, and I predict that we will see it in a much time round.

the rest of the world allows itself to be used in this way tions of the US economy. The developing world is routinely required to switch its resources from tradeables to non-tradeables and back to tradeables to "mirror" the needs of the US. (The first leads to asset market bubbles, the second to currency crises.) And, yes, this is the real reason why the European politicians' call for exchange rate target zones and macroeconomic coordination must be taken

The scandal, then, is why

### Claim does not confer rights

From Mr W.G. Stormont. Sir, if, as your article claims, China's priority is to ensure the economic prosperity of its people, it will have to look beyond the South China Sea in order to do so ("Decades before Beijing can challenge Washing-

ton in Asia". Pehruary 19). Vietnam, Malaysia, the Philippines and Brunei also claim parts of the South China Sea and reject China's contention that its Ill-defined and extravagant claim somehow confers on it rights to resources in the southern part of these waters.

This fact would appear to undermine China's position that territorial claims may be shelved while claimant countries exploit whatever hydrocarbon resources are

William Gordon Stormor 3843 Marine Drive, West Vancouver.

### Where Oval Office aspirants cannot escape the common man

From Mr Chris Swift.

Hampshire keen to remain the state would be presidents woo first" (February 10). Hampshire may have difficulty understanding the

not escape the common man. purest. A casual visitor to New Our town meetings are an

create public policy and of the local church supper. "Dartmouth University". Sir, 1 refer to Victoria interest groups dominate the Voters of all ages expect to One wonders how refined Griffith's article "New political process, New Hamp- meet and judge prospective any political analysis can shire remains one of the few presidents in person. Surely hope to be when such fundaplaces where candidates can- this is democracy at its

To suggest that New institution older than the US Hampshire is a bastion for itself. Aspirants to the Ovai extremist conservatism is as qualities justifying its first. Office must frequently erroneous as referring to in the nation primary. Yet, endure both the political and Dartmouth College, a proud

mental local attributes are

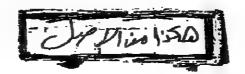
50 Pierce Lane.

in an age when focus groups the gastronomical challenges and noble institution, as New Hampshire 03049, US

Number One Southwark Bridge, London SE1 9HL

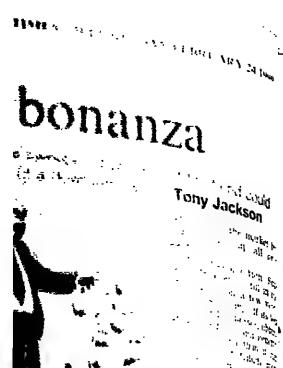
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Germany: waiting for an upturn

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# **FINANCIAL TIMES**

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Wednesday February 24 1999

# Signalling change

Opinion within the Federal Open mrices pose significant risk. Market Committee is finely balanced. So too, was Alan Greenspan, chairman of the Federal Reserve Board, in his Humphrey-Hawkins testimony yesterday. Monetary policy must be ready to move quickly in either direction" was the bottom line. This is true. But the case for an interest rate increase is stronger than the case for a cut. The FOMC may not be ready to signal this change in stance yet it will soon

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The Fed's central forecast is for growth of 2.5-8 per cent. This represents a slowdown from the last two years, when the economy grew at 3.9 per cent. However, these projections are shrouded in even greater uncertainty than usual. Just a few weeks ago, the FOMC expected growth below 2.5 per cent. Moreover, there are significant risks both on the downside and upside.

There are risks to growth from the international economy, and from slowing domestic demand. Business investment and consumer spending are unlikely to sustain last year's levels. Invest-ment will fall as the economy alows and profits weaken, and as the current account deficit grows - foreigners become less willing to lend. Household spending above household income cannot continue indefinitely. And as Mr Greenspan noted again yes-

The weakness of the interne tional economy, shrugged off last year, will slow the economy in 1999. This is not unwelcome. The US economy certainly needs to cool down from its unsustainable pace at the end of last year.

Further international shocks could be destabilising. However, the international economy and US capital markets - the reason for the Fed's three interest rate cuts last autumn - have substantially improved. Mr Greenspan asks whether the full extent of the easing undertaken then is appropriate as these distorbances abate. With growth remaining robust, the answer is no.

It is true that an increase in

inflation from 1:6 per cent last year to a forecast 2-2.5 per cent in 1999 is not a giant leap. But growth is forecast above trend, and the labour market has got to a point where wage inflation is becoming the greatest risk. Despite the Fed's intriguing discussion of temporary and perma-nent factors behind the low rate of inflation, there are only 10m or so potential workers left to employ in the US. Mr Greenspan is right: "Worker depletion constitutes a critical upside

It is time to signal the turn. This may upset share prices. But the Fed says it does not target asset prices. Thus, it should focus terday, high stock market on this macro-economic case.



a democratic and multi-racial South Africa. The world rushed to congratulate him, and promise all sorts of assistance to make the new deal work. Out in front were the member states of the European Union, who pledged to throw open their doors to trade, as the best way they could underpin the fledgling regime.

It sounded generous and it sounded sensible. It was obviously a political gesture, but it also recognised the urgent need to reopen South Africa's export markets after the apartheid era, to provide economic growth and lation.

The reality has tragically proved to be neither generor nor sensible. South Africa has been pinned down in an interiornable series of negotiations with more than 20 rounds of talks at the last count - in which the EU has demanded reciprocity and more for any moves to open its own trade doors. Narrow vested interests have been allowed to hold the process to ransom. Yet again this week nearly four years after negotiations began - EU foreign ministers failed to finalise a deal as they haggled over details in the text.

The EU has been on the wrong track almost since the start. It took a year to agree on a negotia-

Nearly five years ago, Nelson ting mandate, and then it was for Mandela was elected president of a bilateral free trade agreement, and not the membership of the negotiations ever since.

> which looks very good for the protectionist interests of the EU. It provides a remarkable degree of continued protection for agriculture, and a lot of potential for EU exports to South Africa. It provides reassurances to European producers of cut flowers. mention Spanish sherry and Pertuguese port.

> been the main priority for the negotiators. It is a nonsense that a political gesture of support for a fragile new democracy has become a typical session of commercial haggling by the wealthy Europeans.

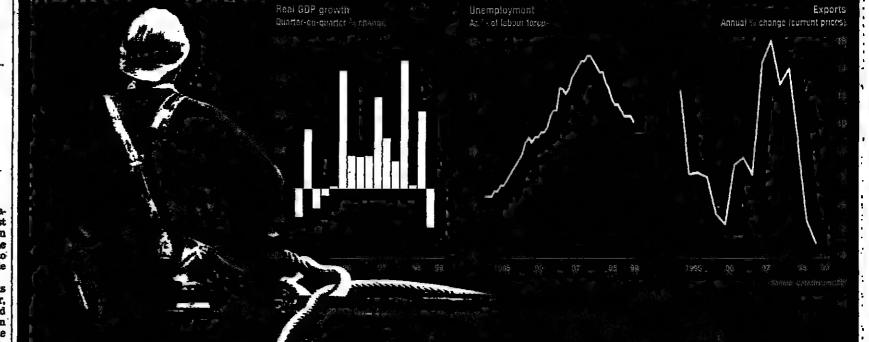
> enestions about the final agree-ment tabled by the European Commission this week: France. Italy, Greece, Spain and Portugal It is high time that their heads of government overruled their trade negotiators. For the EU, which so likes to lecture others on payment of their debts, is failing to honour its own obligations to

broader Lome pact which South Africa was seeking. Such a free trade agreement gave each of the 15 EU nations the right to demand detailed exclusions. which have complicated the The deal on the table is one

leadership qualities. This outbreak of claim and And yet those should not have

Five countries raised niggling

South Africa. almost certain to price companies



# Germany's blame game

Europe's largest economy is trying to find a scapegoat for its shrinking GDP, rather than agreeing on compromises that could lead to solutions, writes Tony Barber

urope's largest economy is in deep trouble. If you didn't know it from last Friday's news that the German economy shrank in the final three months of 1998 you would soon learn it from the gush of bickering about whose fault it is.

Germany's ruling Social Democrats blame the independent European Central Bank for not stimulating growth in the eurozone by means of a cut in interest rates. The ECB and its supporters in the Bundesbank criticise the government for failing to introduce labour market reforms and for wavering in its commitment to fiscal discipline.

Employers pour scorn on the government's tax policies and enounce trade unions for insisting on unaffordable wage increases. Trade unionists attack industrialists for not believing in government-sponsored talks on job creation and for not wanting to share record profits with their

Even within the two parties that make up the ruling coalition in Bonn, supporters of Chancellor Gerhard Schröder bicker with the SPD's left wing and the environmentalist Greens over who is responsible for the supposed incoherence of government economic policy, "When agreements have a half-life of just a few hours, it is hard to lead a coalition successfully," Jürgen Trittin, recent swipe at Mr Schröder's

counter-accession beers witness to the frustration falt by those charged with the task of reviving what was once the locomotive of Europe. The 0.4 per cent quarteron-quarter contraction in gross domestic product coincided with the publication of a closelywatched business climate index that showed a drop for the eighth successive month in the confidence of German businessmen. Worse may be to come. The previous day, the nation's largest trade union, IG Metall, secured an annual wave increase of about a per cent that many businessmen and economists described as

"The agreement in the metal industry will jeopardise the international competitiveness of German industry and reduce profit growth," said Gerhard Grebe of the investment bank Julius Bar. The wage settlement was one

factor behind the ECS's decision last Thursday not to bow to the demands of Oskar Lafontaine, finance minister, for a cut in short-term euro-zone interest rates from their present level of 3 per cent. As Wim Duisenberg. ECB president, said: "My preliminary impression is that this is a wage rise that may exceed productivity growth, and we fear that could give a signal for the rest of Europe, which we would not welcome.

Taken as a whole, recent developments suggest that the scale political life or death. and complexity of Germany's economic challenges exceed anything the nation has faced since the impact of re-unification in 1989 or even since the first oil

Germany's troubles go beyond the immediate risk that it may experience a recession, defined as a fall in GDP over two successive quarters. Most economists expect a mild recovery to start in the first half of this year and to accelerate thereafter, even though some doubt the government will hit its target of 2 per cent annual

many is caught up in a vortex of international economic change that demands faster, more imagicounter-claim, accusation and native responses from political and husiness leaders, if the nation is to stay competitive and unemployment - at 4m, the highest since Hitler came to power is to come down further.

Yet the new German government's fraught relationship with the ECB, compled with the comtry's creaking industrial relations machinery, mean that such responses are proving no easier to find than under the previous

government of Helmut Kohl. The principal reason for the contraction in GDP late last year was a slowdown in German exports, caused mainly by Japan's recession, the financial and economic turnoil in south-

**OBSERVER** 

east Asia and the Russian econo- Mr Lafontaine more directly, he my's virtual collapse.

If Brazil's recent devaluation harms the rest of Latin America. tic demand. It is structural. Mon-Germany's export problem may continue. Indeed, had it not been for the continuing appetite for German products shown last year by the still strongly expanding US economy, as well as by Germany's "home market" in the European Union, the fall in GDP

would have been even sharper. Yet growing signs of economic weakness in the euro-zone, and the risk that the consumerfuelled US boom will tail off. mean that Germany must find different ways to austain growth and employment. For Mr Schröder, who won power last September largely because of the Kohl government's failure to reduce unemployment, it is a matter of

Mr Lafontains and his finance ministry advisers think they have the answer. It lies in an ECB rate cut, a euro that is stable but not too strong, a boost to consumer demand from tax reforms and private sector wage increases, and possibly even an increase in government spending. Only such measures, they say, are adequate to cope with the shock inflicted by the global turmoil of the past 20 months.

'Labour and goods become more flexible, like in the US'

As Mr Lafontaine put it in a report this month to the 10 other euro-zone member-states: "Monetary policy is certainly the preferred instrument to respond to this shock. If it is not used, fiscal measures cannot be ruled out. because the option of doing nothing could turn out to be extremely expensive."

The ECB's diagnosis is fundamentally different, as Mr Duisenberg made plain on Monday in Stuttgart. Using language that could hardly have contradicted

said: "The main cause of unemployment is not a lack of domesetary policy can do nothing about it, and neither can demand-side

policies. Labour and goods mar-

kets must become more flexible,

like in the US."

In a counter-thrust to Mr Lafontaine's threat to spend Germany's way out of trouble, Mr Duisenberg also suggested that deals tailored to specific compa Germany was among those surosone countries that must do more to contain their budget deficits.

It was a barbed remark - Mr Lafontaine's conservative predecessor. Theo Waigel, was the EU's champion of budgetary rigour. But Mr Duisenberg's barely disguised rebukes to Mr Lafontaine implied a gulf between the finance ministry and the ECB so wide that the only loser in the short term is likely to be the German economy. For the showdown between the two power centres is denying the economy both the cut in interest rates and the

economists think would be the many's ills.

labour market reforms that many

that paralysed Mr Kohl in his last two years as chancellor. agreement with IG Metall before they were lamenting the consequences. "Everything that has happened during the wage talks has done nothing to create jobs but merely destroyed them," said Hans-Olaf Henkel, head of the federation of German industry.

According to the calculations of **HSBC** Economics and Investment Strategy, real wages in German industry will grow by 2.5 per cent this year. And every 1 per cent months to a 0.6 per cent fall in employment. If accurate, the analysis suggests persistent trouthe all-important question of

But the underlying issue is whether it remains appropriate lective pay bargaining rounds for entire industrial sectors whose companies differ so hugely in size, productivity and earnings.

eastern Germany, where wage nies are increasingly common But whereas 75 per cent of eastern workers are outside collective bareaining structures, twothirs of western workers are still

Rigid collective bargaining in the west may ultimately be doomed, but it is unlikely to disappear without concerted resistance from trade unions such as IG Metall. Here lies one clue to the ten-

sions characterising German society and the political arena. Germany's adjustment to the sharper competitive conditions markets and the euro's launco tu best combined remedy for Ger- compelling multinational companies, medium-sized businesses It makes matters worse that trade unions, non-unionised the government this month lost labour and other groups to its majority in the Bundesrat, the defend their various interests. upper house of parliament, as a These differ rather more from result of an election defeat in the each other now than they did in state of Hesse. Mr Schröder's leg- the 1950s and 1960s, the heyday of islative programme now runs the the former West Germany's risk of running into the kind of Wirtschaftswunder (economic

At the same time, the ECB and Mr Schröder's government are, Matters are no more encourage both determined to fight their ing on the labour front, industri- corner; the first to secure its alists had scarcely signed their credibility as a central bank; and the second to show that Germany's first Social Democrat-led government in 16 years will have solid achievements to its credit.

Five months after Mr Schröder's election victory, it is too, soon to tell whether the government and ECB, like employers Some economists agree, and workers, will compromise with each other sufficiently to allow a sustained effort at economic reform. The German economy needs such an effort, but it may be that the country deserves rise leads, after a time lag of 12-18 its growing reputation for gridlock better than its earlier renown as a model of consensual

# Euro landmark

passed in Britain's long and tur-bulent voyage towards economic advantages of a more transparent integration with Europe.

yesterday, Tony Blair left no doubt of his intentions. The prime minister wants the country to join the European single currency as soon as feasible, and he

Moreover, he is backing the plan with cash. The modification of public sector computer systems is to be started well in advance of a referendum on the issue, expected after the next election, perhaps in 2001. This spending will have two

desirable effects. First, it will help to ensure that Britain is ready to adopt the euro with the minimum delay after the referendum. This will give the country a credible choice: full integration with the euro could take place about three years after a decision to join.

Second, and perhaps more important, government spending on the project will be a strong signal to businesses that they, too, must start making the necessary investments, principally on training, new accounting systems and information technology.

partners. Increasingly, UK busi- a fair chance that business and nesses will trade in euros. And if the markets will follow.

An important landmark has been they are to meet the competitive market - they will have to frame In his address to the Commons their strategies in euros too. The government's firm declara-

tion of intent should speed up this process and reduce the risk that Britain will once again be left lagging behind a movement will work hard to achieve this in Europe that it cannot stop and must eventually join.

Of course, yesterday's statement, and the accompanying plan for a changeover from ster ling to the euro, is only the beginning of a difficult process. On the political front, the government must convince the public that this next step in European integration is desirable as well as inevitable.

Mr Blair was right yesterday to focus on the economic issues. He was right also to conclude that Britain cannot afford to remain aloof from the grand project of its continental partners. But clearly the timing remains problematic. Economic and monetary conditions in the UK have moved closer to those in the euro-zone, but there is still a considerable

The government's decision to join the euro still depends on that gap being bridged. But at Much of this preparation will last Mr Blair seems committed to be needed whether or not Britain narrowing it, rather than using joins. For as Mr Blair said, the economic uncertainties as an euro is here to stay as the cur- excuse for indecision. If he conrency of Britain's biggest trading times to lead decisively, there is

smokescreen The late King Husseln of Jordan will be honoured for many things,

but smokers may want to erect a statue in his memory. An inveterate smoker --Observer slipped him cigarettes during one failed attempt to give

up - the King was being treated before his death at Minnesota's Mayo Clinic. When he was last there in 1992, his surreptitious puffing led to a reprimand by a . Mayo executive. No sooner had he left than he and his private physician promptly lit up. But the US anti-smoking

offensive had advanced considerably by the time Hussein checked back into the clinic last summer. So was the great survivor of wars against israel, civil wars against the Palestinians and serial coup and assassination attempts about to meet his match? Hardly.

He secured a local court decision protecting the hospital from litigants while allowing the King to carry on puffing. His quarters were sealed and fitted with an autonomous air extraction system to sequester the naxious furnes. Doubtless it all began behind the bike shed during schooldays at Harrow.

Devil in the detail There was much snlffing in some quarters about the

"Franco-French" nature of Société Générale's agreed takeover of Paribas.

But there seems to be hope yet. All documents being prepared by the 17 working parties planning the integrated SG Paribas are in English.

#### Hailing a Cab UBS, Europe's biggest bank, has

been steadfastly tight-lipped on the exact size of the pay-off to former chairman Marnis Cabiallavetta, who was forced to walk the plank last year after the bank lost a big gamble on hedge Since he'd only been chairman

for three months, it's highly unlikely we're talking mega-bucks. But the scale of Cab's "golden goodbye" has nevertheless attracted much musical ribaldry at this week's annual Fasnacht carnival in Base - UBS's new home town -where UBS chief executive Marcel Ospel has been dressing

up and wholeheartedly entering

unrecorded. Let's hope the mask

slips just a little when he takes

into the spirit of the occasion. One verse in a popular festival song strikes a decidedly harmonious chord with Observer. It describes how Ospel comforts Cab with the words "No problem. I'm your friend and the bank will pay you another 10 year's salary". With Ospel's face hidden behind a large mask for most of the week, his response has gone

exactly the same question at . UBS's annual press conference next month.

#### Banner manners They're often suspiciously

well-dressed. Their banners, too, are professionally made and new They're the rent-a-crowd, one of the few businesses in indonesia that's still booming. In a country where the

government spends millions reating often fictitious jobs for the unemployed, they're also among the more effective employment schemes, Senior politicians, business executives and military generals regularly dole out cash to gangs of city poor who pose as protesters on their behalf. Last week, a group of young

protested loudly in front of the attorney general's office. But instead of demanding that former president Suharto be put on trial for comuption, the Anti-anarchy Youths and Anti-revolution Youths and Student Front demanded that he should be left in peace. Fat chance, with all that noisy demonstrating going

men, some dressed as clowns,

# **Selling Uncle Sam**

James Traficent is at it again. The US democratic congressman from Ohio has lust introduced leaislation that would put every consumer on the end of a

toli-free phone number so they can find out whether the goods they buy are made in the good old US of A. Traficant explains: "An

#### educated consumer is a better consumer. This will make the

consumer not only more educated and informed, but patriotic." But his Made in America Information Act will mean a registration fee for companies making their products in the US - and an annual fee to continue their listing, so it may not be welcomed quite so warmly as the congressman Traficant insists, however,

Americans are increasingly keen to buy from Uncle Sam and says he won't stop pushing until his idea is signed into law." In the last Congress, he busled himself adding Buy American amendments to every major spending bill enacted into law. One of these days, he might just

### Closing chapter

The nasty spat between Oskar Lafontaine, Germany's finance minister, and Wim Duisenberg, president of the European central bank, seems to be getting somewhat serious. Dulsenberg admits he's not read the book, "No Worries

About Globalisation" that I afontaine wrote with his wife Christa Müller. "I don't want to read it either." he sniffs.

# Financial Times

100 years ago

Optimism in Italy The tariff war which raged for so many years between France and ttaly injured both, but whereas France was rich enough to sustain loss without feeling it too much, the somewhat limited resources of Italy were seriously leopardised by the unfortunate state of her commercial intercourse with the Republic. The moral support of the other members of the Triple Alliance did not make up for the withdrawai of French capital. particularly as the rupture with France almost coincided with a series of bank scandals in

### 50 years ago

Rome and Naples.

U.S. Rall Traffic Down Washington, Feb. 23. According to the Association of American Railroads, freight loadings in the first six weeks of 1949 were 392,204 cars less than a year before. The decline was attributed to shrinking business volume. severe storms in the West and mild weather in the East. The latter reduced the diversion of traffic from river to rail transportation.

# THE LEX COLUMN

# Balanced Greenspan

Greenspan's skill tightrope-walking would have won him prizes as a gymnast. On one side looms the threat of further global turnoil and a sharp slowdown in the US economy. On the other, is the danger of too-rapid domestic growth triggering inflation. But so far, the economy, the Federal Reserve and its chairman remain finely balanced in the middle. The clear message is that US interest rates will stay on hold for

In reality, the risks are more lop-sided. Mr Greenspan, along with almost every-body else, has been wrongly expecting the US to slow for the past two years. Given that rates have been cut by 75 basis points, stocks are back near record highs and Asia is recovering, the strength of US growth may well surprise again. Even the Fed has revised its 1999 GDP forecast up to 21/2-3 per cent. With the labour market critically tight, this will inevitably generate inflation. Mr Greenspan acknowledged as much - and spooked the bond market by warning that the Fed must evaluate whether it might have eased too much

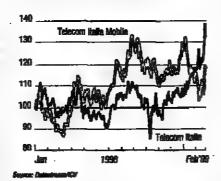
That single comment, however, was buried in a painfully even-handed speech. Until a clearer picture emerges. Mr Greenspan seems determined to hold fire. But if the economy continues to boom, the danger is that by the time the Fed does decide to tighten policy, it will have to raise rates sharply and end up choking off the

#### Telecom Italia

Telecom Italia's scheme to merge with Telecom Italia Mobile (TIM) may seem designed to thwart Olivetti's hostile intentions. It would, after all, increase the cost of buying Telecom from €53bn to about €73bn, probably putting it beyond Olivetti's reach. But such a manoeuvre would only be a poison pill if Telecom planned to foist it on investors without gaining their approval. Fortunately, Telecom has no such intention. That means shareholders will have an opportunity to choose between both Telecom's and Oli-

At first blush, Telecom's scheme looks sensible. There is industrial logic in combining its wireline and mobile businesses. The current arrangement - Telecom owns





only 60 per cent of TDM - prevents the group gaining the full benefits from the convergence of fixed and mobile telecoms A deal could make financial sense too. With only €10bn of debt, Telecom is undergeared. Buying the TIM minority at a cost of around \$20hn would produce a suitably taut balance sheet, though not nearly as stretched as what Olivetti is proposing. While it is at it, Telecom could also buy out its own saving shares, an anachronistic class of non-voting equity. Much of the extra cost would be recouped via Telecom's plan to dispose of non-core assets. Hostile bids do have a wonderful way of galvanising management into

#### BSkyB/Canal Plus

How to enrich shareholders in one easy son: form a monopoly. That was what Rupert Murdoch achieved so spectacularly when he put Sky and BSB together in the UK. His scheme to merge BSkyB and France's Canal Plus is designed to have the same effect in Europe.

A non-aggression pact between the region's two largest pay-television groups would mean less competition for sports and film rights. It would also form an excellent platform for pen-European TV as national media markets gradually

There are, of course, huge obstacles to realising this dream: notably, would it tricky management and ownership multi-billion pound acquisition

issues. These, though, may not be insuperable. For example, the plan to have two chief executives - one responsible for the UK and one for France - sidesteps some management problems. There is still the question of who runs operations in other countries; but with goodwill that should be soluble.

Meanwhile, current market capitalisa tions suggest a 60:40 ownership split in BSkyB's favour. But that ignores the fact that France's Pathé, which owns 17 per cent of BSkyB, is in turn 30 per cent owned by Canal Plus and Vivendi, the latter's largest investor.

Treat the Prench as a single bloc and the split would be 50:50. Moreover, Vivendi/Pathé and Mr Murdoch's News Corporation would be equal shareholders with stakes of about 25 per cent. Really quite

Unilever has a habit of setting off February fireworks. Two years ago it announced plans to sell its speciality chemicals business in "Project Touchpaper". Now shareholders will receive the £5hm proceeds. But the latest pyrotechnics also illuminate one of the big issues for 1999: big lump-sum payouts to shareholders. Last year, European companies completed well over £20bn of share buybacks. That figure could easily shoot up by two thirds this year, helped by more liberal rules in the UK, France and Germany. What Unilever has shown is that no mat-ter how awkward the national regulations, a way can be found to create value for shareholders by tightening up the bal-

The complications for Unilever were not limited to Dutch tax law. The company has a negligible share premium account which meant the B-share method of returning original capital had to be ruled out. That route will remain more attractive to many companies because, for tax reasons, some investors prefer capital to

But the main point is Unilever has done the right thing. The exercise knocks nearly one percentage point off its cost of capital and enhances earnings per share. pass muster with the competition authorities? Even if it does, a gigantic "if", there it will still have plenty of headroom for a

# Tokyo's stake in banks could be as high as 60%

Potential holdings pose questions on protecting public funds

#### oko Nakamer is Toku

planned injection of at least Y7,450bn (\$64bn) of public funds into Japanese banks could leave the government with substantial stakes in several big financial institutions.

Preliminary calculations by government officials and bank analysts suggest that the government's stake in Daiwa Bank, Chuo Trust, Mitsui Trust and Sakura Bank may rise to etween 30 and 60 per cent. Officials stress that these esti-

nates are preliminary because the government has not yet decided how much of the Y7,450hm will be used to buy shares or simply remain in the form of non-convertible loans. The final details of the capital injection are still being negotiated between the banks and the Financial

Reconstruction Commission, the government body responsible for menting reform. But the scale of potential state

ownership is likely to raise questions about how the government will manage such stakes and ensure that public funds are not wasted.

Yukiko Ohara, banking analyst at

Morgan Stanley, believes the capital injection could lead to government ownership of about 50 per cent of six hanks. "And we anticipate another injection of public funds in fiscal 1999 " she said.

The FRC has already indicated that it hopes to inject at least Y7,450bn into banks' capital bases by the end of March. This will come out of Y25,000hn made available for this

The FRC is still unsure whether this injection will take the form of convertible preference shares, or how long it will hold the shares before selling them into the market. It is also undecided about the conversion price.

However, government officials admit that, if the FRC converted its capital injections into shares at current market prices, the government could end up holding about 60 per cent of Mitsui Trust and Chuo Trust. 50 per cent of Daiwa Bank, 45 per cent of Sakura Bank, and 30 per cent in each of Tokai Bank and Toyo

Even if the largest banks press ahead with their plans to raise about Y2.000bn of capital from the markets

and companies with which they are linked, analysts warn that more public injections will be needed later, which could further increase the government's stake.

Sakura, for example, is planning to raise at least Y350bn of capital from related companies in addition to the Y800bn it is requesting from the government. But some banking analysts and western diplomats fear such capital injections will be inadequate to cope with the scale of bad

Andrew Smithers, a consultant. said: "The amount of capital needed by Japan's banks and other financial institutions is widely disputed. But sources within the regulatory authorities put the figure at about Y100,000bn - which means that the public funds carmarked for recapitalisation may be inadequate.

The government has already nationalised two banks, Long Term Credit Bank of Japan and Nippon Credit Bank. Although the government yesterday said it hoped to soll LTCB within three months, it has agreed to remove only a small proportion of LTCB's bad leans from the bank.

# US seeks to reassure exporters over technology sales to China

The US yesterday attempted to reassure its exporters that Washington's rejection of a \$450m satellite sale to China would not stiffen curbs on technology trade.

Kenneth Lieberthal, the US national security council's senior director for Asia, said in Beijing that there could be "minor adjustments" in the conduct of US technology trade with China, but did not say what these might be. "I don't anticinete a major change in the legislative environment that governs our trade with China, I don't think there will be a fundamental change," he

His remarks followed the rejection by Washington of the sale of a satellite manufactured by Hughes Space

to a Chinese-Singapore consortium. House of Representatives report on Hughes had planned to launch the

The rejection, yet to be formally confirmed to the company and still subject to appeal, reverses a US policy that has promoted such co-operation. Although the Commerce Department favoured the sale, it was overruled by the national security concerns of other agencies, notably the State and Defence departments. The State department had separate concerns about the launch which, US officials said, were likely to lead to its rejection.

The rejection, disclosed as imminent in the Financial Times on Monday, has aroused concerns that Washington is implementing a de facto ban on selling satellites to any entity with China ties.

US businessmen in Beijing yesterday complained that a recent US

the transfer of military-related technology to China threatened to delay sales of a range of products.

Mr Lieberthal played down the possibility that the US might construct an international export controi regime directed at China, similar to that used during the Cold War to prevent the transfer of sensitive technologies to the Soviet Union, "I can't tell you exactly where we will end up but I don't think we are going to see a fundamental change in our approach."

US businessmen have also been concerned that sales of high-performance computers to China could be affected by congressional demands for China to permit surprise inspections of US computers on its soil.

The concern is that if Beijing rejects the demand, the US could retaliate by restricting computer

2

# CONTENTS

# Letters . American News Management/Technolog International News

Features

Editorial

# Companies & Hnance

Asia-Pacific Company News

### Markets

Bonds 24	
Bond futures and options 24	The
Short term interest raises	Ros
US known rates24	I ITOX
Currencies 25	-
Money markets	Ne
FT/S&P-A World indices 33	200
Europrices	E.
World stock markets reports	200
World stock merket listings	UK.
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London share service	H

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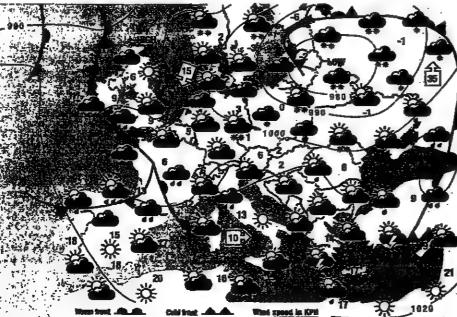
# FT WEATHER GUIDE

### **Europe today**

have rain which will turn to snow as it reaches the western Albs. The Low countries, north-east France estern Soundingvin will be chilly but bright. Eastern Scandinavia, Germany, Poland, the Baltic States and western Russia will have a lot of fresh snow. The can expect sunshine and occasional showers but southern Soain and Portugal will have warm sun-

### Five-day forecast

Tomorrow will be very showers over much of Italy and the Ballon This disturbed weather will track on Friday and Saturday. Most of central and north-west Europe will be largely fine tomorrow and Friday but unsettled weather across the British Isles will spread south <del>sastwards</del> on Seturday.



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- Toray Industries

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After the state of the state of

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# COMPANIES & MARK

WEDNESDAY FEBRUARY 24 1999 .

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**CSFB** not

thought to

have been

hit by loss

Credit Suisse First Boston, the

Swiss-US investment bank, is

understood to have sustained

By Jane Martinson,

#### INSIDE

Euro hits new low against dollar The euro fell to a new low against the dollar as economic policy in the euro-zone sank into further disarray and the running spat between Wirn Duisenberg, European central bank president, and Oskar Lafontaine, the German finance minister, continued. Page 25

Navistar ducks Volvo bid speculation Navistar, the Chicago-based truck and engine manufacturer that Volvo has considered acquiring, stayed silent about the state of any discussions with the Swedish group as it faced shareholders at its annual meeting. Page 19

NZ kiwifruit industry full of zest The once-troubled New



Sec.

Zealand kiwitruit industry has ended a dream global selling season. giving orchard owners their best returns for a decade. Sales in the season to last month hit a new high in revenue terms, and were 20 per cent a tray higher than a year earlier. The SUCCESS WITS Credited

to effective marketing, a productivity rise and a big fall in the New Zealand dollar. Page 26

Venture capitalists catch e-fever Has Europe's venture capital community caught internet fever just as it starts to cool on the other side of the Atlantic? A series of recent deals suggests so. Page 22 .

European stock markets advance European stock markets posted further gains despite another poor showing by the euro and early weakness in the US market. Page 23

Metals mining mergers increase Almost \$26bn was spent on mergers and acquisitions in the metals mining and refining industry in 1998. The total was over 38 per cent more than acquisition spending in 1997. Page 26

Taiwan loosens foreign owner limits Taiwan's decision to loosen limits on foreign ownership of listed companies, allowing them to buy up to 50 per cent of their stock, has raised hopes of an increase in oversees investment to support a faltering market. Foreigners own less than 4 per cent of the market. Page 36

Silver prices on the rise Silver prices are expected to reach \$7.50 an ounce in the second half of this year and \$8 to \$10 by the year 2000, according to an annual sliver survey released by CPM Group, a New York research group. Page 28

Papua New Guinea plans debut bond Papua New Guinea is planning to launch a debut international bond, which is likely to be a five-yeer \$250m issue targeted at Australian and European Investors. Page 24

### COMPANIES IN THIS ISSUE

ARM Holdings	32 JR 10
Air Do	20 Lindley 19
Alfanz ·	18 Japan Air Systems 20
Atted Celluloids	18 Japen Airlines 20
BG '	az Kometsu
BHF-Bank	18 Koreen Air Lines -20
BSkyB	16,18 Kysemer 21,18
BTM	20 LG Semicon 20
Benco Itaú	19 The Limited 11
Sanespa	19 Meteuchita 🔟
Back of Microsoft	17 MeritaNordbenten 18
Barnes & Nobie	19 Microsoft 5
Bay. HypoVereinsba	MINISTER TOUT 20
Bechtel	11 National Westminster 32
British Energy .	Newtone / 19
CCF Chartérhouse	Netscape 5
CSFB	17 News Corporation 18
Cable and Wireless	Niidoo Securities 20
Camelot	Mippon Trust Bank 20
Can imperial Bank	Messa Motor 20
Cond Put	Olyetti 1,18
Capital One	Orange 32
Casino	Phillips & Draw 17
Chimin	(Constant)
Contribut	
Cibe Specialty Chem	Robert Seech 20 18 Royal Benk of Canada. 17
Clarient	· 18 SK Group , 20
Cocs-Cols	19 Saab 18
Continental	4 Shell Transport 32
DEJ	19 Skyrmerk . III
EVA Alt	20 Svenska Ha'bankan. 18
Ecia	18 Telecom kalin 1,16,18
Ferrovisi	18 The WM Company 17
Fuyo	20 Toronto-Dominion 17
GM	19 Trafalgar House 18
Home Depot	19 Travelers 20
Hyundal	20 Unilever . 16,17,32
ICI	17 Voest-Alpine Techn. 13
the to	18 Volvo

MARKET S	STATISTICS
Bood prices and years Commodities prices Dividends announced, UK ENS corrency rates Euro prices Europard prices Phase interest indices FI/SSP-A World Indices 3	FTSE Actuaries strare indice Foreign exchange Foreign exchange Foreign exchange London share service Managed funds service Money markets New and bond lasues New and bond lasues Short-tarm and rates Stock markets at a glunca US interest rates
FT/S&P-A World Indices 3	US interest rates -

# Dispute hits London-Frankfurt link

The London and Frankfurt

erious problem facing the alliance, which was unveiled in

equity indices will be associated with the new system. between the two exchanges Frankfurt wants it to be based

over the issues could upset the

timetable for bringing forward the trading platform. It is expected to be in place some time next year but ownership and index questions have to be resolved by the third quarter of 1999, accord-ing to the initial timetable for The disagreement is the first

Stock exchanges fall out over planned trading system

don exchange's market capitalex exchange said: "There are isation is about twice that of many areas where we are mak-

If ownership were structured on the basis of market capitaldominant share of the new system, while on a trading vol-

Ownership may be further complicated by the likelihood that six other European stock

on trading turnover." The Lon- ance soon. The London stock ing good progress, but clearly there are some that will require a lot of discussion

> before they are resolved." The two exchanges have agreed to a "common index policy" by the third quarter of

International and Dow Jones respectively.

However, MSCI, the leading US index provider, is also muscling in on the benchmark battle in pan-European equity

markets. Another issue is whether there should be a new electronic trading platform or the use of Sets, the London exchange's order book, or Xetra, the system in use in

The London/Frankfurt initiative is designed to create a single trading platform for the shares of Europe's top 300 comno material loss as a result of the activities of three share The three men, James Archer, son of Lord Archer. the Tory peer, David Crisanti.

restment Correspondent

to have been suspended over compliance failures Before their suspension, they were due to receive bonuses of several hundred thousand pounds. The trio were members of the Flaming Ferraris, a high-living group

named after a favoured cock-

and Adrian Ezra, are believed

inil. They were expected to receive large bonuses after a strong performance last year based on betting on anomalies between index prices and futures contracts. Mr Crisanti's team had earned a reputation for taking large bets on share price movements

throughout European markets. The CSFB index arbitrage team, which includes traders around the world, is understood to have generated revenues of about £100m (\$160m) last year. However, the London team is understood to have contributed less than half of that total.

The full nature of the trio's activities is unclear. A CSFB investigation is expected to take some weeks and details of compliance breaches may never be released. The Securities and Futures Authority. the City watchdog, has been notified of the alleged transgressions.

Market sources have speculated that the trio may bave breached internal requirements such as marking down prices. Any breach would have to be significant to warrant a suspension

Investment banks are notorsously wary of talking about equity arbitrage activities partly because profits are based on small price movements. Any leak could have significant consequences.

any reference to the activities of the three men at its results reported first quarter net time when it should outline the impact of last year's Rus sian crisis. CSFB was reported to have suffered significant C\$361m or C\$1.27 per share in losses as a result of its expo-

Unilever hands

back \$8bn cash

to shareholders

stock exchanges are disputing how to structure the ownership of their proposed pan-European system for trading shares in Europe's leading

oy John William, Consumer Industries Editor

out by a company.

Unilever is to hand £5hm (\$8hn)

to shareholders with a special

dividend described by the

Anglo-Dutch consumer group

as the largest-ever one-off pay-

The distribution - worth 10.6

per cent of Unilever's market

capitalisation - returns the

proceeds from the sale of the

group's speciality chemicals

Niall Fitzgerald, co-chairman

of Unilever with Morris

Tabaksblat, said the group bad

sought opportunities to invest

the proceeds but had been

unable to find very large

acquisitions that represented

reasonable value for share-

pusiness to ICI in 1997.

the alliance. Someone familiar with the The exchanges are also talks said: "London wants divided over which family of ownership [of the proposed new trading system] to be based on market capitalisation Protracted differences of the two exchanges, while

he said. He added that, even

after the payment, Unilever's

balance sheet would be strong

enough to finance any major

The special dividend will be accompanied by a consolida-

tion of the share capital with

100 new shares for 112 old

Individual Dutch sharehold-

ers would face income tax on a

cash distribution at up to 60

per cent. They will be offered

the option of preference shares, redemnable after five

years to avoid income tax on

the distribution - Unilever

expects these to be sold on to

The payout was announced

with the group's results for

1998 which showed pre-tax

tax-exempt institutions.

Frankfurt, but turnover is idgher in German equity trading than in UK trading.

isation, London would have a ume basis the share would be roughly equal.

exchanges will join the alli-



year) after last year's excep tional profit on the sale of the speciality chemicals business. Before all exceptional items, pre-tax profit rose 3 per cent to

Margins were at a record high for Unilever, at 10.7 per cent before exceptional items. After-tax margins had "This distribution will profit down 35 per cent at exceeded 7 per cent for the reduce our cost of capital and £3.085hn (£4.719hn the previous first time ever, Mr Fitzgerald year to 10.7p (8.42p).

said. Turnover fell 9 per cent to £27.094bn (£29.766bn), largely because of currency fluctuations. Sales at constant exchange rates were slightly up in most regions but down 4 per cent in Europe.

Earnings per share fell 41 per cent from 44.74p to 28.45p. The final dividend is 7.75p (5.62p), taking the total for the

824% in London, having risen 7 per cent on Monday after news of the payout became known. Shares in the Dutch wing rose 1.76 per cent, or 1.2 euros,

Unilever shares fell 1p to

Lax, Page 18 Bryback bonanza, Page 14

to end at 69.50.

Chairman loves surprises, Page 21

# Bank of Montreal overhauls core concerns

Matthew Barrett, chairman and chief executive of Bank of Montreal, stepped down yesterunveiled a thorough overhaul of its operations.

Royal Bank of Canada last

corporate history but failed to

the face of hostile public Mr Barrett, 54; who has been

with the bank since the age of day as the Canadian bank 18, was hoping to retire gracefully this year after completing the merger. to refocus and narrow the the reins as chief executive to bank's operations after the Anthony Comper, his presi-

Canadian government blocked dent and chief operating officer. Mr Barrett will remain chairman until the end of the fiscal year in November.

The two banks had proposed "I don't have the luxury of the largest merger in Canadian regret," Mr Barrett told reporters at the bank's annual

You try some things and, if terday that Bank of Montreel per cent in the last fiscal year they don't work, you move will institute "value-based

Four of Canada's big five banks said during the merger debate last year that if their plans were rejected they would their operations and focus on core businesses.

The Canadian Imperial Bank of Commerce has already pulled back from its ambitions to be a global investment banker, while Toronto-Dominion Bank is concentrating on its lucrative discount brokerage

its 32 lines of business will be responsible for developing its that the new strategy was own strategies, improving pro- "Plan B" but said it had been ductivity and increasing value under development last year

The bank will be reorganised into three clusters: retail and commercial, wealth management and corporate. Retail and corporate, which generates about two-thirds of the bank's revenue, will be the primary

general meeting in Halifax. business. Mr Comper said yes- its return on equity from 15 to between 18 and 20 per cent management" in which each of over the next four years. Mr Barrett acknowledged

> tion of the merger proposal by the government. Bank of Montreal also income yesterday of C\$362m (\$242.9m), or C\$1.24 per share, little changed from earnings of

the same period last year.



# Reading it wrong again

After the disaster of 1997, when UK pension fund managers underperformed the World ex UK Index by 12 to 13 percentage points in their overseas equity portfolios, surely 1996 could only be better. Indeed it was, but not much: there was further slippage of some 5 percentage points in overseas equities. according to statistics from The WM Company. In UK equities, too, though less strikingly, UK institutions

have continued to lag. embarrassed by the extraordinary relative gains by multinational stocks. Underperformance was 1-5 percentage points for 1998. worse than 1997's 1.0 points. Many funds took advantage of the final quarter's booming markets to take profits and continue their maturity-driven strategic shift into bonds. Cash

was reduced by £1bn in the WM All Funds Universe in October-December and equitie by £0.8bn (especially in continental Europe) while some £1.7bn went into bonds. A misreading of global equities continues to be the big problem of the UK-based fund houses. In two years, the pension fund managers have undershot the World ex UK cumulative total return of 45

(\$32.6bn) for UK occupational pension funds as a whole. There has been little obvious strategic response. Fund managers remain hugely

opportunity cost of some \$20bn

per cent by an astonishing 19

percentage points - an

underweight in the US - 22 per cent of their overseas equity portfolios compared with the 57 per cent index weighting. The compensating very

overweight position in continental Europe actually rose in 1998 to 49 per cent. Perhaps the response is slow hecause UK managers pormally regard their performance against each other as more important than their absolute returns. revert to "fair" value. Anyway, they are frightened of

against Wall Street at the wrong moment. In fact US underexposure did not greatly contribute to weak relative performance in 1998 when continental bourses gave slightly higher returns than Wall Street. Instead the shortfall can be blamed on the big initial exposure to Asia and emerging markets, where

closing out their gigantic bet

performance skew. There is no sign of compromise at the leading value house, Phillips & Drew, the third biggest manager of UK pension funds and recently just about the worst performer. Its latest research paper is entirely unrepentant P&D is right and the rest of the world has gone crazy - to the extent, it claims, that mezacao stocks are overvalue

returns were negative, and on

US stock selection problems

due to last year's megacap

by perhaps 60 per cent. The alleged distortion is attributed to indexation, both of the overt and closet varieties. The current market

situation, it alleges, is conomically damaging".

Yet it does not satisfactorily explain how the world's most liquid and apparently efficient markets can have become so seriously mispriced. And even if true, the analysis undernanes the value manager's traditional assumption that stock prices will show a strong tendency to

Phillips & Drew's particular error has been to pursue absolute rather than relative value. This has left its portfolios underinvested in a strong global bull market, and heavily exposed to companies

If momentum effects can indeed be so powerful, all fund managers must take them into account. In fact, this line of reasoning could apply in retrospect to the outperformance by small and medium cap stocks in the

1960s, which may have been driven by the strong growth at that time of fund mana (including, in the UK, P & D) focused on those sectors. Maybe the 1990s resurgence of megacap stocks has represented, partly, a correction of a past distortion rather than the creation of an entirely new one.

Unlike P & D, most UK managers have simply run towards their benchmarks. But they cannot hide there for very long without seeing their mandates continue to drift towards the index-trackers.

# RAILTRACK

Adviser to Railtrack Group PLC on the Origination and Implementation

Railtrack's Prospective Purchase from London & Continental Railways Limited of Section 1 of the Channel Tunnel Rail Link for an estimated £1.5 billion and associated Construction Management arrangements

> and Option to Purchase Section 2 of the Channel Tunnel Rail Link



N M ROTHSCHILD & SONS

INTERVIEW CHIEF EXECUTIVE SAYS OLIVETTI'S HOSTILE BID HAS FOCUSED ATTENTION ON A MUCH-NEEDED RESTRUCTURING

# Bernabe looks to Telecom Italia's strengths

Franco Bernabe, Telecom Italia chief executive, has an unusual plan up his sleeve. If Olivetti's hostile bid for his giant company collapses. he said yesterday, he would send a gift to Roberto Colan-

inno, his Olivetti rival. "This has been a lucky event for the company," he said. "Telecom has lots of problems but is solid and cash rich. Then all of a sudden it faces its biggest corporate crisis in 10 years. It mobilises the company, brings people together and focuses attention on defining our restructuring plans in a coherent and precise way."

Mr Bernabe clearly sees the challenge from Olivetti as an opportunity to galvanise the sprawling Telecom Italia into a much-needed restructuring.

He was parachuted in three months ago to reshape

Ciba arm

decreases

Ciba Specialty Chemicals

vesterday reported a 35 per

cent drop in net income

before restructuring charges,

to SFr369m (\$254m). It also

said it plans to slash capital

spending and focus growth

on five of its 10 businesses

that offer "above average"

Ciba, weighed down by the

costs of last year's SFr3.6bn

acquisition of Allied Col-

loids, a UK water treatment firm, reported a 1998 net loss

of SFr739m after writing off

SFr1bn of in-process research and development

related to Allied Colloids.

Operating income rose 3 per

cent to SFr877m. but a

SFr246m rise in financing charges, primarily associ-

ated with the acquisition,

took a heavy toll on the

Rolf Meyer, chairman and

chief executive, said the

group had "maintained its

operating performance in an

increasingly difficult envi-

ronment". Margins increased

in additives, the biggest of

Ciba's four divisions, and

also in consumer care and

colours. However, perfor-

mance polymer margins were nearly halved.

Mr Meyer, who has been criticised for paying too

much for Allied Colloids and

point

SFr100m.

group's bottom line.

profit potential.

By William Hall in Zorich

income

after a period of turbulence. The former chief executive

of ENI, the oil and gas group, said Telecom Italia had already undergone dramatic change during the past two years - "a privatisation process without any clear leadership; a radical restructuring process of telephony in Italy without leadership; the opening of the Italian telecommunications market without leadership".

Yet Mr Bernabe did find some jewels. Telecom Italia - through its Telecom Italia Mobile (TIM) cellular subsidiary - had pioneered the mass market for mobile telephones and taken a leading position in Europe.

Mr Bernabe's strategy. which he will outline to unions today, consists of a series of steps designed to take advantage of Telecom Italia's strengths. • Reorganising the comreach in the mass market by combining Telecom Italia and TIM and adopting TIM's ble to all its shareholders. successful mass marketing techniques to mobile and fixed-line services.

• Focusing more on Italy's small and medium sized companies.

• Rationalising the company's heavy cost structure tional investors in Italy. and myriad corporate entities throughout the country's regions. (He would not be drawn on job cuts.) • Rationalising the company's portfolio of international activities.

 Divesting non-core assets including the group's buge property portfolio, subsidlaries such as Italtel, the 50 per cent owned telecommunications equipment maker, and Sirti, the engineering subsidiary, as well as shedding control of Stream, the digital pay-TV subsidiary.

the group and restore morale pany to focus on customer • Finally, transforming the services, strengthening its ' company into a quasi-Anglo-Saxon public company run by a management responsi-

Italy has sought to emulate the French or Spanish models of developing stable core shareholding bases for large groups in the absence of a developed pension fund industry and big institu-

"An Anglo-Saxon company does not need strong core shareholders. Some will be there, some will go. We can be flexible. We don't need a master who owns the group with 6-7 per cent," he said.

The problem was that politicians, who have often meddled in Telecom Italia, did not like this because they liked to influence core shareholders or interface with a big owner. "They cannot deal with a public company responding to the market.



# BSkyB and Canal Plus discuss merger

By John Gapper,

British Sky Broadcasting and Canal Plus, the leading UK and French pay television broadcasters, have entered preliminary talks on a merger of the two companies to create what would become Europe's dominant

pay broadcaster. BSkyB, which is being advised by Goldman Sachs, is talking to Canal Plus following earlier discussions between Rupert Murdoch. whose News Corporation holds 40 per cent of BSkyB, and the French group.

Shares in both companies rose yesterday on a report in the Wall Street Journal about the talks. This follows the earlier disclosure of talks between News Corp and Canal Plus in the Financial Times and French and Itallan newspapers. Mark Booth, BSkyB chief

executive, has become involved in talks with Canal Plus in the past two weeks, according to people close to the talks. Although talks are at an

early stage, the two companies are thought to be discussing a proposal to merge sion, and the dilution of executive and non-executive

pany. They would operate as they do in the UK and France, but expand together

BSkyB directors are thought to favour a full merger rather than a pooling of interests outside France and the UK, one of the options discussed earlier by Mr Murdoch and Pierre Lescure, chairman of Canal

However, there are a number of potential obstacles to such a merger. These include potential opposition from the European Commisinterests under a single com- News Corp's interest in

BSkyB to about 25 per cent of the merged group.

Analysis remained scepti-

cal yesterday about the chances of any combination of interests being approved by regulators. It would not only and competition between the two in Italian pay television, but prevent competition elsewhere.

Mr Booth and Mr Lescure could become co-drief executives of any merged group, according to one person close to talks. However, talks have not yet reached detailed discussion of senior

talks is likely to be the attitude of Pathé, the French media company that holds a 17 per cent stake in BSkyB. Canal Plus and its leading shareholder. Vivendi, have a joint stake of 24.6 per cent in

Although there has besome discussion of pooling of pay television interests outside France, a merger has emerged as the most likely proposal to emerge from talks. Mr Murdoch earlier favoured the idea of a merger.

# Risk provisions squeeze HypoVereinsbank

by Promistort

Bayeriache Нуро-Vereinsbank, Germany's second largest commercial bank, yesterday reflected weakness in the sector when it said that operating profit fell 14:2 per cent in 1998.

The drop from DM2.9bn (€1.48bn, \$1.64bn) in 1997 to DM2.5bn was due mainly to higher-than-expected risk of DM3.5bn to cover overprovisions for credit exposure in emerging markets, disappointingly low proviof synergy effects from the

bank last year. Albrecht Schmidt, chairman, pledged the bank

would refrain from local credit business in emerging markets outside Europe and from lending money to property developers. In October, HypoVereins-

bank surprised investors with third-quarter results that included risk provisions valued property projects, mainly in formerly communist eastern Germany. That between the new bank's

merly chairman of Vereinsbank - and his former counterpart at Hypo-Bank, Eberhard Martini. The two banks completed their merger last autumn.

HypoVersinsbank shares erday fell 6.4 per cent to 648.50. "The 1996 results are now confirming the stock's extremely sluggish perfor: in return for Allianz shares mance since the beginning of the year," said Georg Kanders, analyst at WestLB in Düsseldorf. Yesterday was the first

sion income and no signs yet fuelled a public feud time the bank reported according to IAS, or interna-

merger that created the chairman, Mr Schmidt - for- tional accounting standards. which had made it harder for analysis to estimate the 1996 results.

Pre-tax profit rose to DM5.1bn from DM2.8bn in 1997 and net profit rose to DM3.8bn from DM1.8bn in 1997. There was a book gain from the merger, after the bank sold Hypo-Bank shares as part of the deal. Without

the extraordinary gain, both profits would have been flat. Analysts were particularly disappointed that the bank's administration costs rose to DM8.5bn from DM7.7bn in

1997. Although the merged group has closed about 190 branches, staff numbers have risen by more than 1,300.

In addition, the bank took DM3.2bn in risk provisions, about DM400m above analysts' estimates. Mr Schmidt said the bank was "very unhappy" with some of its credit exposures.

In the light of the DM3.5bn in extraordinary risk provisions for bad property loans already announced in October, the chairman said the bank would restrict its property business.

**NEWS DIGEST** 

DEFENCE

# Saab and Celsius fear spending cuts' impact

Saab and Celsius, two of Sweden's leading defence companies, expressed concern at the likely impact of govemment spending cuts totalling SKr4bn (US\$498m) a year on future defence orders. Both companies, yesterday reporting increased full-year profits, feer a sharp drop in revenues and increased pressure on export sales if the Swedish government proceeds with a 10 per cent reduction in defence spending between 2001 and 2004. Seeb. parity owned by British Aerospace, said it had already seen reduced demand in its military dynamics business; which supplies guided weapons products to the armed forces. Saab reported a return to profit, reversing a SKr3.79bn pre-tax loss in 1997 with a gain last year of SKr3.79m - even though sales fell from SKr3.67bn to SKr6.25bn. Celsius reported a sharp increase in pre-tax profits to SKr590m from SKr280m following a restructuring of its defence arm and strong growth in commercial aerospace operations, it said sales rose 23 per cent to SKr14.3bn in spite of volatility on the defence side. However, optimism on the commercial serospace and export prospects helped lift Celsius shares SKr12 to SKr125.50. Saab's most commonly traded B shares rose SKr0.50 to SKr75. Tim Burt, Stockholm

AIRLINES

# Iberia predicts profits rise

iberia, the Spanish airline group in the process of being privatised, expects to lift pre-tax profits by more than 30 per cent this year after doubling them last year to Pta41.7bn (£251m, \$275m), Xabier de Irala, chairman, said yesterday. The group aimed to increase turnover by almost 5 per cent from last year's Pta667bn.

lberia, which emerged from losses in 1996 after an injection of state capital, claimed the highest profitability ratio of any European airline, with provisional 1998 net earnings of Pta37.2bn compared with Pta17.1bn the year before. Following a deal with British Airways and American Airlines to take a joint 10 per cent stake, a second stage of privatisation is due next month with the sale of a further 30 per cent to institutional investors. David White, Madrid

AUTOMOBILE COMPONENTS

### Ecia issues profits warning

Shares in Eola, the components group majority-owned by Peugeot-Citroan, the Franch carmaker, lost ground yesterday after the company announced a sharp fall in annual income and issued a warning on 1999 profits. The company blamed the downtum in 1998 operating profit, to FFr1.33bn (6203m, US\$224m) from a pro forma FFr1.56bn in 1997, on pricing pressure and a significant increase in research and development costs. The shares closed down just over 1 per cent at £95.9. David Owen, Peris

FRENCH RETAILING

#### Casino lifts sales 21%

Casino, the French retailing group, yesterday reported a 21.8 per cent rise in 1998 sales to €14.16bn (US\$15.6bn) and predicted a similar rate of growth for this year. Net profits rose 27 per cent to €215.7m. The group said it was on course to hit €300m in 2000. Samer Iskander, Paris Ferrovial, Spain's biggest wholly family-owned construction group, plans to raise funds in an initial public offering scheduled for late April that could be worth some Pta150bh (€901m, \$1bn), the biggest transaction by a prirate institution on Madrid's Bolsa. Tom Burns, Madrid

INVESTMENT BANKING FRENCH BANK TO BRING UK SUBSIDIARY INTO HEART OF WORLDWIDE ACTIVITIES AFTER STRONG RESULTS



David Parish: opposite way to competitors David Ahmed

# CCF to extend Charterhouse brand

By Clay Harris, Bunktog Carrisponden

CCF Charterhouse, the UK investment banking subsidiary of Crédit Commercial de France, will today give a signal it has found a permanent home after five changes in ownership in 20 years.

CCF, which took 100 per cent control of Charterhouse 12 months ago after five vears of joint ownership with Germany's BHF-Bank. is making CCF Charterhouse its worldwide name for investment banking. In spite of the takenver

repeated upheavals. The confidence has been

fuelled by its results in 1998. to management in 1998. when CCF Charterhouse achieved pre-tax profits of 283m (\$135m) from continuing businesses, a 57 per cent return on equity. The return on equity was

boosted by 12 percentage points by the mid-year transfer of Charterhouse's banking business to CCF. a change that will be formally announced today as part of an internal restructuring.

Charterhouse Tilney Secuspeculation surrounding rities, its corporate stock-

CCF, Charterhouse has a broking arm, will drop "Til- executive last year, said yes- care and retail/wholesale, comusion with Tilney & Co. the private client broker sold

CCF Elysée Bourse, has and capital." already been renamed CCF Securities. The group will also

announce the creation of Charterhouse Specialist Henri Filippi [CCF presi-Investments, grouping its advisory and investment business, he's a vary entreactivities in property and preneurial guy and he can

Charterhouse in 1980 and acquisitions business on two became chairman and chief sectors, chemicals/health-

competitors. We're making rick Cazalas. ourselves as small as possi-The French stockbroker, ble in terms of headcount

> His group had agreed a with CCF. Mr Parish said: "We talk directly to Charlesdent). He understands the

new-found confidence after ney", ending any remaining terday: "We're going the run respectively by Jeanopposite direction of all our Louis Pacquement and Pat-Its advisory role in the

merger of France's Castorama Dubois and the B&C home improvements subsidthree-year business plan lary of Kinglisher of the UK was the largest M&A man. date in Charterhouse's 69year history. "When you do a £4.5bn deal, how niche la niche?" Mr Parish said.

The group continues to private finance initiative get things done."

CCF Charterhouse is by Charterhouse Developbenefit from profits achieved David Parish, who joined focusing its mergers and ment Capital, one of the UK's oldest private equity

#### PUTNAM HIGH INCOME GNMA FUND S.A.

SICAV 11, rue Aldringen, L-1118 Luxembourg R.C. Luxembourg N° B 22.041

Notice is hereby given that the Annual General Meeting of Shareholders will be held at the registered office of the Company on 10 March 1999 at 11.00 a.m. with the following

1. Presentation of the reports of the Board of Directors and of Approval of the balance sheet and profit and loss accrual as o

30 November 1998. 3. Discharge of the Directors for the fiscal period ended 30 November 1996. 4. Ratification of the co-option of Mr Ratik FISCHER as a

Director in replacement of Mr Marie-François LHOTE de SELANCY, who has resigned. 5. Ratification of the co-option of Mr Randolph S. PETRALIA as a Director in replacement of Mr Thomas M. TURPIN subject to the approval of the 'Commission de Surveillance

du Secteur Financier'. 6. Re-election of the Directors for the ensuing year. 7. Recommendation to the Annual General Meeting to approve the declaration of a dividend of U.S. Dollar 0.23- per share. If approved, the dividend will be paid on 23 March 1999 to

shareholders on record on 10 March 1999, ex-dividend on 11 March 1999. Any other business which may be properly brought before

The shareholders are advised that no quorum is required for the Items of the agenda and that the decisions will be taken at the simple majority of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

By order of the Board of Directors

**NORDIC BANKS MERGED GROUP SEES COST SYNERGIES** 

EXDORUTE.

# Profits rise by 13% at MeritaNordbanken

By Tim Burt in Stockhoim

MeritaNordbanken. the Nordic region's largest lender, yesterday reported a 18 per cent increase in underlying profits as flat interest income was offset by reduced loan losses and profits from one-off disposals. The bank, formed by the

1997 merger of Finland's Merita and Nordbanken of Sweden, said operating profits rose from FM7.24bn (€1.21bn, \$1.38bn) to FM8.15bn last year, even though net interest income fell 2 per cent to FM10.8bn from FM11bn.

Hans Dalborg, chief executive, said the maiden fullyear figures following the merger showed the group was beginning to realise cost and income synergies, which are projected to reach FM700m a year. The estimated restructuring costs of FM590m will not be exceeded," he said.

The figures, however, were although its heavy depenflattered by a capital gain of dence on retail customers more than FM2bn from the meant it was more exposed disposal of non-core share- to falling interest rates. Prof- three-for-one share split.

holdings in Finnish groups its from branch office including Sampo Insurance operations - in which each and Nokia. That helped lift branch is treated as its own results from financial profit centre - rose from operations to FM2.64bn, up SKr5.81bn (\$720m) to from FM1.92bn last time. SKr6.03bn as net interest Loan losses tumbled 43 per income rose modestly from cent from FM1.45bn to SKr8.89bn to SKr9.48bn. FM824m following a reduc-After accounting for rising tion in the bank's Asian information technology costs

and SKr319m of loan losses At the pre-tax level, how-ever, profits fell 34 per cent was flat at SKr7.71bn, from FM6.35bn to FM4.18bn against SKr7.82bn last time, after the bank made a while net interest income FM3.67bn write-down on real was virtually unchanged at estate holdings inherited SKr11.2bn. from Merita. The write-While MeritaNordbanken downs held the bank's has a larger exposure to return on equity at 14.3 per asset management and secu-

rities, Handelsbanken is That contrasted with a more dependent on mortgage return on equity of 18.6 per and retail banking loans. Its cent reported yesterday by volume of home loans rose Svenska Handelsbanken, one 4 per cent last year. of MeritaNordbanken's main Arne Martensson, Handels-

banken chief executive, said Handelsbanken, also growth and rising income reporting full year figures, justified lifting the dividend said it remained one of Swe- from Skr6.50 to SKr8 per den's most profitable banks share. He also announced plans to increase the nominal value of each share from SKr10 to SKr12 ahead of a

# Kvaerner unveils tough restructuring plans By Valeria Sköld in Oelo

Kvaerner, the troubled Anglo-Norwegian engineering and shipbuilding company, yesterday unveiled plans for a wide-ranging restructuring designed to restore profits after reporting a pre-tax loss of NKr1.85bn (US\$171m) last

announced formally next month, are aimed at returning Kvaerner to "acceptable Operating performance" within two years. The company will cut overhead costs by NKr500-NKr800m annually and reconsider the future of units that cannot stom their losses. The move follows the

The plans, to be

Kjell Almskog as Kvaerner's ernment order. new chief executive. Mr Kvaerner will also conimprove profitability and interest bearing debt. reduce the company's net

400 \_\_\_

1997

group - comprising 18,000 staff worldwide - including the 700 people at its Govan yard in Scotland, which was yesterday shortlisted to bid appointment last year of for a £200m (\$324m) UK gov-

Almskog replaced Erik Ton- time to dispose of non-core seth, who was ousted last assets this year in order to October after failing to reduce its NKr10.8bn in net Mr Almskog expects to sell

debt following the 1996 the company's metals equip. acquisition of Trafalgar ment unit, with annual turn-House, the UK conglomerate. over of NKr4bn, for a profit Redundancies are expected by the second quarter to to affect all areas of the either Voest-Alpine Technol-

ogie (VA Tech), the Austrian engineering group, or an Italian company.

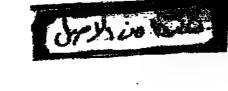
The company also plans to

dispose of the Kvaerner Energys hydro-turbine power business, among 15 different parts of Kvaerner up for sale. Yesterday, however.

Kvaerner warned yesterday that 1999 results would still not be satisfactory, despite an expected considerable improvement from principal operations, due to the global economic climate, lack of growth in Asia in the short-term, low oil prices and uncertainty related to certain projects such as the Assgard and Jotun oil and gas projects. The warning came as

1998, from a profit of NKr151bn in 1997, despite a 13 per cent rise in revenue to NKr83.2bn and a 23 per cent reduction in the net debt during the fourth quarter. The results reflected NKr2.27bn in financial items, mostly from NKrlbn in losses and writedowns on investments.

Kvuerner reported a NKr1.35bn pre-tax loss for



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Ecia issues profits warning

事務を解析的 おしごさい あい

Casing lifts sales 21%

rhouse brand

ier unveils tough turing plans

Baby-boomer

RETAILING HOME IMPROVERS SPARK RISE

spending lifts Home Depot

in New York

US retailers was confirmed per cent jump in fourthquarter earnings from Home Depot, the world's largest home improvement retailer. The group, along with smaller building suppliers such as Lowe's and Home-Base, has benefited from an ageing population of baby boomers who are spending more on their homes than

ever before. Wayne Hood, retail analyst with Prudential Securities, added that retailers were enjoying a positive macro-economic background because of growth in real disposable income and low

memployment. Home Depot's earnings for the period of \$418m, or 27 cents a share, contributed to a 39 per cent rise in full-year earnings to \$1.61bn, or \$1.06. Arthur Blank, president and chief executive, described the year as "outstanding".

rose 9 per cent in the quar- 83 cent gain from the investter, and by 7 per cent for the ment made by Bertelsmann full year, and analysis were in the online operation. encouraged by its improved inventory turnover. Mr Hood said results to date had confirmed that the strong sales seen since the last two

ates stores including Lane Bryant and Henri Bendel, The continuing strength of announced comparable store sales growth of 6 per cent for both the fourth quarter and the full year,

The group, which also owns 85 per cent of Intimate Brands, the lingerie and scap group, reported net income of \$250m for the quarter, up from \$85m largely because of a one-off gain from splitting off Abercrombie & Fitch, the cloth-

Adjusting for Abercrombie & Fitch, quarterly earnings were up 11 per cent at \$1.07 per share, and full year earnings rose by the same proportion to \$1.46.

Barnes & Noble, the world's largest bookseller, suffered a 12 per cent fall in its stock price yesterday after it warned that its consolidated earnings for 1998 would not match Wall Street estimates. It predicted a 27 per cent increase in retail transforms the retail investearnings to \$1.25 per share, a 59 cent per share loss from barnesandnoble.com, and a

Leonard Riggio, chairman and chief executive, said however that the internet business was \*strongly accretive" and was expandweeks of December had con- ing its customer base and market share.

**NEWS DIGEST** 

BRAZIL

Banco Itaú earnings advance 22% for year

A strong performance last year by Banco itaú, Brazil's second largest private sector bank by assets, leaves it well positioned to continue its expansion strategy in 1999. The bank, which reported consolidated net income up 22 per cent to R\$880m (US\$450m) is one of the front runners to acquire Banespa, the former São Paulo state bank, which is due to be sold later this year,

Baneapa, now controlled by the federal government, has an extensive branch network in the country's wealthlest region and had R\$24.47bn in assets in June. Acquisition of Banespa would catapult Itau ahead of its rival Bradesco. the country's largest private sector bank, which is also expected to bid for the bank.

Itaú said ita total consolidated assets grew 5.7 per cent. to R\$49bn, of which about a third consisted of loans. Brazil's big banks cut lending and instead increased holdings of government securities as volatility increased last year, especially after Russia's default in August joited confi-

dence in emerging markets around the world. The bank claims that with its market capitalisation of R\$6.79bn it is the largest in Latin America, even though its et base is three-cuarters the size of Bradesco's. John Barham, São Paulo

**VEHICLE ENGINES** 

Navistar silent on Volvo

Navistar, the Chicago-based truck and engine manufacturer which Volvo has considered acquiring, yesterday stayed silent about the state of any discussions with the Swedish group, as it faced shareholders at its annual meeting. But John Home, Navistar chairman, took refuge in the company's standard reply, which it has relied on for several weeks in spite of a rapidly climbing share price saying that Navistar did not comment on "rumour and

on shareholders the extent to which Na a previous troubled history was now behind the company. After a series of better-than-expected earnings figures, he said Navistar was alming for a further 17 per cent improvement in its return on equity in the current year, adding: "This is a company which will not be swayed by the cycles as we used to be." However, asked afterwar when Navistar shareholders might see a \$40 share price if the Volvo foray did not lead to a deal, Mr Home said: "People ask me that all the time." Nikki Talt, Chicago

Mr Home spent much of the meeting trying to impress

STEEL

**GM** chooses suppliers

More than six integrated steel companies in North America will share in new long-term supply agreements with General Motors, the car and truck maker said yesterday. How ever, it also said it introduced one mini-mill producer into the buying arrangements – although it stress general, the integrated producers were better placed to

Worldwide, the new agreements involve more than 40 steelmakers and account for 18m metric tons of steel, vorth about \$11.7bn, spread over four years. GM said these arrangements, together with existing multi-year contracts, should provide more than 90 per cent of its steel

requirements through to 2002. The company declined to say what kind of cost savings would flow from the new steel purchasing arrangements. is still discussing the possible extension of some of the contracts for even longer terms - up to 10 years in some

SOFT DRINKS

Coca-Cola in Peruvian buy

Coca-Cola has agreed to buy 50 per cent of Inca Kola Peru, ending a long-standing David and Gollath struggle between the leading firms in the nation's soft-drinks industry. Coca-Cola, the world's biggest soft drinks company, will also buy a stake of about 20 per cent in JR Lindley, the Peruvian owner of Inca Kola, whose bright yellow soda has stubbornly held on to a higher market share than Coke, Regions, Lima

# Financial giants caught out by net

The surge in internet share trading surprised Wall Street's big hitters, writes **Tracy Corrigan** 

When consumers got ment market. If they offer Goldman Sachs, which has president and director of hooked on the interdiscount internet trading, insisted it would not merge internet marketing at the they could cannibalise their with a traditional brokerage. ful financial institutions own business, or shift their is looking at its internet such as Merrill Lynch and brand downmarket. If they Paine Webber were caught do not, they could lose clinapping and were forced to confront the surge in internet share trading by retail investors.

According to the Securities and Exchange Commission, a quarter of US retail share trading is now on the internet. Charles Schwab. the largest US discount broker, conducts two-thirds of its trading through online accounts, and the number of internet accounts has doubled in the last year to 7.8m, says internet research firm Gomes Advisors.

Many internet investors are not the traditional clients of US retail brokerages such as Merrill and Paine Webber: they are poorer and younger. And they are buying, as these brokerages never tire of explaining, trading execution, not investment advice.

Nonetheless, traditional retail brokerages, which employ thousands of retail brokers or account executives, face a strategic dilemma as the internet

today's internet investors as they grow older and wealth-

huge competitive advantage by introducing internet trading," says Henry McVey, a Morgan Stanley analyst. He believes that the full-service brokerage industry will be forced to enter a period of "creative destruction" embracing the internet, even though it will mean reduced fees, in order to leverage their brand and their ability to provide advice and accu-mulate assets.

Still, the brokers have reason to be fearful. "Merrill Lynch has [many] unruly soldiers who have spent their lives training to fight," argues one investment banker. Now, "the game will be decided not by infantry but by choosing smart weap-

For financial institutions that do not have a retail brokerage business, the internet get into the retail market. Steve Clifford, senior vice

options. However, people close to the firm say execuents - or fail to attract tives believe internet trading firms are overvalued, and it is likely to develop any business organically, or through "Online firms gained a a joint venture.

Donaldson Lufkin & Jen-

rette, which like Goldman

has a high net worth private

client business but no retail network, has already done so through DLJdirect. ost big brokerages are planning to offer existing clients internet trading as part of a package which includes advice, rather than a separate, cheap internet trading

Morgan Stanley Dean Witter, which owns online dis-count broker Discover Brokerage Direct, is doing both. But Salomon Smith Barney - a unit of Citigroup, in theory the ultimate financial supermarket - has no immediate plans to offer internet trading, though its website, like others, offers other ser-

mation is exploding," says

the firm's internet strategy.

but said: "Online trading is not among the top things [clients] are requesting." Instead, they are asking for features such as real-time stock quotes, he says. Sallie Krawcheck, a Sanford C Bernstein analyst,

resistance among brokerages to unbundling their services. making high trading commissions more obvious, and thus increasing downward pricing pressure.
But Launny Steffens, vicechairman of Merrill Lynch,

argues that direct comparison between discount trading on the internet and a full-service brokerage the two services are equal". Merrill Lynch Online will. he says, "provide e-com-merce and e-banking and e-advice and e-trading", and he believes that the internet will also offer opportunities to expand Merrill's retail business overseas. Merrill has other advantages. While

internet trading firms boast

high volume, it is still, says

Mr McVey, "the high end

that generates the lion's

No of internet trading No of retail brok ndes pro-siness for high net 529,000 (Dt.)direct & January **Bolderen** Sachs None - will offer to 55,000 existing brokerage accounts by March 15 Maria Lignati 14,000 115,000 (Discover Brokerage Direct) testing tracing for existing brokerage 11,400 Name - will office to some existing brokerage accounts by end of 2nd quarter None - not announced

blur between online and telephone trading - and even

share of the profits". Mr McVey says: "It is still The likes of Merrill and too early to pick individual Morgan Stanley are well- firms, but the winner's busipositioned to form part of a ness model is clear; an asset new elite of US retail invest- accumulator that provides ment firms, as distinctions advice and can leverage technology, the internet in particular, to build deeper relationships with custom-

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AUTOMOTIVE PARTS EUROPE'S BIGGEST GROUP CONTINUES ASIAN EXPANSION WITH JAPANESE DEAL 3

# Bosch takes control of Zexel

Alexandra Harney in Tokyo and Haig Simonian in London

Robert Bosch, Europe's biggest automotive parts maker, yesterday continued its expansion among stricken Asian suppliers with agreement to buy majority control of Zexel, a Japanese components company with sales of Y230bn

Bosch, which already owned 31.75 per cent of Zexel, will spend Y20.16bn Y224 each, taking its holding

The deal, which is subject

outh Korea's bad times

have been good for Hyundai. While other

big conglomerates, or chae-

bol are forced to shrink

empires during the nation's

Hyundai keeps expanding.

Acquisitions over the past

to approval by competition for the country's motor used the regional economic authorities, should be completed in April. Merrill Lynch were advisers to

The price compares with last night's close of Y217, down Y18 or 7.6 per cent on the day. The deal, including the newly issued shares, values heavily indebted Zexel at Y75.2bn or \$625m. The move marks the latest

Japan's troubled components industry. It also underlines the on 90m new shares, priced at increasing ability of foreign manufacturers to take over

Japanese counterparts at a

time of growing difficulties

industry. Zexel yesterday warned

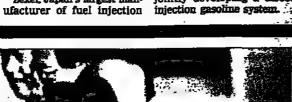
it would post a consolidated net loss of Y9bn this year on sales of Y230bn. Brokers Morgan Stanley Dean Witter estimate that at the end of the last financial year the group had gearing of 86 per cent, one of the highest ratios among Japan's components makers. Last step in the consolidation of September, Zexel had borrowings and liabilities of

> The deal marks the latest acquisition by Bosch of associated companies in Asia. In recent months, the privately owned German group has

crisis to take control of three has been struggling to cope Korean joint ventures for with collapsing domestic demand.

undisclosed sums. Overall vehicle sales fell Nissan, Japan's second 12.6 per cent last year, while largest automotive company domestic truck sales plunged and part of the troubled 20.1 per cent to their lowest Fuyo keiretsu, owns 11.1 per level since 1977. Only 25 per cent of Zexel. in recent cent of Zexel's sales are overmonths the carmaker, struggling under debts of at least The group had a long Y2.500bn, has sold stakes in standing relationship with other component suppliers, including Nissan Texays,

Bosch, a leader in fuel injection systems, with two Bosch representatives on its and Kinugawa Rubber board. Zexel was supplying Bosch with a diesel engine fuel-injection pump and jointly developing a direct





Unisia JECS, Ikeda Bussan

Industries, to repay borrow-

ings and rationalise purchas-

Zexel, Japan's largest man-

investments in the commuworst recession in 45 years, nist state. He has secured exclusive tourism rights to the Diamond Mountains for nearly \$1bn and plans to

year have strengthened Hyundai's position as Korea's top *chaebol*, including the nation's biggest carbuilding factories. maker and shipbuilder - and soon the world's second large growth. Hyundai says it cut est producer of memory chips after the takeover of rival LG Semicon.

Hyundai makes hay

while sun refuses

to shine on Korea

The conglomerate continues to expand

while others shrink, writes John Burton

But officials warn Hyundai's growth may prove reckless if it assumes more debt Hyundai's to finance its spending spree. "Today's winner could become tommorow's loser," said Kang Bong-kyun, the president's economic adviser, about Hyundai's 200 per cent debt/equity by apparent supremacy.

Assets recently acquired by Hyundai equal the size of SK Group, Korea's fifth biggest chaebol. Besides Kia and LG Semicon, Hyundai has bought the oil-refining business of Hanhwa Energy and invested in commercial banks and fund-management firms. It is also to set up a life insurance company.

Hyundai's growth appears to contradict the government's policy of curbing the nower of the chaebol. Many Koreans believe Kim Daejung, the nation's reformist because of the group's support for his controversial overseas investors.

nomic co-operation with North Kores. Chung Ju-yung, the Hyun-dai founder born in North

"sunshine" policy of eco-

their sprawling industrial Korea, has announced big spend another \$1bn on facilities. Other plans include

> Despite its recent rapid its debt/equity ratio from 506 per cent, the highest among the top five chaeboi, to 323 per cent in the past year.

Park Se-yong, head of corporate restructuring committee, says this proves the group is not in danger of straining its finances and will be able to meet a government target of the end of 1999.

Some analysts are sceptical about the shrinking debt. "Hyundai is a black box when it comes to financial transparency," says Stephen Marvin, research head at Jardine Fleming in Seoul. Hyundai says it raised

\$5bn in overtees capital last year through the sale of assets, including a US chip subsidiary, and investments by foreigners in several Hyundai affiliates, including Hyundai Oil Refining.

It expects to raise \$4.5bn this year through asset disleader, has not objected to posals and selling stakes in expansion units including the car and semiconductor busines

Yesterday, Hyundai Motor chip business while completing the consolidation of its revealed it had reversed into net loss of Won 33.2bn car operations.

(US\$28m) in 1998, from a Although Hyundai's shake-up has been approved Won 46.5bn net profit the year before, mainly because by Korea Exchange Bank, its of sluggish domestic car main creditor, worries about sales but also because of its finances recently led industrial action against Korea Investors Service, a restructuring. domestic credit rating The \$9.5bn raised through agency, to downgrade six big

disposals would nearly cover Hyundai companies. Hyundai's expansion appears to be driven more by the cost of buying LG Semi-con, Kia and the others. Hyundai can gain savings by dynastic politics among the halving the number of subfamily owners than business sidiaries to 80, including logic. The frail 83-year-old Hyundai founder has already merging its petrochemical, aerospace and rolling stock divided the group among his units with those from rivals. six sons, who will each control an industry; cars, con-But other methods of reducing debt appear more struction, electronics, ship-

building, financial services doubtful. Hyundai has and property development. resorted to re-evaluating assets and spinning off busi-Now his heirs are taking nesses to improve its baladvantage of the upheaval ance sheet. It also plans to caused by Korea's financial raise Won 5,600bn in equity crisis to strengthen their issues this year, although corporate fiefdoms by buying companies from other this depends on the Secul stock market remaining troubled chaeboi.

buoyant when other chaebol ere planning the same. Moreover, Hyundai wili Moreover, Hyundai will group's co-chairmen, Chung dency, it would support crit-need several billion dollars Mong-koo, the eldest son, ics' claims that Korea is estimated Y190bn net loss, in working capital to stay and his brother. Chung becoming the "Republic of competitive in the memory Mong-hun, in particular.

Mong-koo, an old-schoo industrialist in the mould of his father, was once relegated to managing marginal Hyundai businesses such as steel. But he recently won control of the car business, a prized asset, after he engineered the takeover of bankrupt Kia Motors and then

dai Motor chairman. Mong-hun, whose know-ledge of Western management practices has gained him co-leadership of the group, hopes to save his troubled Hyundai Electronics by acquiring LG Sendcon, which will enable him to challenge Korea's Samsung Electronics for global leadership in memory chips.

ousted his coustn as Hyun-

Another key figure is Chung Mong-joon, head of the profitable Hyundai shipbuilding unit and a politician with presidential aspirations. He has beloed finance his brothers' business expansion despite possible risks to The latest round has sup- his company. If he does ported the ambitions of the make a bid for the presi-

# boost UK securities business

By Gillian Tett in Tologo.

The Bank of Tokyo Mitsobishi, Japan's largest bank, yesterday announced it would boost the capital of its UK securities business, Tokyo-Mitsubishi International, by £185m to £335m (\$544m).

The bank also announced that it would reorganise its European investment banking business along product lines, rather than country lines, thus strengthening the role of London.

The injection will still leave BTM's UK investment banking operations relatively small compared with western banks. The group eneploys 370, although BTM said this could be raised as the business expanded.

Conversely, most Japanes banks are seeking to scale back their European operations. This highlights the degree to which the bank is scrambling to strengthen its securitles business, after being wrongfooted by last year's deal between Nikko securities, the Japanese broker, and the US Travelers

The Nikko-Travelers deal delivered a painful blow to BTM, because it had been assumed that BTM would form a close alliance with Nikko to develop a securities

BTM yesterday said that the planned capital increase in London was designed to prepare for its entry into equity businesses in the sec ond half of 1999, when restrictions on this are lifted as part of Japan's Big Bang deregulation.

The increase should also allow the bank to "enlarge its underwriting capacity in eurobond, credit derivatives and securitisation", BTM said, adding that it planned similar changes in the US

and Asis. Meanwhile, an increase in bad loan write-offs, from Y17bn to Y100bn (\$881m), forced BTM's subsidiary, Nippon Trust Bank, to reverse its earnings forecast. it is predicting a loss of Y84.5bn for the year to March 31, instead of a Y500m parent net profit.

Mitsubishi Trust & Banking Corp, part of the Mitsubiretsu, also said yesterday it would increase the amount of problem loans it writes off this fiscal year ending in March, from Y330bn to Y510bn. As a result, the trust bank

revised its earnings forecast compared with an originally forecast Youn denoti.

NEWS DIGEST

JAL in joint venture

# with Japan Air Systems Japan Airlines will arricunce a joint venture with Japan Air Systems: The country's third largest carrier, today to link computer reservation systems in the largest collaboration

between the two striines. The new company, expected to begin operations in October 2001, will allow the carriers to save an estimated

Y12.5bn (\$103m) over the next eight years by linking JAS to JAL's computer network, it gould also pave the way for further alliances, and possibly a capital tie-up in the future, industry sources said. JAL, Japan's leading sirline, will own 50 per cent and JAS 50 per cent in the joint venture. The company will become a JAL subsidiary.

Japan's three traditional carriers have been lowering their cost base to improve profitability smid new competition from Skymark and Air Do, low-cost airlines that began operations in 1998 - the first new entrants to the industry in over 30 years.

Further tie-ups between JAL and JAS could pose a serious threat to All Nippon Airways, which controls 51 per cent of domestic flights. A merger between JAL and JAS would give the two companies a 49 per cent market share in Japan. Alexandra Harney, Tokyo

#### Korean buoyed by plane sales

South Korea's largest airline Korean Air Lines said yester-day it returned to the black with a net profit of Won 295.6bn (\$246m) last year, from a net loss of Won 397.5bn in 1997. The company said the improved earnings could be mainly attributed to sales of planes to foreign companies and the drop in fuel prices.

Sales rose 7 per cent to Won 4,590bn despite the sluggish domestic economy. "Although the number of people traveling overseas declined, the number of foreigners who visited the country increased because of a week local currency versus the dollar," said Korean Air Lines. AP-DJ, Seoul

#### **EVA Air planning pays off**

Taiwan's EVA Air said yesterday it made a net profit of T\$75.39m (US\$2.32m) in 1998, down from T\$902m in 1997 but slightly better than the T\$62.59m the airline forecast in January. EVA, a unit of shipping glant Evergreen Marine, said changes of strategy helped it to resist the effects of Asia's economic crisis and recover from a net loss in the first half of last year. It said revenues rose 11 per cent in 1998 to T\$42.93bn and forecast a further rise to 1\$46.3bn in 1999, with net profits expected to reach T\$480m. Mure Dickle, Taipel.

JAPANESE ELECTRONICS

### Matsushita profits fall 49%

Matsushits, the Japanese electronics group, yesterday cut its earnings forecast for this year after a disappointing third-quarter performance that saw pre-tax profits turnble 49 per cent to Y49,4bn (\$410m). The group, which makes the Panasonic, Gussar, and

Technics brands, said a collepse in prices and slower than expected sales, particularly in Japan, Asia and Russia, were to blame. Sales fell 7 per cent to Y1,938bn and net profits plunged 48 per cept to Y20.3bn in the third quarter. In the full year, Matsushita said earnings before taxes and exceptionels would be Y167bn, a 53 per cent decline from lest year, on turnover down 5 per cent to Y7,500bn. However, the group revised its net profits forecast up to Y54bn, compared with Y93.6bn last year.

Earlier, the group had said it expected pre-tax profits of Y180bn on turnover of Y7,830bn in the year ending this

Matsushita said its not profit forecast was also based on the assumption that the Japanese government would not . revise tax policy to allow a one-off re-evaluation in March of net deferred tax assets according to US accounting principles. If such changes were passed in partiament, net profits would drop an additional Y50bn, it said.

Overseas sales fell 10 per cent, with declines of 5 per cent in the US and South America, 7.4 per cent in Europe, and 11 per cent in Asia. Domestic sales fell 4 per cent to Y976.9bn. Alexandra Harney, Tokyo

Sales net of taxes in euro million

27 409

Recurring net income **Group share** 

616

in euro million

Cash flow

Capital expenditure

in euro million

### RESULTS IN LINE WITH FORECASTS

### 1998 results

Group sales net of taxes (excluding Comptairs Modernes which was still equity accounted in 1998) rose 6.2% to euro 27 409 million. On constant exchange rates, the rise would have reached 8.2%.

The Group posted a significant increase in its operating profits: EBITDA graw 14.8% to suro 1 801 million and EBIT was up 16.4% to 1 031 million.

The net income from recurring operations - Group share came in at euro 690 million before goodwill amortization, an increase of 9.3%. After goodwill amortization, this result was euro 616 million (+7.9%). On constant exchange rates, the rise after goodwill amortization would have been 8.6%. As expected, the acquisition of Comptairs Modernes had a marginal impact on profits: without it, net income from recurring operations would have advanced 8.3% to euro 618 million.

The Group recorded an exceptional profit of euro 31 million, compared with a euro 24 million loss. This came from gains on the disposal of Office DEPOT US. Office DEPOT France and Carpetland for a total euro 101 million, offset by various one-off charges totalling euro 70 million.

Cash flow increased 5.2% to euro 1 406 million. Carrefour pursued its growth strategy with the opening of 35 hypermarkets, 17 Ed Discount stores and 36 Picard Surgelés outlets. Capital expenditure rose 10.1% to euro 2 267 million, in addition to the euro 2 857 million outflow relating to the Comptoirs Modernes acquisition.

Sales, net of taxes	27 409	25 805	179 789	169 269	6.2%
ERITOA	1 801	1 570	11 815	10 296	14.8%
BNT	1 031	885	6 760	5 807	16.4%
Recurring net income - Group share • Before goodwill amortization • After goodwill amortization	690 616	632 571	4 529 4 040	4 143 3 743	9.3% 7.9%
Exceptional items	31	- 24	202	- 160	15
Net income Group share	647	546	4 242	3 583	18.4%
Cash flow	1 406	1 337	9 224	8772	5,2%
Capital expenditure	5124	2059	33 606	13.508	148.8%
Equity - Group share	3 910	3 315	25 650	21 746	17.9%
Net georing	94.9%	13.1%	94.9%	13,1%	10

Shareholders equity ended the year at euro 3 910 million. Gearing was up to 94:9% compared with 13.1% in 1997.

### Dividend - six-for-one stock split

Shareholders will be proposed at the General Meeting scheduled for 15 April 1999 a dividend of euro 4.9 (FRF 32.14) per share to be poid on 19 April 1999, compared with euro 4.57 (FRF 30.00) for 1997. Furthermore, in order to improve liquidity, shareholders will be asked to approve a six-for-one stock spilt,

Annual results 1998

Carrefour



# Semiconductor losses weigh on Komatsu

Komatsu's announcement this week that its forecast for profits is to be cut for the third time in six months, has fuelled speculation about the company's strategy amid growing losses in its semiconductor division.

Since the Japanese machinery maker warned that net losses would balloon to Y13bn (\$108m) on sales of Y1,060bn this year, its shares have edged up nearly 3 per cent on hopes that the worse-than-expected results would trigger a fundamental restructuring.

But in an interview with the Financial Times, Satoru Anzaki, Komatsu president, declined to comment on whether he was considering selling the semiconductor business. He is believed to regard resolving the problems in the semiconductor division as his final project before stepping down as president.

Yesterday, Moody's, the US credit-rating agency, lowered its outlook on the group's long-term debt rating from "stable" to "negative", because of concern that losses at the company's electronics arm were being compounded by declining demand for construction equipment in Japan.

Analysis argue that Kom-atsu finds itself in an increasingly difficult position. The group's silicon wafer operations are expecyear for the first time since 1994. Although the group has moved to merge two of the production processes, ana-

lysts said it might be forced to extend loans to rehabilitate these companies.

UK Emu

These loans could be as large as tens of billions of dollars, according to Jeremy Kloiser-Jones, analyst at Salomon Smith Barney in While Mr Anzaki refused

to discuss the timing of his resignation, he said the biggest problem in the silicon wafer business was the collapse in prices, which did not warrant a withdrawal from the industry. Losses from the semicon-

ductor business had shrunk since last November, and prices could recover as early as this April, he said. Komatsu makes four types of silicon wafers used in semiconductors and memory devices. .as well as liquid crystal display equipment "We are not yet a top-

ranked manufacturer in those areas, but we believe we have a product that will differentiate itself in the future." Mr Anzaki said, "We will try to increase that differentiation through research and development and make a decision about the business by 2001 or 2002.

But Mr Anzaki's approach contrasts sharply with that of others - including Nippon Steel and Kobe - that have left the semiconductor business recently.

Meanwhile, there is little hope for a recovery in construction demand in Japan ted to go into the red this and Asia, which together accounted for 64.8 per cent of sales last year. Komatsu has been restructuring its concompanies and streamline struction equipment busi-

翻翻新

JAL in joint venture with Japan Air Systems

Korean buoyed by plane sales

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EVA Air planning pays off

JAPANESE ELECTRONICS

Matsushita profits fall 49%

# Semiconductor losses weigh on Komatsu

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STAN IN THE SECOND

Mark Salaring

Same of the same

# The chairman who loves surprises

John Willman asks what may be in store for Unilever now that it has strengthened its balance sheet following its \$8bn pay-out to its shareholders, one of the largest ever

cent

9.4 per cent.

helped raise margins.

deliver their targets.

the UK wing of the Anglo-Dutch consumer giant two-

and-a-half years ago. Two years ago he sold Unibusiness to ICI for £4.9bn ker. (\$8bn) - one of a series of

Plant Breeding Institute rather than pay its cash pile near Cambridge, a German fish restaurant chain and franchises for Caterpillar earth-moving equipment.

group has scooped up a variety of businesses that fill gaps in the global network for its 14 core product cate- at many potential acquisigories. These have included tions, but none had passed ice-cream operations in Brazil, China and Argentina

A group noted in the past for its sluggishness in product innovation has meanwhile pulled off several suc-

that of solid detergent tab- analysts said. lets, putting arch-rival Procmarkets and reversing Uni-international consumer com-

market share there. Yesterday Mr Fitzgerald Yesterday, Mr Fitzgerald pulled off his biggest sur- was able to appounce the prise, announcing the larg- achievement of this aim est one off payout to share- within a year of it being set,

Unilever is to return 25bn places in the league table.

ity chemicals business.

"It exceeded the market's thing," said Tim Potter of expectations," said David Merrill Lynch, the broker. Lang, food analyst at Henlever's speciality chemicals derson Crosthweite, the bro-

Many observers were disposals. expecting Unilever to That has included the announce acquisitions, back to shareholders.

The suggested targets included Reckitt & Colman. the household products At the same time, the group, and Heinz, the canned-food manufacturer. Mr Fitzgerald said yester-day that Unilever had looked

its criteria as value enhancing. However, the pay-out did not rule out acquisitions, he said. was The cash distribution is

the strongest evidence so far of the new regime's commit-The most notable has been, ment to shareholder value, Unilever has set tiself the

ter & Gamble on the defentarget of being in the top sive in several European third of a peer group of 21 Lang. lever's long-term decline in panies, including Coca-Cola gerald, still only a quarter of and ColgatePalmolive.

having lifted itself three

the way through his period as chairman? Yesterday, he said the task was to get some growth after the

ife at Unilever has in a special dividend that "The requirement to be in business much more profit-

become much more still leaves the group with a the top third of the peer able and focused and thus exciting since Niall Fitz stronger balance sheet than group stopped them splash release the resources to gengerald became chairman of before the sale of the special- ing out on a value-destroy- erate growth. The focus now ing deal - which is no bad is on growing the top line if warketing conditions allow. There are more margin

That focus on shareholder improvements to come - but return has led to an impres- not at the same rate," he sive increase in operating added. "Every additional margins, up from 8.1 per point of growth with our cent for the group as a whole . margins is extremely profitthree years ago to 10.7 per

. But it is hard to believe Four of the five regions that incremental growth of now have double-digit mar- that kind will contain his gins and Asia-Pacific is only just below the threshold at whether he will retain the 14 existing core product catego The stream of launches - ries.

which includes Thermasilk Mr Lang believes he is shampoos in North America, more likely to add than to Winner Taco wrapped ice subtract - particularly if a new category beloed in comcream and the Calvin Klein range of fragrances - has pleting the global distribu-

The executives who run Mr Potter of Merrill Lynch the various businesses are suspects he may further Mr Potter of Merrill Lanch on annual contracts to shrink the range of the com-

"In another year. I "The thing that changed almost instantaneously wouldn't be surprised if he [after Mr Fitzgerald became took another look at the chairman) is delivery," said structure and decided to Henderson Crosthwaite's Mr improve returns to share holders with a reduction in So what next for Mr Fitzcategories," he said.

Whatever the outcome, it is almost certainly going to be unpredictable. "He loves to surprise us."

says Mr Potter. "He has turned over £10bn in the last restructuring of the past few ears. two years, and expectations
"The job was to make the are high.

# NXT sees future in transparent speaker

ها امن الرجل

speaker technology, yester- nothing like this." day took the concept a stage

qualitative difference almost in disbelief as mosic between NXT technology played direct from a screen and all other flat panel still displaying computer

RESULTS

speakers: "I have been very graphics. "It is mind blowing tional loudspeaker division careful in the past so that we technology," said one. NXT, which has developed a did not end up with egg on revolutionary flat loud our face - but there is just 24 new licensees for the originary flat loud our face - but there is just 24 new licensees for the original flat loud.

further by announcing a creation of a transparent of America, the California Forecasts for the full-year totally transparent speaker speaker as a fundamental fitted across the screen of a breakthrough. It gives off a stereophonic effect, and can Farad Azima, chairman, be used on televisions, who has consistently mobile phones and computexpressed caution about the ers. Institutional investors prospects of the new technol- and analysts yesterday ogy, said the transparent crowded round a laptop at speaker demonstrated the the Grocers Hall in the City

inal technology, including for the half up from £2.62m existing licences rose to NXT overtake expenditure £100,000 (\$162,000) in the first has been put back to 2001.

However, the strength of film of turnover in east Asia

more than £1.2m into the red The group also announced in the six months to Decem-

The group described the Alpine Electronics Research to £4.78m on sales of £8.4m. offshoot of Japanese elec- loss have been raised about tronics group Alpine, and £1m to £8m or more. In addi-Robert Bosch and Grundig of tion the expected cross-over Germany. Royalties from point when royalties from

> half, from £85,000 for the However, analysts said whole of the previous year. owning a conventional speaker plant used to test the pound and the loss of the developing speakers against conventional techpushed the Mission conven- nology would be invaluable.

		Turner	er (8m)		t (fin)	294	(m) a	Current payment (p)	Date of payment	Corresponding dividend	Total for year	Total bas year
	loceus Plas &	19.7	(16.2 )	3.15	24)	12.87	(10.36 )	3.9	May 10	3.1	5.85	4.65
4	Amirel Yr to Dec 31	147.2	(117.2)	23.5	(17.5)	25.2	(17.8)	2.4	Way 7	2	3.5	2.9
A	Trio Dac 31	370.4	(317.8)		(192	22.4	(19.8)	5.75	Apr 30	5	10.25	9
	leazer Sireep 6 miles to Dec 31	275.7	(265.8)	26,6	(31.4.)	6.71	(8)	2,5	Apr 30	2.3		7.3
	6 Yr to Dec 31 ≠	4,474	5,351 )	1,227	(1,235 <b>\</b> )	20.45	(7.1L)	4.3	200		8.6	8
C	Sapillal & Reginal Yr to Dec 25	20.3	33.2	11.5	(11.1)	12.1†	(15.4)	2.75	Apr 28	2.5	4.25	3.5
þ	6 miles to Oct. 31	84.5	(30.1)	1,33	(1.77)	1.7L	(1.3)	100	-	0.55		0 55
	By Technology 6 miles to Dec 31	11,1	(129)	4.55	(0.51L <b>4</b> )	6.54	(0.71L)	2	-	nii	-	1.27
	raig & Rose	8.05	(3.71 )	0.078	(D.390L)	11.30	(65.68L)	-	-	-	•	-
	knatuk 🏺 \$	7.91	(4.29 )	0.494	(1.39L)	0.03	(0.06)		•	-	-	
	proc	4.01	(1.87)	0.9081	(1.93L)	2.9L†	(8.5L)	-	-	-	•	
	Chi Computer 6 mins to Dec 31	18.5	(1B)	1.95	(1.42)	6.71	(5.2)	0,9	Apr 15	•	-	1.75
	rick Permanent 4	-	(-)	66.7	(55 )	52.1	(41.9 )	18.4	Mar 26	10.7	19.5	15.1
Ì	S Momedik & 6 mins to Nov 30	-	(-)	0.536	(0.5571)	1,21	(1.33. )		-	-	-	
ľ	orien Yr to Nov 29	134.6	(1139)	2.55 <b>.</b>	(1.594)	81	(4.5)	5	May 21	5	7.5	7.5
	forant	159,1	(97)	7.89L	(12.7)	7.3L	(14)		-	-	-	
1	letificat Basic	-	(-)	2,142	(975 <b>4</b> )	91.2	(34.5)	24.2	May 4	21.6	36	32.2
9	lottlegham Forest 5 mins to Nov. 50+	F-35	5.1)	2.48	(1.29L)	5.6	(3.1L )	-	-	-		
1	DCT	8_38	(14.6)	4.73L	7.57L0	7.7L	(4.51.)	ilot		nii	-	(m)
C	belong Asymmetry Yr to Dec 31	14.9	(LOD)	3.71	(2.04)	9.77	(6.2)	-	-	-	-	
	scrair Yr to Nov 30	62.8	(71.)	1.04	III.Be V	41.	(181)	4.5	Apr 15	4.1	6.4	6.2
3	tackers	76.7	IB2.(I )	2.964	5.76	81	à5 i	3.65	Alay 4	3.35	5.5	
7	receport Day Gra Yr to Dac 31	469.1	(529.1 )	3.93Å	(30.84)	4.06L5	m5.73 1	6.55	Her 3	5.5	11,3	R.5
	ritiner	27.094	(29.768)	3,085	(4.719¥)	28,45	(44.74 )	7.75	May 21	5.02	10.7	8.42
_	yearne Yr to Dec 31	40.5	(41)	3.244	(5.12)	9.4	(14.2)	4	Hery S	3.8	5.7	5.4
	Ropey (George)	1,402	(1.223 )	85.1	(63.1	17.59	(12.06)	3.9	May 13	2.7	6	5.7
•		44.00	1-5-0	3411	*******	47 1646	(,				-	

\* Comparatives resisted. Site reduced capital. Sitematic in US defiars. Affectived. +Ot 15 counts period to Apr 30. Withcheded interior of 1.5p to be paid on Apr 7. Sixtem currency. El Second interior. Sixtematic period in Apr 7.

# **M&S** directors to go in clear out

biggest clothing retailer high profile boardroom batwhich last month issued a the surprise profits warning, is today expected to announce. Littmoden's departure would the departure of three executive directors as part of a wider redundancy programme.

more than 100 divisional directors and senior managers will go in the first stage of the restructuring led by Peter Salabury, chief execu-

are: John Sacher, 57, respon- centres - UK retail, overseas sible for information tech- and financial services nology and physical distribu- under three joint managing tion, Derek Hayes, 50, directors. Buropean retail and franchise operations. Chris Litt- ness also suggested it was moden, 54, who ran the com- Mr Salsbury's attempt to peny's US business.

little known in the City, but executive chairman, Sir the departure of Mr Littmo- Richard Greenbury. den is likely to be greeted with some surprise.

candidate for the chief exec- formed poorly in recent utive post last year but was months, Germany in particupassed over in favour of Mr lar.

Tony Blair's way of "stepping up a gear" offers little help to

referendum is uncertain. an Whatever the

the euro. The pound's rate

against the euro could be fixed as early as May 2002 or

as late as 2004 - or not at all. Mr Blair has not yet committed the government to joining the single are currency. And even if he

Whatever the timetable, the big question remains

unanswered: at what rate

will the pound go in? Since

the euro was launched, the pound's relative strength has

current 5% per cent.

sure the shares are cheap.

business trying to prepare for Against the ease (2 per 6)

Salsbury, as was the group's deputy chairman, Keith Marks and Spencer, the UK's Oates, who departed after a

> Analysts suggested Mr give weight to rumours that M&S was planning to sell its US businesses - Brooks Brothers and Kings Super

"It will almost certainly confirm the speculation, the analyst said.

However, a company source said the departures were the result of reshaping The three board directors the business into three profit

But others inside the busibreak with the past and the The first two directors are culture under M&S's former

M&S is also expected to scale back its international He was cited as a potential operations, which have per-

COMMENT

0.72 L

taken it further away from the 74p-75p implied by old

forecasts of DM2.60-DM2.65. In less than two months it has moved up from 71p to 68p - not far short of DM2.90. This

remains a tough level for UK exporters, whose main hope for relief must he in further cuts in interest rates from the

Why are investors still so suspicious of NatWest? The bank

seems a reformed character compared with its old profligate

self. The management is, if belatedly, doing all the right things - cutting costs in the retail business and switching capital out of investment banking. Returns are not going up quite as fast as the management had hoped. But at 17.2 per cent, the return on equity is back in respectable territory,

Yet investors remain worried about the sustainability of the recovery. This is reflected in the share price. On both

earnings and price:book measures, NatWest remains on a 20

per cent discount to Barclays, a comparable story. This

seems unfair, if understandable, in doubt is NatWest's ruth-

lessness in continuing to reduce costs in the retail business. The management did not help yesterday by suggesting that

expected savings on IT investment might take longer to achieve. But the nub of the doubts is that the management team is the same that got the bank into a mess in the first

Nonetheless, NatWest is slowly building a banana-skin

free reputation, which is encouraging. Credit quality has

remained good, vindicating the bank's claim to have read the UK economic cycle as well as anyone. NatWest is beginning to generate surplus capital again, opening up the possibility of a juicy fibn buy-back this year. By any mea-

and close to the group's 17.5 per cent target.

Jan 1990 Feb

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U	n	ile	ev	æ	r

The directors of Unilever announce the Group's mandated possbiound results for the fourth quarter and

Accustant rates of exchange, sales fell by 25. In our continuing operations i.e. excluding the chemicals hostines sales increased by 2% and operating profit before exceptional items increased by 11%. After exceptional items the increase was 34% for the total hysiness, as a result of profits on disposals, mustak Plant Breeding International Cambridge Limited.

Plant Breeding the profit on disposal of the chemicals businesses and the low on disposal of fixed assets taken in 1867, profit before tax increased by 41% helped by the profits using in interest cost. Net profit increased by 43% reflecting a lower tax rate. At current rates of exchange, net profit increased by 30% in US dollars, reflecting the relative strength of those currencies and increased by 41% between the setting and 50% in US dollars, reflecting the relative strength of those currencies and increased by 41% between the setting and 50% in US dollars, reflecting the relative strength of those currencies and increased by 41% between the setting and 50% in US dollars.

ELEGINEES PERFORMANCE

Against a tilized economic managration across no worst, our numers many good progress in improving profitebility and building stronger market positions. Of particular note was the continued strong margin influencement. The market conditions in the year turned out to be less howant than anticipated, particularly in the second half of the year, although the uncertainties had no significant impact on our businesses in Europe and North America. In developing and emerging markets, however, growth showed with weaker consumer demand particularly in South East Asia, Latin America and Russin following the

To explain the trends in the business performance, the following commenture is based on operating to before exceptional issue, at constant rates of exchange.

In Europe, sales were down 4% as a result of business disposals and lower ice except sales, the inter-do-

in the every poor weather in Nurthern Europe. In homeous dispress and move we cream such the interest of the every poor weather in Nurthern Europe. In homeouse, however, sales developed well as we benefited from the successful launch of launchy tablets. There was also good growth in presunal care. Progress in Eastern Europe was held hack by the severe shordsom in Russia. Overall profits rose despite lower ice cream results with good countibutions from home & personal care. Itseen fonds and cultivary. Notable contribution to the profit increase were France, Italy and Turket. Operating margins improved further as we continue to benefit from restructuring and portfolio reshaping. Market shares strengthened in most of our community a denoteirs. of our comparate categories.

America, sales grea by Wi after the effect of disposals. Our fonds business schiesed good growth, with strong performances in vellow fans, cultures and ice cream. We succeededly completed the integrations of the Lipton Foods business in the year. Personal care sales give in the mass markets following succeeded product bounders, especially in haircare. Profits and margins improved significantly despite higher marketing investments and Elizabeth Arden returned to profit. We are progressing with the integration of our wass market home and personal care operations in the USA. We improved our

market positions at most corporate categories.

In Africa and: Middle Rast, cales were up 11% with good growth in all corporate categories, in particular in home and personal care in South Africa and Egopt. Profits developed well with major contributions from South Africa, the Middle East until a recovery in Kenya. We have made a good start on restrictioning the business in Nigeria. Margins are well alread of last year reflecting the benefits of

In Asia & Pacific, sales increased by 13%, largely reflecting price increases to recover higher cross in In Asia & Pacific, cars increased in 13% ingress resocing price increases to recurse tingue easis in South East Asia following significant currency detailsations, particularly in Indonesia. Our immediate priority in South East Asia of protecting market shares and attarging protect successful against a background of inner consumption. There was strong sales growth in India following unjor marketing initiative. We again achieved good growth in the Philippines and in Victuous where the substantially increased sales led to improved market shares. On performance in Chius was disappointing, with lower sales and increased forces. The profit growth in the region to a whole was driven by the currence related order interaction, and structure are allowed as forces and other constitutions and last the currence related.

price increases and another excellent performance from India.

At current rates of exchange, however, profits fell by 15% as a result of currency devaluations, mostly

In Latin America, the sales increase of 8% squares mustly from the inclusion of Kibon acquired in an Latin summer, the value increase of the crimes mixing from the inclusion of hillon acquired in Orisher 1997, but also reflects good ground in personal care. Sales in other food categories were in aggregate lower, reflecting, disposals. Despite an increase in marketing investment and some reorganization cross there was a market improvement in operating profits and margins. This was driven is the excellent performance in personal care, with Argentina, Brasil, Chile and Mexico ambing matable

FOURTH QUARTER At constant rates of exchange, sales decremed by 2% in a quarter that, for reporting purposes, was six down sharter than the corresponding quarter has sent. Operating profit before exceptional inem-increased by 17% and after exceptional feets by 170% as a result of lower restructuring charges taken in the quarter. Profit before hos, excluding the adjustment to the profit on disposal of Chemiculo and the loss on disposal of fixed assets in 1997, increased in 147%. Net profit increased in 771%, reflecting a

loss on disposal of fixed assets in 1987, increased by 147%. Net profit increased by 171%, reflecting a losser asserate in the quarter.

As everyange rates current for each period, not profit increased by 170% in steeling and 176% in US dollars, broodly in line with the constant currency increase. The increase in guiders of 140% reflects the

The overall economic authors for 1999 is uncertain. We assume good economic growth in North America, but Europe man grow more shock. An early recovery in South East Asia and Latin America cannot be reflect upon.

Nevertheless the improvement in our underlying profusibility of recent years is wetainable and we can reasonable expect further margin improvement as reasonable shells continue to flow.

In 1998 we concentrated on building and enhancing market shares to corporate categories and we are

nt 1990 he concentrated no manning and rubanicing market visites in comparate categories and we are need placed to bettefft from any improvement in general tracking conditions.

Balance above and Cash Bost. The weakening of verting between the two balance above date that a resulted in a 1990 gain on retranslation of net away. Proble retained, after accounting for the proposed final dividend, conversely retranslation and groundid adjustments, and the Co-billion special dividend (see below) decreased in 20,000m to 20,000m. Assuming for illustration purposes that all shardaders near to take the special dividend in each, total capital and reserves would decrease to 20,000m.

Cash that from coveraint artistics in the constitution business become decreased to 10,000m to 20 onto 10.

to take the special disolent in each, total capital and overves would decrease to CAADM.

Cash flow from operating artistics in the continuing husiness declined by Eddin to CAADM. The reduced each flow reflects a significantly lower level of restrictioning provingers at end 1998, together with somewhat higher stock levels. Overall average working capital as a preventage of sales improved in 1988. Returns on investment and servicing of farmering benefited from higher average net funds. Taxation conflows were lower as compared to 1997, which included tax on the profit on disposal of the Chemicals lustices. Capital expenditure and financial investments were broadly in line with last year.

A total of 20 husinewes were purchased for a cash consideration of CHBm while proceeds from the disposals of 24 husinewes realised each of SHHm.

Choice, net funds of SHJFPm were D956m higher than the same period hat year. Net genting remains a rest. The impact of the promined some paried distinction there there is, shown in the seconds.

at zero. The impact of the proposed special dividend on these figures is shown in the separate

Advance Corporation Tax (ACT). In accordance with the provisions of the UK Finance Act 1998, ACT is abulished in respect of disjdends paid after 3 April 1999. From that date, starting with the 1998 final dividend. PLL will no longer be required to take ACT into account under the arms of the Equalisation Agreement and therefore PLUs final dividend has been calculated without reference to ACC.

Final dividend. The Board will recommend to the Annual General Meeting, to be held 4 Mar 1999, a final dividend of 7.75p per 1.25p ordinary draw of Unilever PLC, in increase of 20% over last year, bringing the total normal dividend to 10.70p per ordinary draw of 1.25p, mi increase of 27% over last

Special dividend. As detailed in the separate amountcent on the Brand will recommend to the Annual General Meeting parameter of a special dividend and communicate share consolidation.
Year 2009. Uniferer began a comprehensive programme in mid-1996 to secure business committies.

throughout the date change period.

The fare phase, dealing with internal compliance of information waters, factors and process cosmol

facilities and reference components, was certically completed in 1998. The small amount of ourstand work on the place, representing less than 2% continues to be subject to strict management and monitoring controls at Board level. It will be completed in the first half of 1993,

The second phase, now ongoing, forcess on the complance of supply chain partners and infrastructure services. Risks are being identified and priorities established. Each significant business

infractionare services. Risks are being identified and priorities established. Each significant business partner is being assessed for millennium readiness. Unliever considers this to be the most likely source of protential business issues arising from Year 2000. Our contingency plans include introducing substitute or additional suppliers and, where appropriate, anticipating shortfalls be establishing reserve supplies. Detailed bissiness combinity plans will be in place by the end of September 1999.

It is difficult to assess the consequential impact of any service interruptions from suppliers or public utilities resulting from Year 2000 failures. Although there can be no absolute assurance, Unificer believes it is taking the necessary action in the fluid phase of its Year 2000 programme to mitigate the risk of disciption to its business over the critical changeover period.

Camulative cross are CISOm of which EIODm was incurred in 1998. The estimated total cost of protecting business continuity throughout the millernium change period is 200m. This includes all external cross, associated capital expenditure, and diverte related internal cross during the period from 1996 to completion of the programme, which will external well become 2000.

emermat costs, associated capital expenditure, and obserie related internal costs during the period front 1996 to completion of the programme, which will estend well beyond 2000.

Suropean Monetary Union, 1998 was a critical year in terms of preparation for European Monetary Union, with the advent of the single currence on 1 January 1999. The Netherlands is participating and the Durch guilder will be completely replaced by the EURO by 2002; for the time being the UK is not

Uniferer will publish supplementary results information in EURO's throughout 1999 and replace the

guides with the EURO as a reporting currency from Quarter 1 2000. Unilever has made all the necessary changes to its internal transaction system and has, since I Jamus's 1909, undertaken EURO contracts covering loreign exchange, deposits and short term borrowings.

The profit and loss account given below is stated at current exchange rates, i.e. the results of each period are translated at the exchange rates presaling during the appropriate period. The reported results are

Foeruli ()	MINT		€ MilBon = a arrived	Full Year		
t start		[SEEK		1404	1997	Juca
		(Jarrell)				ther
4,701	7,079	1204	TURNOVER	27.미니	29.766	(9)
6,701	7,079	(51%	Cambinish observed	527411	280,173	121,
-	-	-	Discontinued operations	-	1744	
613	221	1785	OPERATING PROFIT	2205	2.90	24
413	11	[344]	Continuing operations	2,403	2,216	:1:19
-	-	-	Phasement equitation	-	166	
FIGT.	3:17	144	Operating Profit BEI - Continuing Operations	2,871	1,741	39
-	(17)		Profit on sale of chemicals businesses	-	2.735	
-	(132)		्राक्त ताम संवेदकारों का विभाग करान	-	11391	
G	- 11		lacane from fixed investments	27	27	
.23	独		latered (nct)	105	(73)	
621	- 88	_	PROFIT BEFORE TAXATION	:Lenc's	4.719	(35)
(204)	(34)	٠.	Taration	(1,015)	(1.291)	
. 446	7		PROFIT AFTER TAXATION	2,070	3,42%	1 Km²
(12)	(1)		Migrain: Interes	(\$) <del>[</del> ]	(4)71	
434	2	-	NET PROFIT AT EXCHANGE RATES CURRENT IN EACH PERIOD	1.973	1,331	1417
434	134	1784	Net profit - eacheding profit on sale of Chemicals hardness and loss on disposal of their secre-	1.973	1.447	-147
3,,Ար	0,800		CONTRINED EXPLICA PER SHARE  - per 1.25b of ordinary capital	Mi 47gs	44.74p	(41)
_: <u>~</u>			COMBINED EPS - Fully deloted			
3.69p	0,000	-	- per 1,25p of entrace capital	23.NIP	19.GHp	14114
			Preference (In Messal-	(4)	(3)	
			Projektych ou ordinary cupital	(1001)	(7)5)	
			Special darkbasel	HURN		
			PROFIT OF THE YEAR RETAINED	(SUCP)	2611	

11 - exchange rates, 1997 has also been re-saired for the adoption in 1998 of the UK accounting standard

ds. The Boards have resolved to recommend to the August General Meetings to be held on 4 May 1999 the declaration of final dividents in respect of 1996 on the Ordinary capitals at the following rates which are equivalent in value at the rate of exchange applied in terms of the Equalisation Agreement

herween the two companies:

PLC 7.75p per 1.25p Onlinury capital (1997) 5.62p), beloging the total of PLCs mormal theidend for 1998 to 10.70p per share (1997) 8.42p).

N.V. FL 1.70 per FL 1 Ordinary capital (1997) FL(49), beloging the total of NACs portial dividend for 1998 to FL2.51 per FL 1 Ordinary capital (1997) FL2.23).

The PLC normal final dividend will be paid on 21 May 1999, to shareholders registered on 23 April 1999.

990.

The XX: normal final dividend will be parable as from 21 May 1990.

Details of a proposed special dividend are shown in a separate amountement sheet.

For the purpose of equalising N.V.'s and P.L.''s dividends under the Equalisation Agreement, Advance Corporation Tax ("ACT") in respect of any dividend part by P.C. has to be treated as part of the divident.

PLC's 1998 interim dividend was calculated by reference to the current rate of ACT (twenty eightierts). However, ACT is to be also iddent with effect from 6 April 1990 and therefore PLC's 1988 final divident has been calculated without reference to ACT.

Unilever amounteed totals a proposal to pay a special dividend of £5 billion/FL 16 billion, equivalent to 66.13p per existing Unilever PLC ordinary share and FL14.50 per Unilever NV ordinary share.

\* Special dividend is equivalent to approx 10.7% of combined market capitalisation of approx £47 billion (FL153 bin !US\$77 bin).

Unilever NV shareholders will have the option of receiving preference shares. It is not in the interests of Unilever PLC or its shareholders as a whole to be offered this option;
 Ordinary share capital of PLC and NV to be consolidated on basis of 100 new ordinary shares for

every existing 112 shares.

The parent is subject to shareholder approval at the Companies' annual meetings on May 4, 1999.

Financial flexibility to undertake major acquisitions is maintained.

UNILEVER ANNUAL REVIEW AND ANNUAL ACCOUNTS 1998 AND RESULTS FOR THE FIRST The Annual Review and Annual Accounts 1998 will be published on 31 March 1989.

The results of the first quarter 1999 will be automored on Thursday 29 April 1999.

# Beyond the goldfish bowl

He arrived in Hong Kong without a cent but he is now head of one of the few Asian conglomerates that is still expanding, say Rahul Jacob and Louise Lucas

every dollar spent in the city, five cents go to Li Ka-shing. It is an exaggeration, but perhaps not a huge

include a cellular phone operator, a supermarket chain, the container port and in 1990, the UK company has a large share of the city's towering skyscrapers. Now in shareholder value to the Mr Li, a mainland refugee group. Hutchison, once prewho arrived in Hong Kong with barely a cent to his name in 1939, wants a larger share of the money spent elsewhere in the world.

Recently, Mr Li's Hutchison Whampoa - 1997 turn-over HK\$44.59bn (\$5.64bn) has been quickening the pace of its overseas acquisi-tions. Last month, its portoperating arm said it was in the final stages of acquiring a 50 per cent stake in Rotterdam's European Combined Terminals, one of the busiest ports in the world. As Hutchison already owns three ports in the UK, the deal, subject to regulatory approvals, would make Hutchison the largest port operator in Europe. A couple of weeks ago, Mr Li's group unveiled

Mr Li's other high-profile investments in Europe have begun to pay rich dividends. Hutchison owns 49 per cent of Orange, the UK cellular operator. Since Hutchison's initial investment in Orange added an estimated HK\$45bn dominantly a property company in Hong Kong, now boasts telecommunications operations in Israel, ports in China and an oil company in

As the head of an Asian conglomerate that is expanding rather than retrenching after the financial crisis. Mr Li is something of a rare phenomenon. "We are a home-grown multinational. Our group now employs 70,000 people in 24 countries. Our diversification has provided us with varied sources of income and has shielded us from the worst of the financial crisis," he says at the headquarters of Cheung Kong, the property company through which he controls

An old joke in Hong shopping, hotel and office tune manufacturing plastic while tense discussions complex it is building in Bei- flowers and never looked between Britain and China back. In 1979, he created a about Hong Kong's handover local sensation when he hit business confidence. He became the first Chinese man to acquire control of a British hong - the trading conglomerates that dominate Hong Kong's business scene. The company

> 'Diversification has shielded us from the worst of the financial

was Hutchison Whampoa. now the locomotive of his group's overseas growth Not everything Mr Li has touched overseas has immedistely turned to gold. For example, Rabbit, an earlygeneration cellular phone service in the UK, lost money until it was closed in 1992 when Hutchison took a large charge on the venture. Arguably, Mr Li's boldest bets have been at home. He

invested heavily in the terri-

four or five years he has almost done the CEO's job so. I don't worry," says Mr Li. "Some of the job he can do better than me, like making a property deal and market ing." He has far from retired,

however. "Before I worked

130 per cent. Now I work 100

the local population.

chasing more than HK\$1.3bn

in his property conglomer-

ate's shares. This was during

period when the Hang

wards before rebounding

after the government's

US\$15bn intervention on the

stock market in August.

During every economic

downturn, we have made

large investments in Hong

handover of his own. Since

January I, his son Victor has

been chief executive of

Cheung Kong. "For the past

Kong," says Mr Li

headed steadily down-

little of their father's hardships, except by proxy: be took them on trains to see how other people lived and age. He recently said: "Kids continued to invest in Hong from wealthy families are Kong after the killing of stulike greenhouse plants. dent demonstrators in 1989 Their roots are not strong unnerved large sections of and if you spoil them a little, Mr Li has been back at it they'll have a tough time the again since late 1997, repur-

Victor and his younge brother Richard earned handsome salaries in jobs overseas before returning to Hong Kong. Richard was earning almost C\$500,000 (£205,000) when his father asked him to come home. "I said: My boy, you are spoilt. Come back to Hong Kong to work.' I think I gave him less than one-tenth of his last income," Mr Li recounts. He is less happy with

Hong Kong's political coming of age. In December, he said he would not make a \$1.3bn investment there because the city had become too politicised. Elections last May for a partially elected legislature have created a political lobby that dares to

wrongly relate the state of our society to political devel-

rest of their lives.

opment alone. Our society report Victor's kidnapping. should be built on discipline, respect for law and order, harmony, a vital economy, care and consideration for others and a comfortable life for everyone," says Mr LL. Mr Li has recently found his prominence in Hong

Kong a two-edged sword. He and Victor were criticised year for not respecting law when they did not

masterminded by a local gangster, to the police. The tried and executed in a case that threw an unflattering light on the territory's legal

Lest March, when Mr Li's property company won a ent tender for a site. the bid was attacked for

his base, being the biggest fish in the territory's gold fish bowl is not always comfortable. "[In Hong Kong] people were always saying was to expand overseas." Mr Li said recently of his global

**INFORMATION TECHNOLOGY BUSINESS AND THE INTERNET** 

# Freeserve hooks window shoppers

A major electronic retailer has woken up to the web, says Christopher Price



europe.com

There can be little doubt about what the biggest story has been in the UK internet weeks. The trickle of internet service providers moving to offer free access - following the pattern set in the US is threatening to turn into

In as many weeks, three of the biggest names in the UK market - the supermarkets group Tesco, British Telecommunications and Richard Branson's Virgin group - have announced they will be abandoning subscriptions and offering a free service.

The reason for the upheaval is simple: Freeserve. In the five months since its launch, this free internet service has than double the number claimed by its nearest rival, America Online.

The service is run by Dixons, a household name in the UK as the country's biggest electrical retailer. But Freeserve is only a part of Dixons' internet strategy, which also involves a new computer games site, an online magazine, supply chain management and Internal communications. Yet while Dixons has

developed an integrated approach to the medium, John Clare, chief executive, admits that its early investment in the internet was very speculative".

The group established its first electronic commerce site in 1996. This enabled users to select and buy 2,000 electrical items. While that has contributed to group sales, it has also fed Dixons valuable information about its customers. "It has brought us closer to our customers, and this in turn made integrating our systems - shops, advertis- that the internet can bring. ing, products and marketing. This is an area of big - more efficient," says Mr

Analysis forecast sales of £4m (\$6.5m) from the internet for the group by the end

The first is the web site for PC World, Dixons' computer retail chain. The site sells a complete range of computers

Mr Clare also sees potensite, sold in conjunction with the retail units. Thus upgrades for a variety of included to stimulate sales through the normal retail @Jakarta computer games stores and web site,

to a possible national rollout will be the launch of the @Jakarta web site next month. This will develop a membership scheme, hold competitions, launch sames. introduce products, all integrated with the retail chain. In its supply chain, Dixons

and is now moving towards the establishment of intranets. But Mr Clare admits more work is needed. "As an industry, we have been allow to recognise the benefits in the supply chain

has long used EDI connec-

tions with its main suppliers

opportunity. But it is the continuing success of Freeserve that seems likely to dominate Dixons' internet strategy. of this year. While this is Sarah Carpenter, director of small given Dixone' 22.8bn new channels, says the contotal, other internet initia- cept was developed after the

services for other ISPs, such

as AOL, in their stores. Dixons found that many customers buying PCs would take up an offer of a free trial with an ISP, but tial revenues from the down-would then change to loading of software from the another operator, also offering a free trial, when

the period ended. The key to Presserve's software packages could be development, she believes, was timing. "The content was already out there, there channels. The potential for was good distribution availcross-marketing also under- able from telecoms compapins the development of the miss; and we had the distribution and point of presence with the customer buying Three trial stores have PCs and software." Freealready opened, but Dixons serve was also the UK's first.



free mass-market ISP.

Mr Clare adds: "Tesco might have the same type of customer base as us, but they are not talking technology with their customers the way we do."

The business rationale for Freeserve is simple: build up a mass market base and leverage that to attract advertisers, sponsors and e-commerce opportunities. To keep its million plus "eyeballs" on the site, the ISP is bringing in content, such as news, games and shonning services. Dixons has brought for-

ward its break-even date

from the end of the year to

push un costs.

April It has also raised the possibility that Freeserve may be floated off at some

Criticism from subscription-based ISPs that users visit Freeserve only occasionally because it is free is rejected by Mark Danby. Freeserve general manager. But challenges remain. With the advent of other free internet services, Freeserve's strong position could be undermined. In particular, competition for content is likely to accelerate and to

e-commerce, the number of operators chasing the finite

pot of advertising revenue threatens earnings growth. For Dixons, the internet continues to raise mestions about the future of technology and of its core business. However, these are issues it

appears determined to address. "I don't know the answer to all these questions," says Mr Clare, "but that's the reason we are

This is the fourth in a weekly series on European companies putting the internet at the heart of their business Given the infancy of strategy. Previous articles featured Electrolux, RS Components and Lufthansa.



JOHN W. HUNT

# An outside advantage

Appointing an external chief executive may have damaging repercussions

Dear Professor Funt · · · My chairman has told me that the chief executive's job, which I had expected to get, is to be given to an outsider This is despite all the indications I have been given and the huge impostment the company has made in my ievelopment. The last five riments at the senior level (out of a team of eight) have been external. Is this a prowing trend or hape I just en entercipi

You have not necessarily been unlucky, although luck is a factor in selection at your level. Being in the right place at the right time with the right sponsors is vital, despite all the amhisticated techniques of selection. Careers are essentially political outcomes.

Your feelings of frustration are very common. However, I do hope you can keep them in proportion. At the end of your career, the people who will really matter are your family and close friends. Don't take your disappointment out on them

The broader issue concerns the paradox of a development plan that can be ignored. There has been an increasing tendency to seek chief executives from outside.

The arguments in favour of this are powerful. The need for change requires someone who is not committed to the current values and vision, someone who can bring a fresh perspective.

Unfortunately, whether this practice makes sense is difficult to tell. A chief executive's impact on a company's performance is a highly contested area of research. Some studies suggest that whoever runs the company has little direct impact; arguably, it is a team effort. Other research shows that an individual can make a big difference. Any imported chief

executive officer's success or failure depends on many factors. Externally, the state of the market, the behaviour of competitors, industry dynamics, the economic circumstances and, more recently, how long the Wall Street analyst will give him or her to make a mark, all have an effect. Internally, it is a question of how effectively the outsider can integrate into the top team.

There are other important consequences of external recruitment. Once a board managers outside, it is predictable that some of its

look elsewhere for promotion. It is always the high-flyers who depart first, leaving a layer of less impressive colleagues.

Headhunters reinforce the belief that outside is better. For them, it is more lucrative and interesting to survey an entire industry, worldwide if necessary, than to take the best candidate from within.

To justify this cost, the board often adopts the high moral ground and declares the appointment will be an open competition. Yet by hiring consultants it has signalled a lack of confidence in its managers

So I sympathise with your criticism of the process. Let me cite two examples. I enormous difficulty in believing that out of a staff of 78,000 worldwide, not one man or woman was deemed capable of running Barclays Bank, So, for the second time in less than five years an outsider has been appointed to run the bank.

My second example is the BBC, which has recently appointed headhunters to find the next director-general. In the event of an outsider being appointed, are we to believe that from a staff of 20,000-plus, the BBC has no one capable of doing the

Barclays and the BBC are noted for their investment in staff development. Both have sophisticated and expensive management programmes designed to prepare people for the top jobs.

Finally, both organisations chose external chief executives last time. If they continue to do this, most effective senior managers will leave and the impressive younger managers will learn very early that the commitment to management development is only

There is no simple answer to the paradox in your . question. It is perfectly acceptable to invest nothing in the development of your people, to promise them no advantage in promotion and to go to the market each time to recruit the person you need for a specific job. It is just as defensible to argue that the company should develop its own people.

Most companies fall

somewhere in between. The dangerous position is to espouse one position and to practise another. When six of the eight members of the top team are external appointments and that company espouses a belief in developing its own managers, there is a

John W. Hunt is Professor of Organisational Behaviour at London Business School and a consultant to private and public sector clients. This best people will soon start to column appears fortuightly.



PAUL TAYLOR

# Capital idea to board e-bandwagon

A series of deals suggests Europe is awash with funds for internet pioneers

Has Europe's venture capital \$10m. Jackson plans to use community caught internet fever just as it starts to cool on the other side of the Atlantic? A series of recent deals suggests so. Among them, Apax

Partners, the venture capital group which helped back Demon Internet. Computacenter and Dr Solomon's Software, has invested \$12m in QXL, an online auction

QXL, founded by Tim Jackson, a freelance journalist who writes a weekly column for the Financial Times, offers QXL Direct, where it auctions branded goods and services on its own account; and QXL Exchange, where private sellers auction their own

The company, also backed by Jonathan Bulkeley, chief executive of online retailer BarnesandNoble.com, has annualised sales of about

the Apax funds to accelerate growth in marketing. operations and technical infrastructure.

Anax is also backing enba. a Dublin-backed start-up that plans to provide internet-based financial services and has raised more than £14m of venture capital funding. The other main investors

include Intel, the US chipmaker, Invision of Germany, and Vertex. Dublin was chosen as home to the new venture for its skilled workforce and favourable tax regime, and because the enha team believes it will increasingly become the hub for internet financial services

in Europe. With a surfeit of funds in the overcrowded US markets looking for technology startups and the internet population in Europe expanding rapidly, more

deals like these appear to be likely.

By 2002, according to Jupiter Research, 40 per cent of Europeans will have access to the internet compared with about 13 per cent today. Numbers like these have inevitably caught the attention of potential

European portal or gateway providers, including those already established in North America Among them, America



INFORMATION TECHNOLOGY The FT's review of Information Technology appears on the first Wednesday of each month

Online, through its AoL Europe joint venture with Bertelsmann, Yahoo! and Netscape are all pushing strongly into the European portal market. But they may face strong

competition from European media groups including LineOne (a joint venture between News International. United newspapers and BT) in the UK and new entrants like VirginNet.

To succeed in Europe, companies will need a coherent web strategy, local market knowledge and perhaps most crucially - a way to reach consumers easily and cheaply. That may give established

European media groups and retailers (including Dixons) an important advantage when it comes to distributing the software required for access and in order to lock in potential It is unclear whether a

sense, given local language and cultural differences, or whether the European portal model will be quite unlike that in the US. What is certain is that the winners, as in North America, are likely to be those who get to consumers first.

Once again Europe see have got itself into a pickle over e-commerce legislation. The European Parliament has backed an amendment to Article 5.1 of a proposed copyright directive which opponents believe could outlaw caching - an important internet technology,

To cache is to temporarily store frequently requested internet content closer to local users, easing the pressure on internet bandwidth and speeding up the overall flow of data. Music industry executives and others fear that caching

February 10 outlaws all but "essential and integral" copying of files. Fortunately however, EuroISPA, the European Internet Service Provider's Association. which represents over 500 ISPs, says a draft directive on the legal aspects of electronic commerce may help to resolve the issue. EuroISPA says

amendments proposed by

Christine Oddy, a Labour

MEP and report draftsman,

will "go some way to

undoing the damage done by the recent vote on eopyright." In terms of caching, her proposals would allow aching which was automatic, intermediary and temporary.

Would it not have been easier to co-ordinate the two directives from the start? starts searching for paul.taulor@FT.com This column appears

JPY100150

# Europe gains despite weak US and euro

**EUROPEAN OVERVIEW** By Vincent Boland

European stock markets posted further gains yesterday despite another poor showing by the euro and some weakness in the US market in midday trading, which took some of the shine off its strong overnight

problems Olivetti faced in its frame and doing well.

results also helped other sectors and pan-European indices rose by up to 1.5 per 

While the euro's poor showing - it dropped below

little bearing on equity marhostile bid for Telecom ket performance at the Italia, other telecommunica- moment. Investors were tions stocks were back in the more interested in what 1,235.39 while the FTSE Alan Greenspan, chairman Some pleasing corporate of the US Federal Reserve, was saying about the US economy in Congressional

hearings. Mr Greenspan indicated was more towards raising

FTSE Actuaries Share Indices

day's telecommunications £1/£1.10 yesterday – is disapthan cutting US interest ket watchdog, fell 10 cents to fever was dampened by the pointing, analysts said it had rates.

The FTSE Eurotop 300 index of leading European shares rose 13.86 points to Eurotop 100 index climbed 36.12 to 2,845.01. The FTSE Ebloc 100 index of euro-zone shares ended 15.67 higher at

Olivetti, whose bid for that the Fed's current bias Telecom Italia was declared invalid by Italy's stock mar-

European seri

much bigger target fell 30 cents to 69.56.

But with Telecom Italia now considered to be in play, speculation about whether one of the other big European operators would step in

Deutsche Telekom rose €2.40 to €41.89 and TeleDanmark was €6 higher at €115.08. Mannesmann added €4.60 to €129.30. The telecommunications sector rose by roughly 0.5 per cent.

Among the day's best per-Among the day's best performers were information technology and software stocks, which rose sharply in line with Nasdag stocks in line with Nasdaq stocks in the US. Nokin added €2.80 to €126.33, Alcatel gained €2.80 to €100.90 and SAP rose \$18.50 to \$2319.

German engineering stocks also enjoyed a rally, with Preussag gaining €11.90 to €449.89.

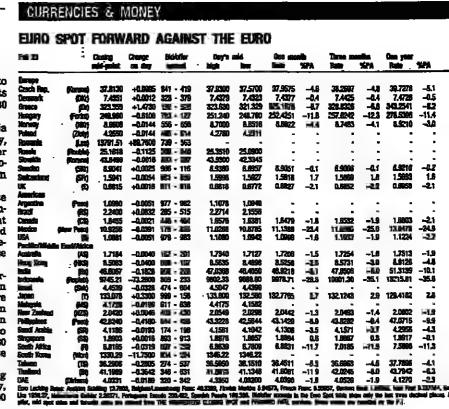
INTEREST RATE SWAPS

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AND IN THE MATTER OF THE RESOLUTION CONTROL TO

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**EURO-ZONE BONDS** 

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CHERCALS

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> MINICAS U.S. \$100,000,000 Secured Floating Rate Notes due 2004 interest Rose 5.8% p.a. interest Period February 24 1999 to August 24, 1999 . Interest Payable per US\$500,000 Note US\$13,828.38. Giobal Agency and Trust Services, Circum, N.A., London February 24, 1898

The Royal Bank of Scotland Group plc

£200,000,000 FLOATING RATE NOTES 2005

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from 22nd February 1999 to 24th May 1999, the Notes will bear a Rate of Interest of 5.5% per annum. The amount of interest payable on 24th May 1999 will be £68.56 per £5,000 Note and £685.62 per £50,000 Note.

AGENT BANK: Charterhouse Bank Limited in Regulated by The Securities and Pottores Authority



**CHARTERHOUSE** 

International Bank for Reconstruction and Development (\*\*\*

US\$150,000,000 6.00% Callable Notes (to "Hotel") US\$15U,UKU,UKU D.UUTA CREATION PROFITS the "Note")

NOTICE IS HEREBY GIVEN that, all of the outstanding Notes will be redeemed by the Bank on Merch 11, 1999 (the "Optional Redemption Date"), pursuent to Condition 6(a) of the Terms and Conditions of the notes and Condition 13 of the Pricing Supplement, dated March 6, 1998. The Notes will be redeemed at their principal armount outstanding together with accrued interest to the Optional Redemption Date. Interest shall cease to accrue on and from the Optional Redemption Date.

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Date, interest shall cesse to accruse on and from the Optional Reciemption Date.

Payment of principal and interest will be made against presentation and surrender of, repectively, the Notes and Interest coupons appetraining to the Notes at the specified office of Citibank, N.A., London and Paribas Lusembourg.

International Bank for Reconstruction and Development By: Citibank N.A., as Global Agent February 24, 1999.

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Notice to Boudholders



REPUBLIC OF PORTUGAL NLG 1,000,000,000 5.75% Euro-Fungible Bonds due 26 March 2008 ISIN Code XS 0085026054 (the "Bonds")

Redenomination Notice

The Republic of Portugal has decided to redenominate the above issue, pursuant to article 23 of the Decrees-Law number 343,5% of November 6, 1998 and in accordance with the provision 3 of the Terms and Conditions of Bonds.

March 26, 1999. Redenomination method Clients positions will be redenominated in book-entry form. There

will be no physical embange of securities. Redenomination will be done by securities holding ("bomm up by securities holding").

Rounding rules Redenominated holdings will be rounded to the nearest euro cent, according to the rules set out in Council Regulation EC 1103/97 of

June 17, 1997 (standard rounding). Resominalisation

New minimum denomination will be 1 euro cent. Cash compensation

There will be no cash compensation. Accrued interest will be calculated on the basis of ACT/ACT from the Redenommention Date on. Business days shall mean a day on which the TARGET system is open.

The ISIN Code of the redemoninated Bonds will not change.



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# policy on Reit ratings

Property Correspondent

Standard & Poor's, the US-based rating agency, is downgrading the preferred stock of eight real estate investment trusts, reflecting a new policy of reclassifying certain types of investment in such trusts as debt.

The move was part of a sweeping review by the rating agency of the way it evaluates the credit risks in preferred shares, and those affected by the downgrades include Glimcher Realty Trust, The Rouse Company and Vornado Realty Trust.

Analysts at Goldman Sachs warned that for borrowers losing their investment grade preferred stock rating, interest rates could rise by 50 to 75 basis points.

Although the downgrades on reit preferred stock were more modest than those applied to some industrial companies, analysts said the revised rating methodology was critical to property companies because of that sector's reliance on preferred shares for financing.

Reits are beavy issuers of preferred shares because they are the only alternative to unsecured borrowings for companies that cannot issue any more senior debt. Subordinated debt is very expensive for real estate compamies and most find it is cheaper to mortgage properties for cash, rather than borrowing unsecured.

However, many companies prefer the flexibility of unsecured borrowing and have turned to the preferred stock market for new capital. Industry analysts had force companies to rethink their capital structure.

Lisa Sarajian, S&P analyst of structured finance securities, said the move reflected significant changes in the structure of preferred shares over the past 15 years. "Fifteen years ago, preferred shares were more like equity. There is a general discomfort about the grow-

rate debt issues," she said. Although most preferred stock pays a fixed coupon, it often has equity characteristics, like allowing coupon payments to be postponed. "We were concerned investors did not understand the risk characteristics of these

ing number of hybrid corpo-

securities," Ms Sarajian said. The review focused on the ratings relationship between senior obligations and subordinated and preferred securities; and the amount of equity credit given to hybrid equity securities with characteristics of both forms of capital. The agency was concerned that its approach was inconsistent across different

industrial groups. To combat the increase in borrowing costs some reits may be tempted to issue additional equity, to shore un capital levels, to achieve investment-grade ratings on senior debt. However, given current depressed levels of reit share prices, existing shareholders are likely to object to the dilution.

Of the eight companies downgraded, only Rouse Company, fell below investment grade to BB+. Most of the others were already below investment grade, while Vornado Realty Trust

# S&P changes Sharp fall in US Treasuries

BENCHMARK BONDS By Florian Gimbal in London and John Labate in New York

US Treasuries fell sharply following comments by Federal Reserve chairman Alan Greenspan in his Humphrey-Hawkins Testimony before ing," said Glenn Davis at Congress. European bonds. by contrast, moved slightly

higher on domestic news. "The Federal Reserve must continue to evaluate, among other issues, whether the full extent of the policy easings undertaken last fall to address the seizing up of financial markets remains Treesuries in anticipation of David Knott at Deutsche

appropriate as those distur- a lower Dow, but the market. Bank. He thought the short has turned the other way," end of the UK yield curve and of the UK yield curve would offer the highest "conhances abate." he said. "The market went into the mid Mr Davis.

[Greenspan] testimony, year US Treasury was down thinking that the outcome would be neutral. Now, up to 5.413 per cent, and the people seem to believe that there is an increasing poten-10-year note was off & to tial for monetary tighten-97%, yielding 5.078 per cent. UK gilts fluished higher after a subdued growth out-

of earlier interest rate cuts mism over the government's was exacerbated by the emo change-over plans. "The government's plan equity market's bullishness. crystallises the process by "Following the recent which UK himset tates will stock market rally, there has teen a reversal of safe-haven converge with their enroflows. People have bought zone counterparts," said

By early afternoon, the 50vergence potential".

Adding to the market's I to 97% sending the yield upbeat sentiment were revised fourth-quarter gross domestic product figures, which remained unchanged at 0.2 per cent growth.

The 10-year gilt future closed 0.30 higher at 117.87. look and on growing opti-The benchmark 10-year Germany bund future ended at 118.10, up 0.22.

Japanese government bonds gave a lacklustre response to a 10-year bond auction as concern resur-

# **Deutsche Bank raises €2.5bn**

New international bond issues

Credit Lyonnais.

Fear of a possible reversal

**NEW ISSUES** 

By Aricady Ostrovsky and Davin Dane

Deutsche Bank launched the largest euro-denominated bond yesterday, with an €2.5bn issue backed by its corporate loans.

The bonds, issued by Core. a special purpose vehicle. repackages into tradable collateralised loan obligations €2.5bn of loans made by Deutsche Bank to Germany's middle-market companies. The deal consisted of nine euro and three dollar tranches with a weighted average life of 6.8 years.

The deal, which Deutsche

Bank said was twice sub-

scribed, was modelled on last year's Core-1 deal of DM4.2bn, the first loan collateralisation out of Germany. DaimlerChrysler, the recently merged car manufacturer, launched a 6500m five-year bond, its biggest to date. The issue, underwrit-ten by Deutsche Bank and ABN Amro was aimed at institutional rather than the

traditional retail investors in Xavier Warner at ABN

Coopen Price Materily Peen Spread Book-numbr 100 Section State Berney Section State Berney Merdi Lynch Berney Merdi Lynch Berney Section Sec Beer Steems Comp Oest Kontrollbenk Nomura international E BIROSA Mar 2004 0.175R Jul 2004 0.275R Mar 2006 0.30R Mar 2006 0.30R Duc 2004 0.275R Feb 2004 0.15R

Amro said strong appetite for euro-denominated corporate paper prompted the bank to double the size of the issue from €300m. The deal follows Daimler's earlier euro-denominated bond issue of 6200m, which was launched to vield 35 basis points over German bunds and is now trading at 15 besis points over.

The issuance of fixed-rate bond in euros has been slowed by the lack of arbitrage opportunities in the currency, but observers said companies such as Daimler

are keen to establish viable henchmarks in euros even if it cost them a couple of basis points in the swap market.

The bonds, issued by the company's North American division, were priced to yield 33 basis points over the fiveyear bund and tightened slightly after the launch. The Republic of Croatia raised €300m in its inaugural

bonds have a maturity of seven years and were priced at 375 basis points over the relevant bund. The issue was led by

Credit Suisse First Boston and Dresdner Kleinwort Banson. The strongest appetite was shown by insurance companies and other institutional investors in Germany. the Benelux countries and

the UK. The relatively high spread allowed Croatia to increase the size of the bond from the 6250m originally planned and to lengthen the maturity from five to seven years. The issue is expected to meet most of the government's international borrowing needs for 1999.

NEWS DIGEST

INTERNATIONAL BONDS

# Papua New Guinea plans \$250m debut offering

Papua New Guinea is to launch its debut international bond. The offering is likely to be a five-year \$250m issue. to be launched in April and targeted at investors in Europe, Asia and Australia, say bankers.
PNG is a rare borrower on the international capital mar-

kets. Traditionally, the mineral-rich country has tapped markets through multilateral sources. Most of PNG's debt is concessionary - often trade finance provided by its neighbour Australia. The country has little short-term debt, enjoys a steady growth rate and is rich in commodities. Bankers say the borrower is likely to be rated between the Ba1/BB+ rating of the Philippines, which is shortly expected to become the first Asian borrower to issue debt

in euros, and indonesia, which is rated B3/CCC+. PNG recently resumed talks with the World Bank about a \$120m loan to meet a budget shortfall, after resolving a dispute over the country's move last year to hire a former World Bank official. The mandate for the bond issue has been awarded to JP Morgan and Warburg Ollion Read. Chozem Merchant

**EMERGING MARKET DEBT** 

### Russian default hits turnover

Turnover in emerging market debt instruments plummeted by almost 30 per cent in 1998, with volumes shrivelling in the aftermath of the Russian debt default last August. The decline in volumes - the first annual drop since 1995 affected emerging markets unevenly, according to the Emerging Markets Traders Association, which compiled the report.

Brazil's C-bond, the most heavily traded emerging market instrument, saw a 16 per cent decline in volume, with turnover thinning markedly in the last quarter as concern grew over the country's foreign exchange position. Surprisingly, because of the default on domestic govern-

ment bonds, Russian debt saw a 6 per cent rise in annual turnover, although its share of overall emerging market trading halved to 10 per cent in the final quarter. Maxican debt - more than half of which was accounted for by turnover in local currency instruments - saw a 35

per cent decline to \$640bn for the year. Turnover in all emerging market debt instruments averaged \$1,200bn in the first three quarters and fell to just \$522bn in the last guarter. Local ourrency trading accounted for 28 per cent of overall furnover

Of the few countries to register an increase in turnover, Turkey benefited from the surge in its domestic government bond yields. Overall volume of trading in Turkish bonds almost tripled. Other countries that saw a sharp increase were South Korea, which saw a 900 per cent surge in volume, and Greece, which offered investors much higher yields than any other member of the European Union. Edward Luce

INTERNATIONAL BONDS

#### WORLD BOND PRICES

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	06/06	1,800	98.4840	1.86	+0.13	-0.12	+0.12	+0.20
	09/15		92,6710	2.77	+0.12	-0.13	+0.17	+0.25
	01/01	9.005	110,7500	3.01	-	+0.04	+0.12	-0.39
	07/08	1.750	98.2500	3.84	-0.04	-0.06	+0.20	-0.97
ow Zanieni	02/01 07/09	7,000	105,4883 110,5728	4,99 5,64	+0.05	-0.01 +0.01	+0.02	-2.68 -1.25
	(65/01	7,000	_	4.04		+0.12	_	+0.80
	05/09	5,500	104.2500 106.0500	4.74	+6.09	-0.05	-0.43 -0.21	-0.45
	05/00	5.375	102,5100	2.98	+0.01	-0.25	-0.19	-1.12
	09706	5,379	116.1300	4.04	-0.03	-0.06	+0.17	-1.18
طعر	01/01	5.000	103,7500	2.95	-0.01	-0.07	+0.05	-1.50
	07/08	5.150	105,7100	4.33	-0.02	+824	+0.51	-0.78
reprinte	05/00	10.250	107.9202	1.25	+0.02	_	-	-1,37
	05/05	6.500	117.4300	417	-0.02	-0.01	+0.25	-1.23
alianiani	06/00	4.500	103,9300	1.26	+0.01	-0.04	-	+0.05
	G1/06	4.250	116.2500	2.21	-0.09	-0.16	-0.04	-0.62
K	11/01	7,000	105,6100	4.00	-0.04	-0.07	+0.19	-1.66
	12/03	6.500	108,8000	4.44	-0.01	-0.07	+0.27	-1.85
	12/09	£750	1172.2500	4.32	-0.03	-0.19	40.18	-1.57
	12/21	6.000	127,8000	4.23	-0.03	-0.06	+8.13	-1.55
5	01/01	4,500	99.1306	4.96	+0.07	+0.01	+0.35	-0.50
	02/04	4.790	98,8772	5.01	+0.06	-0.03	+0.39	-0,60 -0,57
	11/06	4.790 5.290	97,5898 97,7534	6.40	+0.05	-0.13	+0.24	-0.54

IN VEAR RENCHMARK COREANS

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		Spread	Spreed	f			Special	Spread
						Bid	1/3	75
766 ZI	Yes	d Bree	T-Bond	!		Yield	De Cons	T-Bonds
Australia.	5.3					3.98	+0.12	-1.09
Austria	4.1		-U.U			5.65		
Beigium	4.0	5 +0.18	-1.4	i jenasi.			+0.85	
Carreda	5.1	7 +1.31	+6.16	Portugal			+0.25	
Contract Co.	4.2	0 +0.34	-0.44	Spain			+0.25	
Finland	4.0	7 +0.21					+0.34	
France	3.8	5 +0.00	-1.15 -1.21		Ing	2.32	-1.54 +0.51	-2.75
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Greece Treiand	0.4	6 +0.22						-
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EMERG	ing n	IARKE	T BO	NDS				
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Crossia	12/12	7.000		93.8844		+0.17	-0.27	+4.3
Poland	07/04	7.125		105,7604		+0.02	-0.17	+0.82
Posele	08/07	10.000	n/a	28.7000	39.76	+2.07	-3.05	+34.71
III LATHE A				aaa in			بينة سية ف	
	. 09/27	\$,750		81.2517		+0.21		+6,72
Brazil	05/27	10.125		87.9078		+0.09	-2.47	
Mexico	05/28	11,500		105.5165		-0.02	-0.39	
					1	-		
-								
Chica	07/496	7,750		101.1942	7.52	-0.04	+0.18	+2.49
Philippines	10/16	8.750	10+	90.6625	8.57	+0.17	-0.06	+4.58
Tanimai	04/07	7,750	B88-	99.5045	7.83	-0.06	+0.26	+2.78
		_	2.27				,	
E APRICA					1			
Lebection		9,125				+0.17		+2.52
South Africa		6.375	BB+	95,0097		+0.04		
Turkey	09/07	20,000	R	88,7445	17 16	80 De	ATI 21	A7 11

+0.05 +0.03 +0.04 +0.09

BOND FUTURES AND OPTIONS

Sett price

101.68

	Open	Sett price	Change	High	LOW	Bot. wal.	Open Int
ilar 💮	111.40	111.83	+0.33	111,35	111.25	31,257	104,676
e use		OVER STOR	A (MATE)				
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Prima	like	r An	1	-	Mar	Jan	-
100	21	5 -		-	0.92	-	
110	1.1			-	0.07	-	-
111	0.3				0.36		
M	0.0	-		-	1.03		-
			-		-		
			-	Can Tues	100		
Germa						0%	
Serma	uy'		<b>es</b> (010) C	<b>61250,00</b> 0		Set, vol	Open Int.
Germa E Notice	err essent	gane ration Sett price	<b>es</b> (010) C	18gb	1 <b>00</b> 0ks of 10	Set. vol	Open list.
Germal M. Mette Me	CPAN 118.76	Sett price 116.10	Charge +0.22	High 116.23	1800is of 10 Law .115.72	8st. vol 806,583	488,187
Germal M. Mette Me	CPON	Sett price 116.10	(2000) (Charge +0.22	High 116.23	100ks of 10 Law 115.72	86, vol 806,683	488,187

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	Open	Sett price	(Chambe	High	Low	Est. val	Open let
Mary .	- '	102.19	-	-	-	- 0	948
Aine trade	100 AFT. AE Op	on interest Apr	an ir pre	Anne Ang.			
italy							
italy .	MAL ITALIAN	BOVT. DOES	(NTP) FUTT	ne pre	' Um 200m	1000e of 1	00%
	MAL FEALSAN		(1977) Fills Change		* Lies 200m		

M NOTICE	IAL SPARSH	BONE FUTUR	NES (METT)	£100,000			
Mar Jim	Open 116.63	117.02 99.01	Change +0.19 +0.21	117:2A	Low 116.78	Bat. vol. 162207	Open lat. 21,000
UK .		N.T PETERS					
	Opin ,	Sett price	Change	High ,	Law	Bil, set	Open int.
No.	•	106.86	+8.97	•			65
,Am	:	108.47	+8.07	:	Ξ.	Ö	<b>65</b> .
,hm	- 1		+8.07	-	đ 100%	0	
,hm	- 1	108.47	+8.07	-	£ 100%	Dat, sel	
,hm	ML MX GRIT	106.47 Pursees (LIF	+0.07 PQ* £100,0	00 1800m		Ō	0.

	_	- CALLS -		
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	2.01	2.86	1.08	1.75
	1.72	2.41	1.29	1.98
	1.45	2.16	1.52	. 2.23
	1.23	1.53	1.80	2.50
	1.04	- 131 .	2.11	2.78
-	0.87	1.51	2.44	3.08

Strike Prior 11800 11850 11900 11900 12000 12050 Ex. vs.

The	ALL VIEW	NUMBER OF	PM) \$100,0	00 <b>32</b> -00 d	100%		
	Open	Latest	Change	High	Les	Set. 101.	Open Int.
	123_21	123-17	-6-0G	123-26	123-13	248,071	586,811
	123-06		-6-06	123-10	122-31	56,615	296,550
	122-20	122-22	-0-06	-	-	181	8.520
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1700	M. LEWIS TO	ni Junites	е опит ак	- 210m	R (1999 Y	00m 100%	of 100%
	Com	Sett price	Channel	illah	100	Bit, vol	Ones, int.
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	130.07	750.01	-	130.18	120.64	10.20	min
0							
. 1. 2	PITURES (	MITTY ETGIL	XII)	-	-	-	
	Oten	Set onle	Chertur	High	Law	Est. vol.	Comm. Int.

We want your	business.

US CORPORATE BONDS

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			<b>Being</b>			76		
		4		114				
Pac Ball	07702		AA-	105.3257	RAR	-0.03		
NY Tal				100.8057				
COME	8508		986					
		0		THE PERSON IN				
BECC				118,2068				
Beanc Cive		7.25		104,7544				
CNA Fin	GLIB	6.95	A-	94.7901	7.46	+0.37	+0.66	+2.
	2.5.24	77772	-	11.55	4	100	1	
				100.0234				
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-	Si te Mi	in i	J 1		'~ ₹ f		3	
REMC				110,1488				
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FROB		8.85		120,3875		-8.06		
10 mg/ 1100 mg	1.51299	21.5	5. THE		94W*54		2:10/10	
Stone Cost		9.86		181,8780			-	
AK SE			BB-			oq.	-	
Pacalta.	06/04	10.75	8-	76,5000	2.08		-	
or name Street & Po	er's suite	a Mette	-	James .	Section 1		1 F)	

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S INTEREST	R	ATES		٠٠.			
			Treesury	(Mr. s	and Board	Yelds	
no cris	7%	One much The result		- 1	This year		
for light (M)	414	Three mans		445	Rive year		

ML B	- Red	Couper	8 & P Reting	Bid price	75	7	chgs.	80
	94/07	7.250	AM.	109.7023	5.77		+0.20	
ilini Avens -	06/07	7.125	AA-	104,6438	5.38		-0.00	•
	01/07	7.000	No.	105.2641	5.15		+0.17	4
Sicorp File	02/84	5.312	*	86,6340	6.63	+0.03	-1,01	4
	1	V	1.5					
layer L-Bk	08/04	1,510	* AAA	117,8038	5.63	+0.02	+0.30	4
Do M) colored	05/04	8,500	AA+	113,0320	5,56	+0.02	+0.27	4
ed Carecia	07/96	10.625	A+	101.2007	5.49	+0.04	+0.25	4
actioning B 1990	00/02	8.876	Me	100.6160	6,66	+0.03	+0.23	- 4
				2	. :	1 5		
<b>9</b> *4,	12/07		AAA	117.7988	5.00	-0.02	+0.20	4
resiber III	12/07	7.750	M-	112,7956	5.84	-0.06	+0.05	4
resolder EK Wilde Gas	03/00	7.825	As-	102.1390	5.54	-9.00	-0.11	- 4
labory That (FII)	02/02	5.857	**	100.0405	4.23	-0.03	+0.02	
	2.47	- : :	7:1		. 1	٠		
	91,708	5.760	ABA	104,3629	2.16	-0.03	-0.08	
rit Columbia	02/02	3.250	AA	100.8G81	1.90	-0.02		4
voiro-Outbec	05/01	6.750	n/a	109.0212	2.54		+0.02	4
int Chet.	09/01	1.711	nie	29.8304	1.50	-	+0.03	4
		-: -:						
BRD (World Bild	68/02	5.250	AAA	114,4008	0.50	+0.03	-014	٠.
South (Almodorn)	03/02	5.750	AA	115.7441	0.57	+0.06	-0.15	
and Fencier	08/02	4.750	Ā	172.5958	1.02	+0.07	-0.34	4
andry (Resp. coll)	27799	0.516		100.0813	0.28	+0.10	-0.04	4
<b>建</b> 样		411.	S. 74.4				4.20	
BRD (World Big	32/08	8,000	- AAA	101.8144	5.76	+0.01	+0.31	
in Still Water Tr	05/06	6.500	nik	104.2190	5.77	7001	+0.25	- 4
ALC: N	06/03	7.750	ÄÄ	107.3186	6.78	+0.01	+0.10	- 7
ShiAC Aust	06/01	8.000	nia.	105,2485	8.54	7941	+0.08	4
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distriction of the community of the comm	One reach. 7% The reach. 6% There reach. 4% She reach.	Treesury Bills	and Bond Two year Three year 10-year 30-year	

FTSE Actuaries Government Securities

+8.05 +0.05 +8.29 +8.26 +0.41 +0.58 +0.22

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UK BONDS

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33.93 1 Up to 5 years (2) 225.49 +0.02 20.00 5 years (3) 515.55 years (4) 524.04 +0.11 42.94 4 Over 15 years (4) 274.16 +0.20 252.15 +0.13 0.78	1.81 0.00 0.86 2.18 0.85 2.03 1.08 2.39	1170.84 15.02 1402.84 84.96 1304.86 42.71 1401.41 4228
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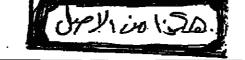
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Ļ		NO 23	100 22	TI ME	0	Time		HD 23	PBD 22	स स्व	ner year	Feb 23	Der year	10 22 Y	<b>ago</b>	Feb 23	DAT YOU	Feb 22
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b	ged Indepen			22	No 18	Reb 10	Mo 17	- T-	2 Phile	Leer.		Pab 22	Pain 22	Sah 10	Feb 18	Pain 17		Make
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Figs 1999 Page 1999 Pag Rate 26 12 apr 1999 12 apr 1999		950 ( 12.18 ( 18.17 )	E.ST 5.12	100,0414 145,5351 101,2125	-月27	105.38 104.24	100,66	DIES GARAGE	5# 23-5 5	9.36 6.90	经证据	133,504 133,504 123,1642	+,223) +,1356 +,2339	135.46 135.55 125.21	124.50 127.40 113.85	21 <sub>200</sub> '90 21 <sub>200</sub> '01 21 <sub>500</sub> '03	(M (76.3) (78.8)	1.42 E44	263 (35)	185.6383	+.0235 +.0235	194.18 208.40	189,80
Art 1994 187-pr. 1991					-,020 -,026	100.50	181.80	Conv 94pc 2000 Trans 74pc 2000 Trans 8pc 2002- Trans 74pc 2000 Trans 714pc 2000		7.23	460 472 482	110.5006 110.5006 110.3106	+,2331 +,0231 +,2571	122.40 111.73 121.62	104.85 104.85 108.82	727. 18 250. 11	(1915) (78.8) (74.6)	1.80	1月 1里 1月2	234 4835 214,8688 28,04894	+.1557 + 1839 + 7734	236.05 216.83	208.23 189.77
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13pc 2010.		17.73		170,6614	·JUR	113.7	110,50	Trees for 2000.		9.15	446	130,1868	+3007	170.01	165	41apt '30		1.40	145	:67-2130	+4160	<b>MY2</b>	14214

							ON / 45 SIG	125	4.52	1182106	+257	121.22	102.33		1.67	1,872	8.0489ml	- 7734	270.17	197 35
			-				Tree: 17 kp; 2005-7.#							2°200 '13	1.90	1.29	191 6924	± 2755	107 68	10175
							Trees 15-yes 2007	6.68	4.54	127,3082	+.3162	123.86	116.17	21 <sub>200</sub> 78	1.80	188	312 32.47	17700	TRACE.	172.00
							Tens. 74pt: 2007	LUS	446	119,8490	+28//	T22 %	108.19	21 <sub>2</sub> pc '20 (53.0)	1 100	100	Dr. S Glima	+.3453	215-49	119.81
C 30 - 4	42	487	10.00	+.003	18851	Til.Tile	Test 1920c 2004-8-3	182	45	140.400	+.2105	145 61	155.46	21-nc 54 457 71	1.00	1.00	E11-0031	+.3047	51272	173.26
3100	455	480	DI JERRA	+.2120	194.44	129.00	Times Gre. 2008	SA2	430	125 0141	- 95%	100 53	150 15	Alexander of the same	1.04	1,00	184.2183	+2133	185.97	144.27
ex 200	11,73	48	170,6614	4,0136	113.7	110,50	Trees for 2000	835	445	130 1860	4 3047	100.00	162.50	41aps 30	1.10	1.05	1072100	+ 4185	184.75	142 K
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g Pale 2011			100			100.17	Tenna Pil no Posta -	140	7401	1122301	T-47-19	114,07	100.30							
nc 2001	<b>Q</b> 31	481		+ 1945	110.37	107.11	Marie author St. In	3.80	441	110,5/94	+34/3	116.76	Laise	Propositive real nationaple Of Ferror in propositions		- 00	-		Per	-
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# Papua New Guinea plans \$250m debut offering

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EMERGING MARKET DEBT

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# **CURRENCIES & MONEY**

# Euro slides again over policy disarray

MARKETS REPORT By Alan Beattle and Meianie Carroll

The euro fell to a new low the dollar to fall as low as against the dollar yesterday. \$1.095. as economic policy in the euro-zone sank into further disarray.

berg, the European Central cit. The euro finished the Bank president, and Oskar London session at \$1.098. finance minister.

weakness over the past few weeks, Mr Lafontaine hit back yesterday.

Speaking early in the European trading session, he reiterated his call for lower interest rates and added that PORK IN NEW YORK there was room to manoenvre monetary policy in a stable environment. "At the moment there is no danger of inflation," he added.

The euro dived downwards rent EU members, but agree- Sterling after Mr Lafontaine's speech, lending support to Mr Duisenberg's views. It broke below the \$1.10 level against

But it recovered early in the US trading session after Alan Greenspan warned that The running spat contin-ued between Wim Duisen-the dollar was vulnerable to the widening US trade defi-

Lafontaine, the German Meanwhile Klaus Gretschmann, head of Gerhard After Mr Duisenberg's Schroeder's sconomics comments on Monday night department, said yesterday that political pressure on the ECB had contributed to euro Agenda 2000 reforms of the European Union finance and agriculture threatened further weakness in the euro.

. "There are at least five dif. ferent positions among cur-

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POUND SPOT FORWARD AGAINST THE POUND

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ment is necessary for EU enlargement," said Hans Redeker, senior economist at Chase Manhattan in London. "If they can't agree on this, how can they agree on fiscal co-ordination?," he added.

The only crumb of comfort for the hard-pressed currency came from an unlikely source. Ian Plenderleith, head of markets at the Bank of England, said yesterday that some of the suro's weakness might be short term and connected to the enthusiasm for issuing bonds in euros. Investors then swapping out of the euro weakened it, he said.

the euro, the UK drove sterling closer to membership

not a change in direction, line with the enro," he said.

Actainst the dollar (5 per 5): .

led to a market reaction Sterling hit six-month lows some breathing space. \$1.611. Against the euro it fall to to are

Sep - 1998

■ The Brazilian Real fell dramatically yesterday but think the Real was in immeanalysts are not warning of diate danger of falling apart, an imminent collapse.

The Real started London The Real started London Brazil's normal foreign trading at R\$1.95 against the debt payments resumed this US Dollar Clu dollar and fell to R\$2.05 before rising slightly to close at R\$2.04 Analysts said rising infla-

tion and the maturing on Monday of \$300mn worth of international bonds helped send the Real down towards levels seen in late January. However, Gene Frieda, an analyst at 4Cast, said the Real's dive was also due to the resumption of normal pressures after last week's early in the London session. carnival gave the currency

OTHER CURRENCIES

ling closer to membership yesterday with the publication of its changeover plan to monetary union.

Government briefing to the effect that the statement meant a change of gear, if not a change in direction, line with the enro," he said.

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DOLLAH SPOT FORWARD AGAINST THE DOLLAR

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despite yesterday's dip.

Brazil's normal foreign week, and the Real has also been hurt by local dollar

speculation, Mr Frieds said.
"I think we won't see too much of a massive slump, nor a rebound. The tone is of modest weakness unless there is a sharp hike in interest rates," he said.

The Brazilian monetary policy committee meets next week to set interest rates in inflation since the devaluation earlier-this year. The International Mone-

tary Fund is considering releasing US\$9bn of the \$41hm aid package to Brazil, which analysts say would help firm up the currency.

hear more on the IMF pack-age, and the Real is biased toward further losses," Mr

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Metals M&A

#### **SILVER** ANNUAL SURVEY SEES FURTHER RISE IN 2000

# Prices expected to reach \$7.50 this year

Mining Correspondent

Silver prices are expected to reach \$7.50 an ounce in the second half of this year and \$8-\$10 an ounce by 2000. according to an annual silver survey released yesterday by CPM Group, a New-York research group.

CPM estimated that stocks of silver bullion declined by 217.2m ounces in 1998 to about 359.8m ounces at the end of the year, more than silver survey that he had

expected shortfall.

The net deficit in the bullion market amounted to The price target for the

rise of over one-third on the held. price fixed in the London bullion market vesterday. Mr Jeffrey Christian of

some of his forecasts a year

Mr Christian said silver 192.2m ounces last year, inventories continued to be more than 11 per cent down drawn down, and that silver on 1997, and is expected to inventories were approachfall to 144m ounces this year. ing critically low levels, although he rackoned the second half represented a firm's basic analysis still

"The evidence is everywhere in the market, from the price and contango per-CPM acknowledged in the formance to the degree of catalysts used in hundreds

Mr Christian said last

year's mere 12 per cent rise was due to more factors than just a simple supply and demand mismatch. First, he blamed the considerably larger than declared stocks of silver, which can be used as collateral by people selling silver short.

For example, the silver in difficulty fabricators are of ethylene oxide plants

two years' cover for the been a touch premature in reporting in finding metal at around the world is largely exing the remaining 95 per times to the behaviour of owned by bullion banks and cent paper transactions did refiners and dealers," he said dealers and leased to the not reflect the true state of chemical companies, running the plants. The companies in turn used the aflver

as collaboral for trades. On top of this supply, the vast majority of activity in had quietly accumulated the silver market - some 98 per cent - does not relate to physical trades.

Any price derived from supply-demand soms based solely on annual physical in his chairman's states

the market.

Mr Christian also com mented on the efficiency with which Warren Buffett's Berkshire Hathaway group 129.7m ounces between July 1997 and January 1998. -

The market is waiting eagerly to see what Mr Buffett says about this holding

# Dream season for kiwifruit

By Terry Hall in Wellington

The once troubled New Zealand kiwifruit industry has ended a dream global selling season giving orchardists the best returns they have had for a decade.

Sales in the past season to last month were the highest ever in revenue terms, and NZ\$1.08 or 20 per cent higher a tray than a year earlier.

Doug Voss, chairman of the kiwifruit marketing board, said the success in the past season was primarily due to effective marketing, a NZ\$2 a tray rise in productivity and related cost savings, changes in supplydemand equations, and a big fall in the New Zealand dollar which added NZ\$80m (US\$43.3m) to earnings.

The industry believes another good export season is in prospect, with new fruit growing well. The good news comes after more than a decade of problems in the

Generations of New Zealanders knew kiwifruit as Chinese gooseberries - tiny berries had been brought from China last century and thrived in the New Zealand climate, where horticulturalists developed them into the larger fruit known today.

COMMODITIES PRICES

New Zealand began to mar ket the farit internationally

from the early 1970s. However, in the 1980s rival orchardists in North and South America, Italy, France and elsewhere began to produce the fruit and prices

New Zealand orchardists got into severe financial difficulties in 1995, restructured their co-operative Marketing Board, and began an international marketing drive that including rebranding the fruit "Zespri".

The promotion of the renamed fruit focusing on its health benefits, such as flu prevention and alimming effects, helped boost sales.

Mr Voss said overseas markets were clamouring for fruit right up to the end of the season. There had been unexpectedly strong demand from Japan, a significant market, where prices had been much better than expected given its economic problems. Sales there had been helped by lower sup-

The board had also finished selling fruit in Europe by October, a month earlier than usual. "We sold more trave, faster." Mr Voss said. This meant it had cleared supermarket shelves before



the first European grown fruit had arrived. Sales to the US have also been buoyant after the Americans relaxed their anti-dumping regulations imposed in 1993 on New Zealand fruit.

The board announced preliminary figures for last season that suggest net revenue would be up 28 per cent to NZ\$691m. Orchardists would receive an average payment of NZ\$6.41 a tray, against NZ\$5.33 a year earlier, after deducting expenses. Total sales were 60m trays, up from 48m in 1997.

Strong export demand meant New Zealand had to import kiwifruit, mainly from California, by Decem-

ber: they are considered assential for toppings on Pavlova desserts at most Christmas dinners.

Mr Voss said signs were extremely positive for the new season. Ample rain had produced fruit of good size after signs that drought earlier in the summer would cut production. However total output

would fall this year as many orchardists have grafted the new Zespri Gold variety, the first new kiwifruit type for years, on to vines that for merly grew traditional green berries. Preliminary con sumer tests of the new variety have been highly suc-

# Cold weather forecasts lift oil

MARKETS REPORT

By Paul Solome and

World oil prices rose yesterday, breaking through \$11 a barrel at one stage in

colder weather in the northeastern US, the key region for heating oil consumption. buoyed the New York market, and London followed

In late trading on London's International Petroleum Exchange, the benchmark April contract for Brent blend was \$10.87 a barrel against Monday's close of \$10.58.

On the New York Mercantile Exchange, April crude was \$12.40 against Monday's close of \$12.03. Base metals prices had a

better day on the London ment on the two bellwether metals, copper and alumin nained gloomy.

"The consensus was that copper is heading for a surplus of 300-500,000 tonnes. and that prices could well head lower before the cutbacks required to balance the market are made", said Kevin Norrish of Barclays

Capital, at a recent Copper Glub meeting in New York. Codelco, the Chilean stateowned copper giant yester day said cash costs should fall from 45 cents per pound in the first nine months of 1996 to around 40 cents in

Analysis would have preferred news of production cuts. The US Defence Logistics Agency held its monthly sale of cobalt stocks.

in advance of the sale, MRG, the London-based cobalt trader, which bought all the cobalt on offer at last month said it would not take part in this month's sale. The company also denied recent reports that it had been acquiring metal in an effort to gain a dominant position in the market.

A round of huving boosted robusta coffee futures on the London International Financial Putures and Options Exchange. The most actively traded May contract closed \$28 higher at \$1,650 a tonne. Palm oil on Malaysia's

Commex exchange was also stronger than of late, the May contract closing up MS45 at M\$1.695 a tonne. However, analysts said the prospect of plantiful supplies of oilseeds continued to

weigh on the market.

Raw Materials Group, the piled the data, said most factors pointed to continued high M&A spending in the

explained the continued bid

comitant low share values nade it relatively cheap to buy operating companies and mines:

 Restructuring was neces sary to restore profitability to the industry; • South Africa's political

and economic changes were finally affecting the structure of the domestic mining industry; Privatisations continued.

albeit at a lower level: · Exploration was partly discredited by the Bre-X

 The general globalisation The largest deal in 1998

was made by South Africa's Anglo American "simplifying, reshuffling and streamfining its basic structure, by taking over its group partner Minoreo and minorities

spending up 38% in 1998 at more than US\$1.1bm, made

By Office O'Connor

Nearly \$26bn was spent on mergers and acquisitions in the metals mining and refining industry world-wide in 1998, The \$25.9bn total was over 38 per cent more than acquisition spending in 1997 and more than double the 1996 figure.

Swedish analysts that com- South Africa's gold interests

current year. The rise in M&A activity ras counterbalanced by a fall in exploration expenditure of about 30 per cent and RMG struck a familiar note in saying mergers and acquisitions had become the industry's favoured way of growth and expansion. RMG said six factors

Low metal prices and con-

scanda);

Anglo's deals included businesses not involved in

them the only serious rival to the previous record deal; the \$4bn merger of RTZ and CRA in 1996.

The second largest was the \$3.8bn takeover by Alcoa, the world's largest alumintum group, of its US rival Alumase and third was another South African deal: the merger of Gold Fields of with that of South African colleague Gencor.

Certain types of deals were not included in the total: transactions, such as several made by Swiss trader Glencore, for which no figures were given; deals, such as in the former Soviet republics, where the data was suspect; and deals, such as Ving/Akusuisse, where it was not possible to disentangie the mining from the nonmining activities.

Over the past four years gold has attracted more money than any other metal. Roughly one-third of the total M&A expenditure of \$74bn was on gold companies and mines. The aluminium industry went on a shopping spree in 1998, but interest in base metals has faded, with less than \$1bn spent on cooper last year.

Industrialised countries with a stable political situation have been the main target countries: the US, Canada and Australia. But the more than \$7bn spent in South Africa was the highest amount spent in any one country in one year.

RMG said that this was "a sign of the confidence in the area that the mining industry has and also of the sariousness of its problems and sinuctural crisis".

Row Materials Group, PO Box 44062, S-100 73 Stock-0065. Fax: +45-8 744 0066

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Ten from the Tex Brokers' Association attornbase There was least demand at easier rates. Except for a few best 8Pts which were deeme, other brighter sorts were bregisterly easier by 5 to 25 cans with mediums down by 4 to 9 costs. Lower modiums and plainer sorts eased by about 5 to 10 cents. Prices for the bast PPIs were substantially lower with brigher and mediums sorts generally easier by sout 6 to 12 cents, Lower mediums and plainer sorts declined by about 5 to 16 cents and were sometimes seglected. Prices for the bast PDUSTs were markedly lower with brigher and medium; categories essier about 5 to 15 cans and

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LONDON TRADED OPTIONS

LONDON SPOT MARKETS

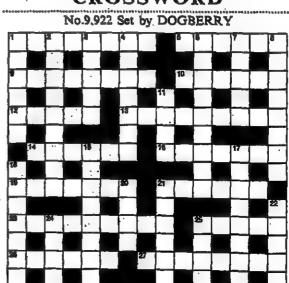
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ture (5) Returned bird to America with III-will (6) 16 Support the errant fore-caster (7)
19 Amateur soldiers imprisoning professionals' young man for breach of faith (7)

21 Simple fashions displayed by model (6) 23 Frantic pederast touring 25 in Paris a tantalising Spain (9)
25 Dramatic song arranged for 26 Greener Dickensian? (6) 27 Wind muffling one's defec-

tive hearing (8) 28 Drink that's fortified Bashful when about to commit a sin (6) Ancient Chinese turned in and had internal conflict

So unprofessional to turn up at the party (8)
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11 Part of a barrel a bear get put over (4) 15 Arms-bearer to perfume letter received by queen (9) Fit? Christ, yes! (9) 18 Diligent Don Juan acquires debts (8) 20 Close tight (4)
21 Satisfying the assembly (7)
22 Friend takes cover, having blenched (6)

nal - to be wet (5) Whale setting little weigh

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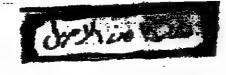
7 Head girl's dressing with a sparkle (5) 8 Able to calculate true mean

Solution 9,921 

24 Pops up on east ridge (5)

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# Metals M&A OF Spending up 1998

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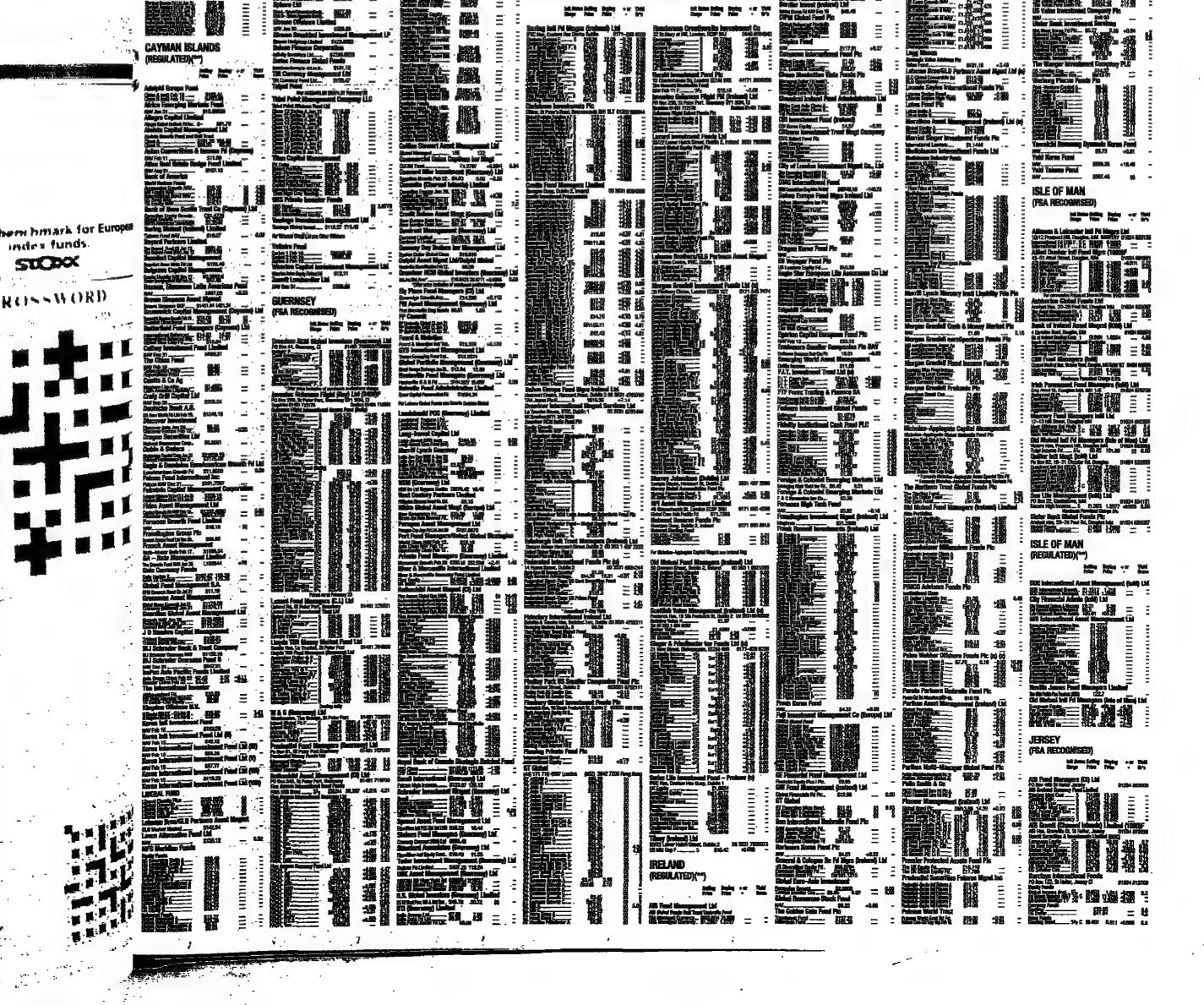
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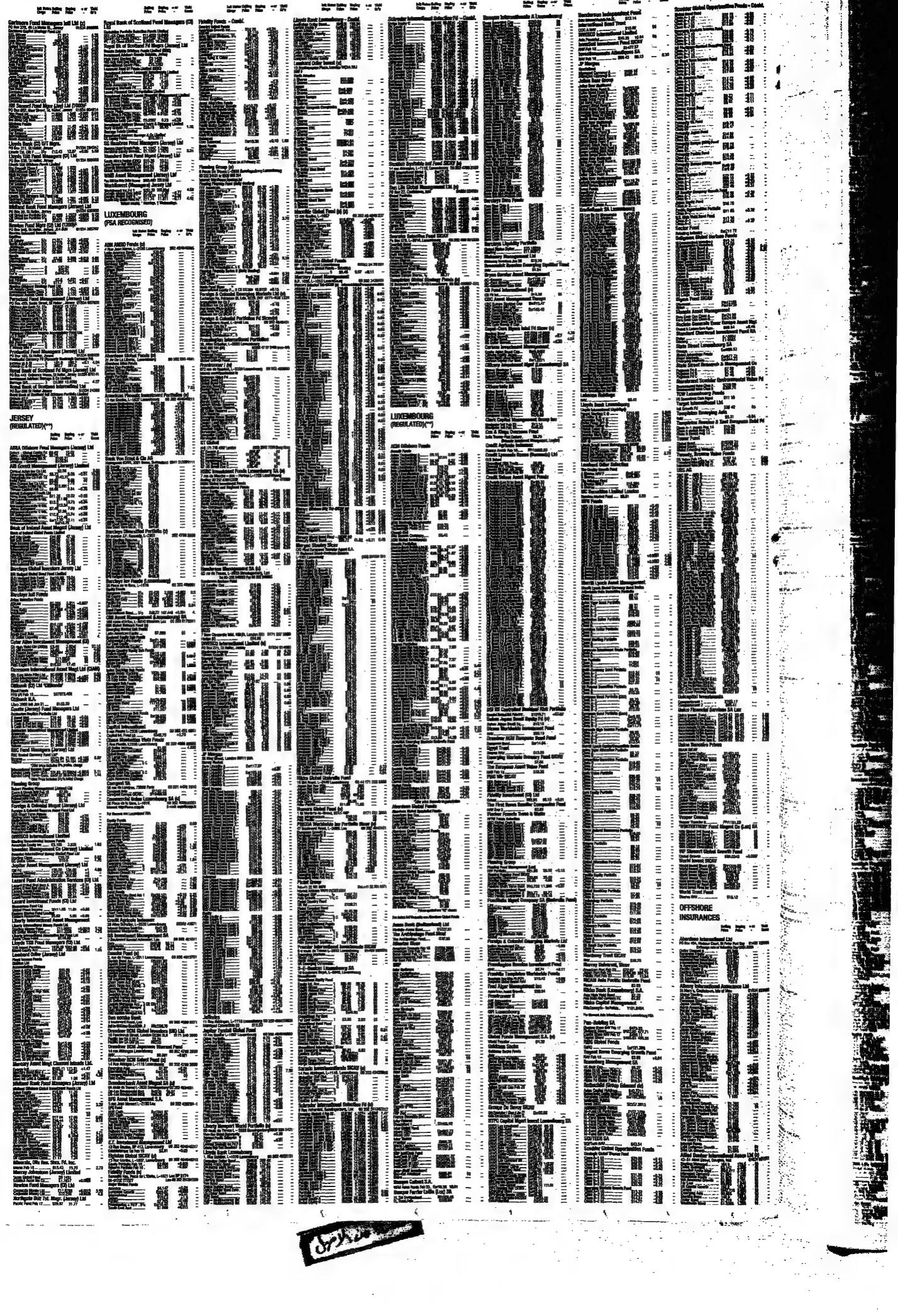
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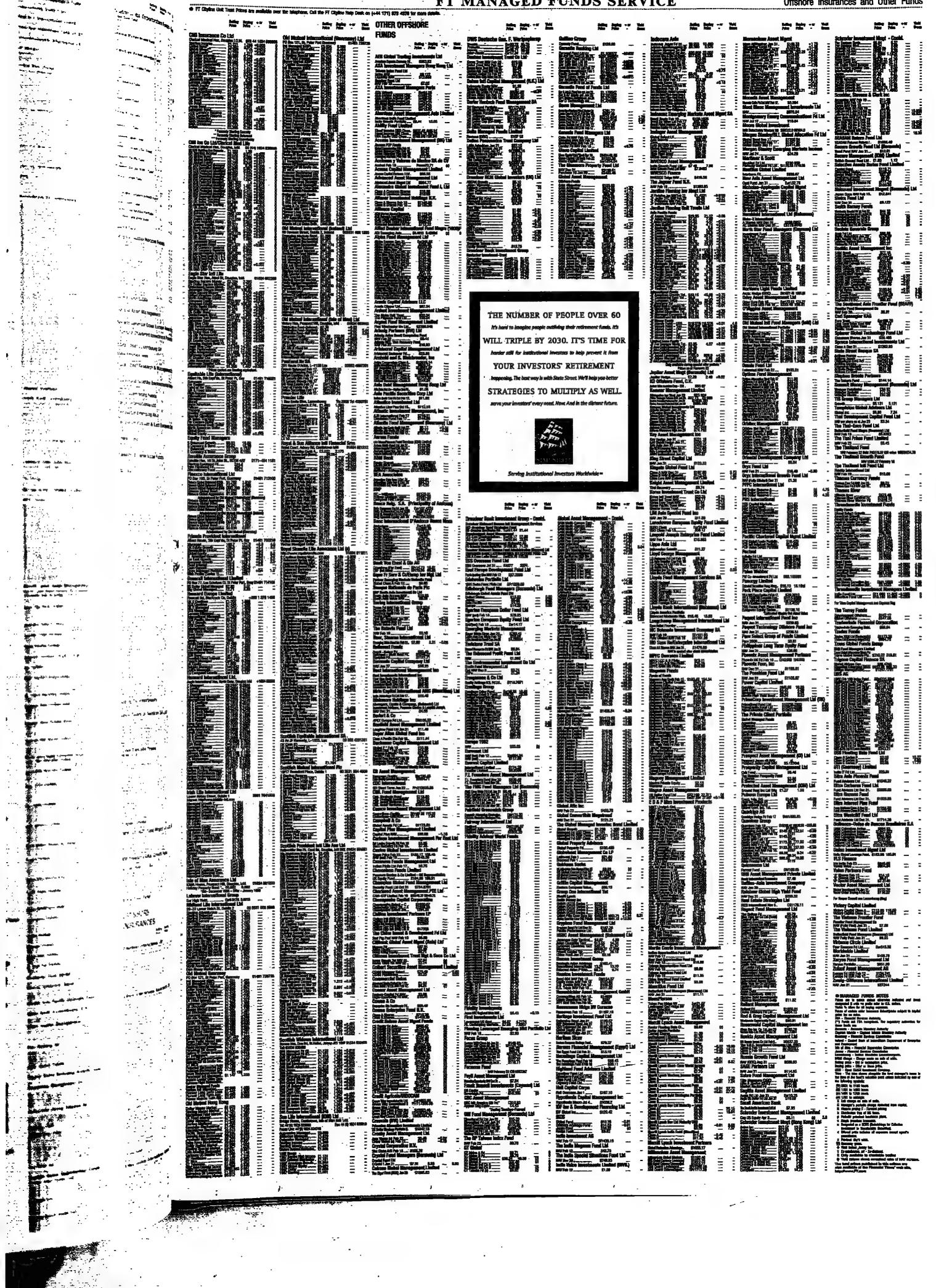
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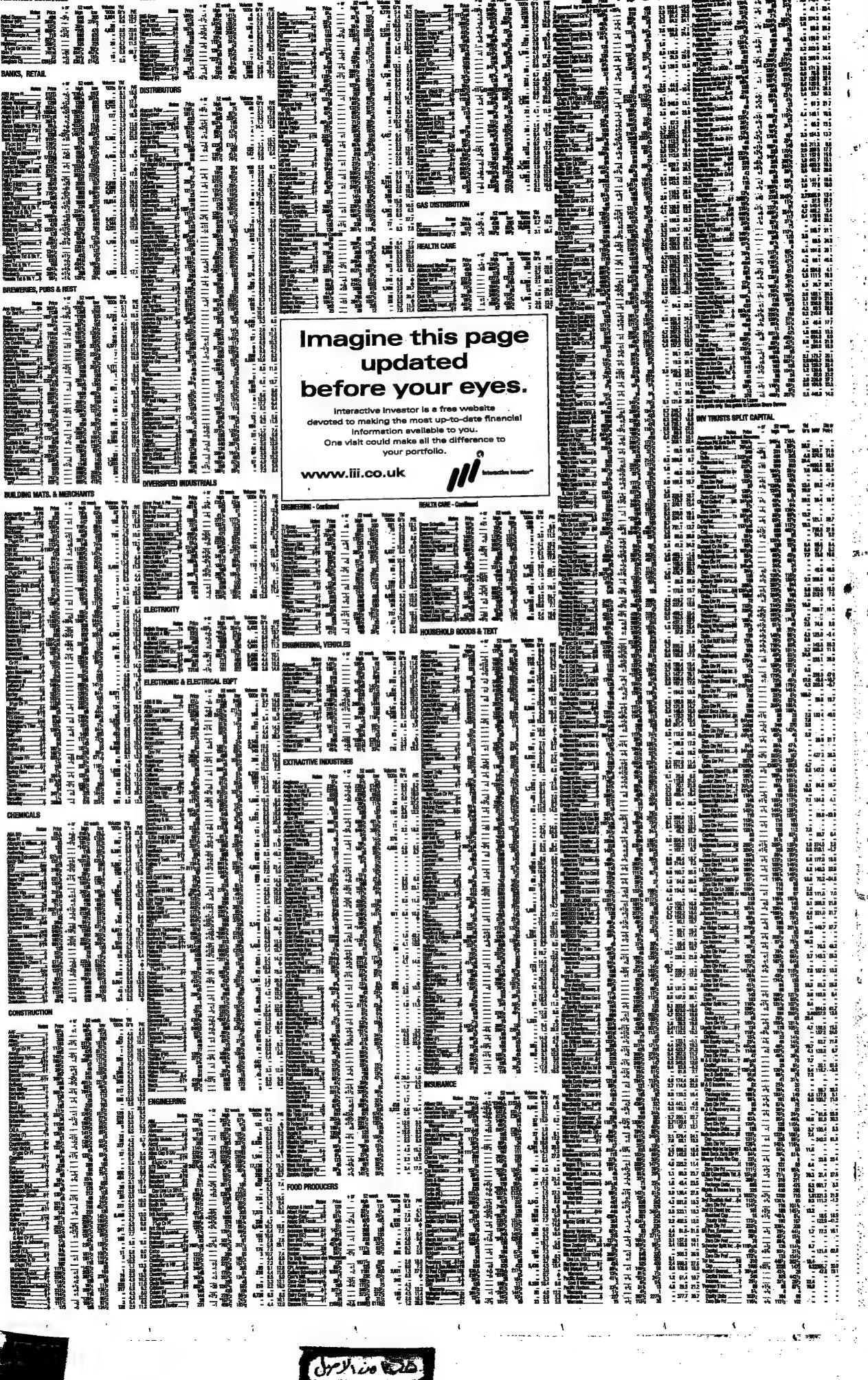
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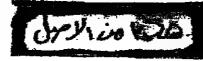
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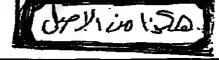
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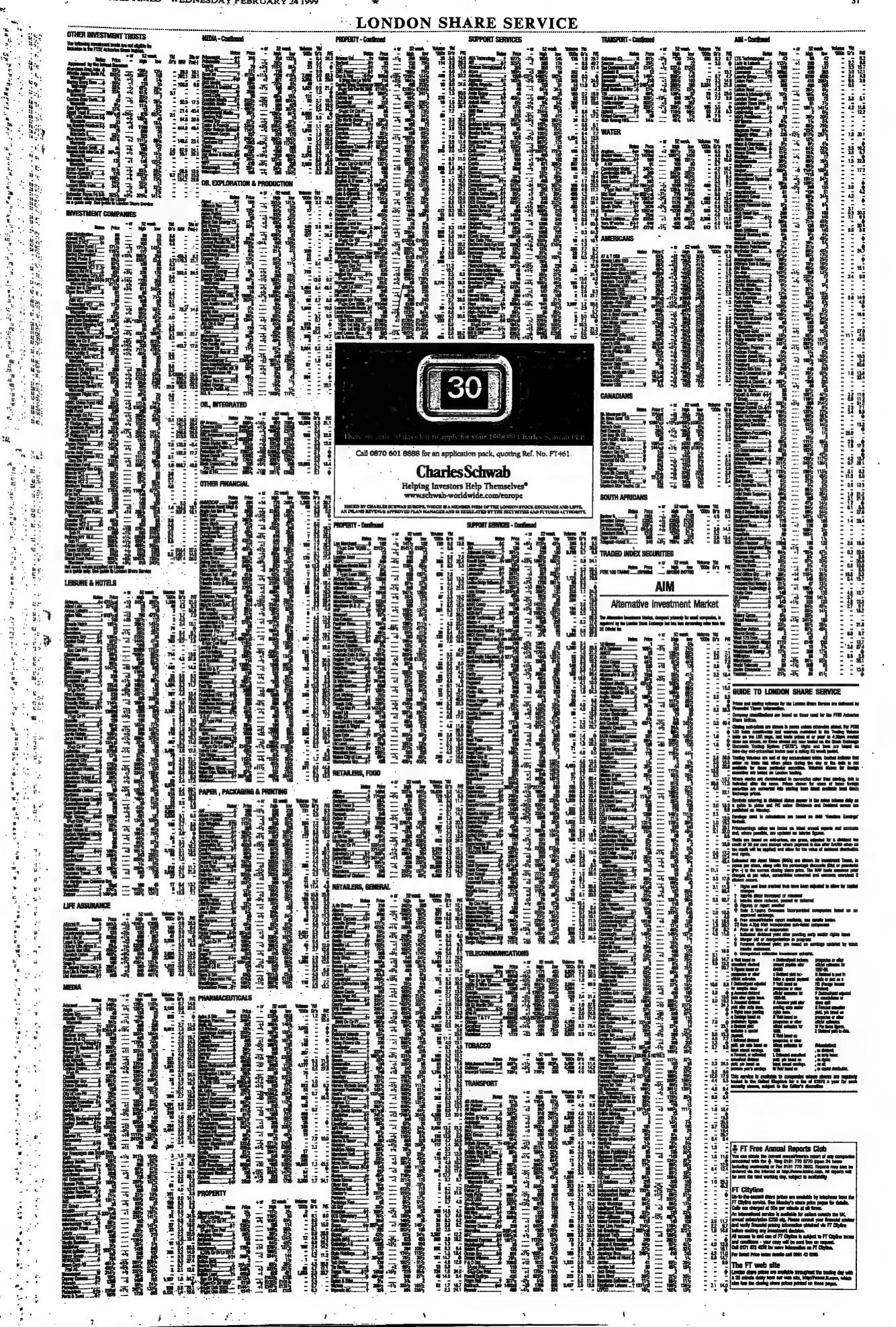
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# Faltering Footsie heeds Greenspan war

MARKET REPORT By Steve Thompson, UK Stock Market Editor

A supercharged performance by Wall Street overnight, a batch of highly encouraging company results from three of the FTSE 100's leading stocks, and talk of more takeovers in the pipeline drove London's equity market near to record intra-day and closing highs yesterday.

But the UK market's benchmark index faltered on the brink of both records as Wall Street ran into a flurry of profit-taking after some sharp comments on US stock "irrational exuberance" line Term Capital Management, price valuations by Alan which saw the stock market the US hedge fund.

Alan Greenspan, Bob Semplic valuations by Alan which saw the stock market strateprice valuations by Alan Greenspan, chairman of the US Federal Reserve, in his biannual Humphrey-Hawk- jerk reaction by the market ins testimony to the Senate's banking committee.

In his testimony, one of the most closely scrutinised economic events of the financial year, Mr Greenspan reminded investors about "rising stock prices", insistthe US economy's health.

Dealers in London, on alert for any inklings of a Greenspan market "profit July 20 last year, just before warning", similar to his the near collapse of Long

plunge in 1996, absorbed his latest comments. "The kneenever know, these things tend to impact later in the session," one dealer said.

At the close of a tense session, the FTSE 100 was 85.3 market took the price earnhigher at 6,155.2. At its best the index came within 10.4 of ing that a sudden decline in its previous intra-day record the market could damage of 6,195.6, which it reached on January 8 this year.

Its previous closing high was 6,179.0, was attained on

gist at BT Alex Brown, the London's other equity

market indices remained in positive ground, but looked was not too bearish, but you slightly vulnerable as the session wore on The FTSE 250 ended the day a net 5.7 ahead at 5,186.4, having hit a high of 5,205. The rise in the ings ratio on the non-financials index back up to an all-time high of 24.3.

The FTSE SmallCap also made good progress, hitting that the good corporate news a session best of 2,265.1, came from stocks such as before easing back to close a net 7.8 firmer at 2,263.4.

Unilever and BT. "Most of the industrials Noting the comments from have still to report. Let's

The team at SG suggested

France for corporate activity

and believes the company

may already be in talks with

Cable and Wireless, which

has a 20 per cent stake in

French group Bouygues, C&W shares fell 16% to 835p.

National Westminster, espe-

cially after the disappoint-

ment from HSBC on Mon-

day, saw the shares rise 45 to

213.19. WestLB Panmure

issued a £15 price target on

The latest review on pool

pricing from the electricity

regulator came out yester-

day and was greeted with relief. Analysts had fretted

that the new regulator might

tricity pool prices spiralling

higher. There was even talk of a price cap. However, the proposals

but not bite" according to

one dealer. British Energy,

PowerGen lifted 6% to 798p.

Relief at review

the stock

Well-received figures from

economic growth."

the UK market, Mr Semple

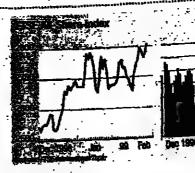
pointed to the good results

in the current reporting sea-

wait and see how they go," ple, UK stock market strate he said. Before the US news, the

stockbroker, said: "It is a UK market had raced higher reminder of the worries in the wake of the Dow Jones Industrial Average's about Wall Street overvaluation. And there is still a 212-point surge, which took worry about first-quarter US the average to within 100 points of its January 8 peak. Noting the bull points for The market moved into a

higher gear as the institutions moved in to buy the leaders in the wake of numson and the potential for bers from National Westminbids. But he also pointed out ster, which carried on the good news from the banking sector, that had been interrupted by HSBC on Tuesday, and the well-received dividend from Unilever.



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# Centrica attracts interest

**COMPANIES REPORT** By Peter John, Joel Kibazo, rtin Brice and Simon

Prospects of the first ever dividend from Centrica. which reports today, saw switching out of BG yester-

Figures from the latter were above the range of analysts' forecasts and the gas supplier made comments that suggested to several analysts it was not interested in bidding for either

Lasmo or Enterprise. In addition, BG said it would be returning capital to shareholders later in the year. HSBC estimates that £1.5bn will be dished out, a sum which represents 40p a

The shares were up 25 at best, but the gains dwindled as dealers reported a shift of interest into Centrica. The gas distributor is expected to produce strong second-half figures, and dealers are hoping for a 1.5p maiden ordinary dividend plus a 50 special. Centrica was steady at

3i, the blue-chip venture capitalist, topped the list of recommendation from Warburg Dillon Read highlighted. Feb 23 Total a potential boost to valua-

tions. The company's largest holding is in a computer ser- Dutch consumer products vices group called Morse Holdings. 31 invested in a 55 per cent stake in 1995 for £46m and Morse expects to raise £350m from a flotation this spring.

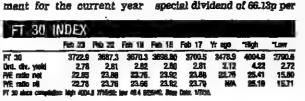
Warburg says the float is worth 150 a share to 3i and has issued a note upgrading its net asset value for 8i by up to 20p to 580p. The broker pointed out the shares had peen oversold ahead of a possible issue of shares in connection with the bid for Electra Investment Trust and

The company said the economic outlook for 1999 was uncertain and, although it assumes good economic growth in north America, it expects Europe to grow more slowly, while an early recovery in south-east Asia and

Unilever, which revealed full-year profits of £3.08bn, at the top end of market expectations, said it was to return A cautious trading state. £5bn to shareholders via a

Latin America "cannot be

relied upon".



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	Re 23	Feb 22	Feb 19	Feb 18	Feb 17	Yr age
BSAD bargains	5.963	79.254	85,288	79,463	83,866	
Equity turnover (Cherr		m/s.	3470,8	220.1	4266.0	A
Exalty bargainst		n/a.	64,257	69,817	70,160	1
Shares traded (mit	-	n/a.	161.1	775.8	1023.7	n
Total market harpainst		n/s	67.184	78,941	85,668	
Total turnover @mp:	-	n/s	4595.7	4512.1	5504.7	
Total atom traded (total	1001.4	n/a	1065,2	996.8	1252.8	
Tradepoint Sympter (Stat)	29.7	18.0	25.6	27.7	32.0	26
indepoint sins insteading	12.2	7.0	9.2	10.7	10.7	•
Historian later-market and one	-	r but incleding	Crest benover	1K only		# UK pi

cast a shadow over Anglo-Best and worst performing FTSE sectors giant Unilever, which vesterday announced plans to return £5bn to shareholders.

> ordinary share. Having moved ahead on confirmation of the special dividend, worries about the current trading outlook together with general profit-taking saw the shares decline a penny to 624%p after busy

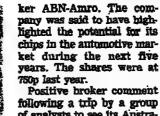
trade of 24m. "Although the £5bn figure was well ahead of expectations, we were all aware that something was on the cards, so it's not surprising that the concerns about the current outlook are at the forefront of people's minds," said one analyst.

Speculation that another Anglo-Dutch group, Royal Dutch/Shell, would follow the lead set by Unilever and return funds to shareholders helped boost trading in Shell Transport.

The shares appreciated 6% to 335p, with an improvement in international oil prices said to have enhanced sentiment in the stock. Mobile telephones group

crack down hard on the gen-erators, who had sent elec-Orange was in demand ahead of the release of fullyear figures tomorrow. The shares hardened 15 to 955%p in volume of 4.2m. SG Securities is a buyer of

the shares and expects the



group to report a loss of £110m for the year to Decem-ber 1998. It predicted a much reached last year.

smaller loss of £20m for this Drew Scientific, the health Orange may be looking to

> Rumours of consolidation among tour operators. pushed the leisure sector forward. There was heavy trading in First Choice, up 9 to 151p, Airtours, up 10 to 472%p, and Eurocamp, up 6 to 236p

up 11/2 to 70p, rose after confirming long-rumoured merger talks.

Group rose 25 to 145p as the many announced it was in talks about an offer for the group.

Rank 4 higher to 239p on volume of 5.8m. as speculation. over the future of the group yesterday represented "bark continued. A statement by Phillips

considered the company most likely to be hard hit, 6 to 105%p on volume of 1.5m. fuelled more talk of rebounded 25% to 870%p. consolidation in the paper ARM Holdings was one of and packaging sector. The the better FTSE 250 performfund manager also owns a large stake in Rezam, which fell 2 to 193p on volume of

pany was said to have highlighted the potential for its chips in the automotive market during the next five

Positive broker comment following a trip by a group of analysts to see its Austra-lian operations was said to be behind the rise of almost 4 per cent by Williams. The stock closed up 12% at 368p, well above its low of 291p touched last month but below the high of 486p

care group, rose 21 to 97%p after announcing that American regulators had approved its new cardiovascular disease test.

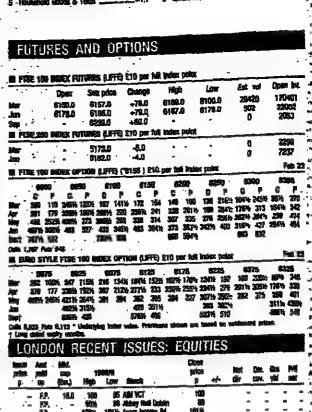
Positive results on Monday and press coverage rallied shares in Aim-quoted restaurant group BGR from their recent lows, closing 20 higher at 150n.

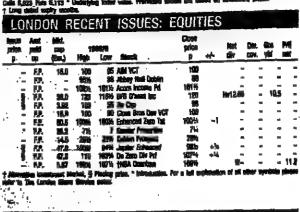
Allied Leisure, up 2 to 27%p, and European Leisure,

Leisure company BS

Institutional trading sent

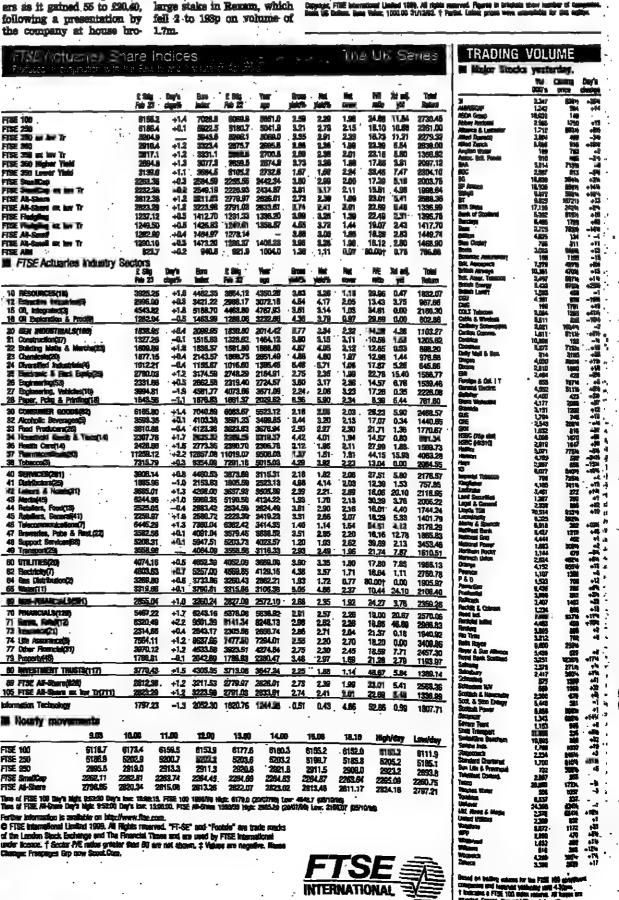
& Drew that it owns 13.5 per cent of David S. Smith, down

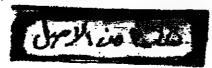




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FTSE GOLD	MII	IES	NDE)	χ .				
Tr. 1	66 22	% ubg	Feb 19	Year	Bross die yield %	Total return	S2 W High	eek Lov
Baid Mines Index (20)							1381.57	
is Togicani Indican								
Aftica (B)	384.06			1027.45	4.26	975.18		
			1141,25				1800.58	
American (11)		-0,4	864 30	960.62	0.85	<b>65.16</b>	1317.41	947







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Feculty of Actuation and the institute of Actuation Actuation and Actuat	harjes.		MONY FERR	1	· .:	٠.				POMINEY:					
RESIDUAL MARKETS Figures in parentheurs Shore rumber of lines Dollar	Degra Change	Pound Saming	Yan	Bero	Local Community	To chig	Elder Life. Yinki	Dollar	Pound Starting	Yes	Baro	Commonly	2 was	52 week	Tear ago .
of stock index Australia (75) 218.96	0.2	195.50	182.74	723.34	722.19	-0.2	5.32	213.57	index 194.32	162.71	221.65	222,56	219.96	163.88	205.97
Austria (21) 180.80 Belokum (22) 388.19	-02	165.02	187.37	166.35 359.09		0.4 1.0	2.00 1.66	. 181.00 395.49	360.74	302.07	185,76 355,49	355,49	146.95	277.18	
Brezi (29)104.35	-1.1	95.32	79.35	195.90		1.7	£18	105.51			109.51 212.06	374.83 220.87	268.36	89.32 159.94	233.30
Denmark (34) 450.16	-0.7	411.32	342.46 448.54	469.90 667.08		-0.1 1.3	1.74	453.31 585.57			470.47 656.56		-537.33 861.25		
Fonce (74) 220 5	6.4	292.86 231.85	243.79 193.00	298.56 233.89		1.0	2.05	319.13 253.63	290.36	243.14	286.96 282.44		354.45 325.61		253.16
Storace (36) 253.75 Street (36) 364.45	0.6	350.41	300.82 206.09	411,74	825.02	0.0	1.03	396.77 270.13	360.96	302.25	411.74	825.02	429.55	211.47	-
Hong Kong, China (85) 270.96 Intonesia (24) 48.25	-20	247.53 44.05	36.56	-50.34	: 25331	-1.5	1.16	- 49.23 539.27	44.80	37.51	51.10 539.37		64.52	19.04	49.62
retent (14)	2.2	485,86 154,35	404.47 128.49	534.83 221.43	\$34.98 221,43	-0.8 2.8	1.44	165.21	150.31	125.87	215.32	215.32	192.54	128.68	131,26
Japan (445) 96.25 Mexico (29) 1231.51		87.95 1125.34	73.21 986.78	100.47		1.6 1.2	1.02	1219.42	1109.50	72.19 929.06	98.34 1265.59		107.62		
Medicinate (26) 483.03 New Zooked (18) 58.40		41.35	367.40 52.03	-71.40	440.41 57.06	72 1.4	2.16 4.20	475.24 87.57	61.48	382.08 51.48	436.82 70.13	430.82 86.18	77.84	45.68	436.88 75.87
Norway (37)	0.5	202.98 77.08	168.72	291.55 88.06	280,76 184,79	0.0	2.27 0.98	222.85 84.25	76,85	169.81 - 84.19	231,32 87,44	236.83 163.32	357.71 106.98	181.86	300,44 90.54
Portugal (18)247.42		226,07	188.19	307.77 211.18	307.77 158.61	- 22	1.07	247.85 198.54	- 130,65	188.83 151 <i>.27</i>	306.53 206.06	306.53 158.18	299.29 245.74	194.13 102.45	
South Africa (35)189.54	: 1.3	173.18 348.05	144.17 200.74	197.55	257.17 435.25	1.1	3.50 1.85	187.08 379.10	344.92		194.15	255.77 430.89	346.20 435,19	290.81	279.26 316.57
Sweden (43)531.48	1.5	485.62	404.25	554.78 407.92		2.0 1.8	1.52	523.06 385.93		298.51 294.05	542.86 400.54	522.25 344.98	628.19 441.85		504.93 376.64
The Band (31)21.06	-0.8	19.24	18.02	21.58		-0.5 0.5	2.93	21.24		16.18 200.82	22.04 996.17	30.94	33,84 401,84		31.95 366.72
United Kingdom (2071)		479.29	398.96	\$47.55	524.56	2.6	1.25	511.24	465.15	_	530.59	511,24	527.72	390.12	422.44
Americas (784) 465.18	25	425.04 319.53	253.83 268.90	485.04 365.04	394.87 390,74	2.6 1,1	205	458.64 347.70	318.38	345.82 284.81	470.81 360.86	385.03 327.16	467.90 386.24	347,50 282,63	382.38 . 315.65
Eurobios (342) 99.72	0.8	91.12	75.85 377.78	99.48 518.45	99,48 514.20	. 13 14	1.77	95.88 492.32	90.06 447.94	75,41 · 375.09	98.18 510.95	.96,18 507.27	113.92 555.87	\$1.53 300.04	442.91
Pacific Basin (721)104.05	1.9	95.07 188.39	79.14	108.61 215.22		1.2	1.56	192,70 204,57	93.44 186.13	78.24 -155.86	106,50 212,32	20,39 173,09	117.89	156.00	112.89 197.34
Euro-Pacific (1444) 206.18		489.65	342.83- 245.12	525.11	503.80 311.88	26 1.4	1.27	400 45 319.84		373.67 243.53	509.03 331.74	491,17 307.82	506.43 396.32	274,92 250,58	409.61 281.97
MORTH APPRICAL (1849				335.40		0.8	2.34	98.49	57.79	73.51	100.14	97.52	103.83	77.40	20131
Europe Br. UK (522) 322.26	0.8	. 294.46 . 88.51	. 73.68	101.12	95.46				66 40	. 75.90	00.45	20.00			-
Europe Ex. UK (522) 322.26 Europe Ex. Eurobioc (381) 96.67 Europe Ex. Eurobioc (180) 95.85	0.8 0.4 1.1	88.51 87.56 163.19	73.68 72.90 135.84	101.12 100.05 186.43	95.46 181,44	1.6 0.2	1.44 3.81	94.84 177.98		72.25 135.60	98.43 184.72	93.98 181.04	109.21 216.04	75.18 128.26	203.08
Horn America (72) 922.25 Europe Ex. Lix (522) Europe Ex. Lix (523) 96.87 Europe Ex. Lix (523) 173.69 Pacific Ex. Lispen (275) 173.69 World Ex. Eurobloc (1921) 106.51	0.8 0.4 1.1 0.3 2.0	88.51 87.56 163.19 97.32	73.68 72.90	101.12 100.05	95.46	1.6 0.2 2.0 1.1	1.44 3.61 1.53 1.94	94.84 177.98 104.45 204.13	161,94 .95,03 186,73	135.60 . 79.58 155.53	184.72 108.40 211.85	181.04 103.83 178.03	109.21 216.04 108.05 221.91	75.16 128.26 83.09 165.95	203.08
Horn America (* 222)  Europe Ex. Liv (\$222)  Europe Ex. Eurobice (\$81)  Europe Ex. Liv Ex. Eurobice (\$80)  Pacific Ex. Lipon (276)  World Ex. Eurobice (1921)  World Ex. US (1850)  World Ex. US (1850)  World Ex. US (1850)  World Ex. US (2082)	0.8 0.4 1.1 0.3 2.0 8.8 2.6	88.51 87.56 163.19 97.32 188.04 275.41	73.68 72.90 135.64 81.01 168.53	101,12 100,05 186,43 111,18 214,32 314,63	95.46 181.44 105.94	1.6 0.2 2.0	1.44 3.81 1.53	94.84 177.98 104.45	161,94 .95,03 185,73 268,92	135,60	184.72 108.40	181.04	109.21 216.04 108.05	75.18 128.26 83.09	203.06
Horn America (7-22) Europe Ex. Lik (522) Europe Ex. Lik (522) Europe Ex. Lik (523) Europe Ex. Lik Ex. Eurobice (180) Europe Ex. Lik Ex. Eurobice (180) Europe Ex. Lik Ex. Eurobice (180) World Ex. Lik (1803) World Ex. Lik (1803) World Ex. Lik (2082) World Ex. Likeen (1818) 413.76	9.8 8.4 1.1 0.3 2.0 6.3 2.6 1.8	88.51 87.56 163.19 97.32 188.04 275.41 378.06	73.68 72.90 135.64 81.01 158.53	101,12 100,05 186,43 111,18 214,32	95.46 181,44 105.94 181.94 272.71	1.6 0.2 2.0 1.1 2.1	1.44 3.51 1.52 1.54 1.45	94.84 177.98 104.45 264.13 295.57	161,94 .95,03 185,73 268,92	135,60 79,58 155,53 225,19	184.72 108.40 211.86 306.76	181.04 103.83 178.03 267,13	109.21 216.04 108.05 221.91 311.48	75.16 126.26 83.09 165.95 236.11	203.08 200.55 263.20
Horn America (* 222)  Europe Ex. Liv (\$222)  Europe Ex. Eurobice (\$81)  Europe Ex. Liv Ex. Eurobice (\$80)  Pacific Ex. Lipon (276)  World Ex. Eurobice (1921)  World Ex. US (1850)  World Ex. US (1850)  World Ex. US (1850)  World Ex. US (2082)	9.8 9.4 1.1 9.3 2.0 9.8 2.6 1.8	88.51 87.55 163.19 97.32 188.04 275.41 378.05	73.68 72.90 135.84 81.01 158.53 229.25 314.71 234.58	101.12 100.05 186.43 114.18 214.82 314.63 481.80	95.46 181,44 105.54 180.04 272.71 408.13	1.5 0.2 2.0 1.1 2.1 2.0	1.44 3.51 1.54 1.45 1.52	94.84 177.98 184.45 254.13 295.57 486.43	151.94 .95.03 185.73 268.92 369.80 275.67	135.60 79.58 155.53 225.19 300.66	184.72 108.40 211.85 306.76 421,82 314.45	181.04 103.83 178.03 267,13 400.21	109.21 216.04 108.05 221.91 311.48 427.98	75.16 128.26 83.09 165.95 235.11 320.58	203.08 200.55 263.20 356.40 271.86

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Taipei opens its

# STOCK

# Greenspan caution given sanguine reaction

European equity markets back again. Asia added to shrugged off a cautious statement by Alan Greenspan, chairman of the Federal Reserve, ending mostly higher, writes Bertrand

Frankfurt moved 2.6 per cent ahead, while Paris and Zurich advanced 1 per cent. Wall Street eased after the release of the Greenspan ered, brushing up against its Greenspan said the economy in 1999, according to a note

all-time high during a vola- "appears stretched in a num- by ABN-Amro, the economic the sentiment, with most markets posting gains following Wall Street's overnight run.

Tokyo thrived on a weaker yen, closing 1.7 per cent this year, was seen as confirhigher, while Hong Kong matton of some analysts' added 2.2 per cent and Sydney ended 0.3 per cent

Giving his biannual testi-

tile session, before falling ber of dimensions", adding: "Equity prices are high enough to raise questions of whether shares are overval- share prices. ued." The cautious statement, which hinted at a possible interest rate rise later

tion of US stocks. With gross domestic product forecasts for the US speech but quickly recov- mony to the Senate, Mr pointing to 3 per cent growth

Wall Street's early buoyancy

helped FRANKFURT climb

back above the 5,000 level for

the first time in more than

two weeks. The Xetra Dax

index ended 124.90 higher at

Talk that Deutsche Tele-

kom was a hot favourite to

counter Olivetti's conten-

tious €52bn takeover bid for

Telecom Italia sent the Ger-

man giant up to €42.20

before closing €2.39 higher

at €41.89. Mannesmann

RWE pleased the market

with a strong earnings state-

ment and shares in the util-

Deutsche Bank hardened

FTSE Eurotop 300 index

13.86 or 1.13 per cent to

1998. Most other finan-

32 cents to €47.50 in spite of

continuing media focus on

1,235.39. See Euro Prices page.

the prospect of flat earnings

cials gained ground. Allianz

rose €12.5 to €285. Munich

Re advanced €6.60 to €185.6.

Krupp both pushed ahead,

adding €2.26 to €176.50 and

€4.10 to €134.50 after the

their planned merger had hit

problems by announcing the

deal would go ahead soon

after the March 1 deadline.

Bayer, a weak market lately, rallied €1.90 to €32.15.

BASF added 86 cents at

€31.65. SAP. also a laggard

in recent sessions, improved

PARIS took its cue from

confident markets in the US

and Europe to and 1 per cent

higher. The CAC-40 was up

for the fourth day running.

Air France continued to

rise on its second day of

trading, gaining €1.60 or 9.9

Canal Plus soared after it

confirmed that it was in

talks with Rupert Murdoch's

empire and other media

players on a European alliance. But shares later

retreated after analysts

warned that any alliance

would come under close

scrutiny by competition reg-ulators in Brussels. The

adding 42.09 to 4.207.95.

per cent to €17.70.

€18.60 to €342.50.

inies scotched rumours

Steel groups Thyssen and

ity rose 92 cents to €39.72.

added €4.60 at €129.30.

5.012.60 after reaching a ses-

sion best of 5.039.68.

fears about the high valua-

momentum is too weak to deliver the level of company earnings implied in current

This, said the bank, suggests liquidity and demographic factors - baby boomers piling in on stocks ahead of retirement - are the main drivers behind the market's strength. With only technical factors underpinning prices, shares could be vulnerable to a rate rise this

year, the bank suggests.

L'Oréal, up €7.50 to

€607.50, and Sanofi, €7.10

higher to €162.10, gained as

ted to post healthy results

this week. But profit-taking

took the shine off BNP,

down €2 to €75.50, and

AMSTERDAM ended 8.38

digher at 536.69 on the AEX

index after a session boosted

by confirmation that Uni-

lever planned an \$8.1bn spe-

The foods and detergents

giant surged to €73.60 early

on as buyers took their cue

from a strong earnings state-

ment and an upgrade from

SG Securities. The stock

Philips rose €2 to €67.20 on

good options activity while

insurance leader Aegon

jumped €3.35 to €92.90.

Media group Wolters Kluwer turned in the day's best per-

formance, adding €7 or 4.3

MILAN followed Wall

Street lower late in the ses-

sion and the Mibtel index

finished 25 weaker at 24,192

Telecoms remained the

focus of attention. Olivetti

eased 6 cents to €2.91 as it

sought to salvage its \$58bn

bid for Telecom Italia, which

as the would-be prey built up

Elsewhere, Generali rose

€1.09 to €36.28, lifted by a

buying spree triggered by

Monday's bid activity and

hopes that the insurer would

push ahead with its growth

by acquisition policy.

per cent at €169.50.

off a high of 24,308.

defences.

ended up €1.20 at €69.50.

cial dividend.

Carrefour, off €7 to €627.

both companies were expec-

of investors yesterday under- carry is in the process of botlined the robustness of the

"Signs of monetary policy tightening are not necessarily bad news for US investors," said an analyst at Morgan Stanley. "In the medium term, a bit of inflation could actually mean increased pricing power, which is good for companies."

Analysis expect Europe to get a further boost from upcoming data if they con-

lifted by a firming dollar and

heavyweight Novartis. The

SMI index finished 69.0

higher at 7.145.7. Novartis

put on SFr39 to SFr2,569 as

investors decided the recent

sell-off had been overdone.

SFr110 to SFr18.340.

Roche certificates rose

Specialty chemical groups

were losers. Ciba lost SFr4.50

to SFr110 as its 1998 results

came in below expectations.

Clariant slid SFr4 to SFr724,

unable to capitalise on

Among mostly firmer

HELSINKI regained 6,000

oints on the Hex index for

the first time in three weeks

largely in response to strong

performances by Nokia and

Pohiola. The index closed

Nokia climbed €6.43 to

143.53 higher at 6.057.54.

financials, Swiss Re climbed

switching from its rival.

SF166 to SF13,359.

strong rebound in index

But the sanguine reaction firm that the European econtoming out.

INSEE, the French state statistics agency, will publish its industrial survey tomorrow, to be followed on Priday by fourth-quarter GDP figures from France.

Although the GDP data is expected to confirm the softening of economic activity at the end of last year, the industrial survey will be watched for any stabilisation

an upbeat response to its

launch of a handset with

internet access at the GSM

boosted by speculation about

Nordic merger possibilities

STOCKHOLM edged ahead

with the day's new product

news from Nokia overshad-

owing developments at

Ericsson. The general index

Ericsson slipped SKr0.50 to

SKr222.50 as it sought to

shrug off the news from

Nokia, saying it did not

expect the launch to hurt

sales of its new T28 model.

which will hit the market at

Defence technology com-

SKr128 on news 1998 profits

Handelsbanken fell SKr7

to SKr297.50 as the bank,

Sweden's biggest, reported

results that were slightly

worse than expected and

said it saw no need for major

OSLO was boosted by

strong gains in the financial

sector but Anglo-Norwegian

engineering group Kvaerner

ended NKr2 weaker at

NKr142 after posting 1998

results below expectations.

The total index finished 11.16

Writien and edited by Michael

Morgan, Jettrey Brown,

added 5.03 to 3,377.51

about the same time.

had more than double

Nordic acquisitions.

higher at 986.36

in the insurance sector.

Pohjola rose €3.95 to €51.

World Congress in Cannes.

Despite the presence of a number of world-class companies and Taiwan's importance as an economic and trading power, foreigners own less than 4 per cent of shares listed in Taipei. The announcement last

the market

**EMERGING MARKET FOCUS** 

Taiwan's decision to loosen

its limits on foreign owner-

ship of listed companies was

hardly the result of the

curbs buckling under the

pressure from overseas

investors eager to get into

Friday that foreigners would be allowed to buy up to 50 per cent of listed companies' stock was seen by some as symbolic, given the lack of pressure on the current 15 per cent cap on individual

For local investors and stock exchange officials, however, the news raised hopes of a possible increase in overseas investment that would support a faltering market, Indeed, restrictions on involvement in Taiwan have been more of a boon than a bane recently.

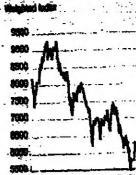
The market slid 21.6 per cent in 1998 and has fallen further since despite government attempts to bolster prices that included a huge but ineffective stabilisation

If the raising of ownership limits prompts Morgan Stanpany Celsius soared SKr13 to ley Capital International to increase Taiwan's weighting in its benchmark regional index, the result could be an inflow of overseas capital. said Allan Chu of the Taiwan Stock Exchange's trading department.

MSCI weights its Taiwan index at just 50 per cent of capitalisation because of the island's "relatively onerous" restrictions on foreign investment.

Jeffrey Toder, head of research at Jardine Fleming in Taiwan, welcomes the raising of the limits on ownership but points out that it leaves intact other controls. "I don't think it is enough to prompt MSCI to make a

doors to world



change in the Taiwan weighting." Mr Toder said. "It doesn't change any of the investment restrictions - it's a long-term positive but has no short-term impact.

While infusions of foreign investment would certainly Taiwan's economy must contend with a deep-seated fear that they might open chinks in its defences against possible aggression from its arch-rival, mainland China,

Sabre-rattling by Belling caused markets to plunge in 1995, and officials fear such vulnerability will be heightened if they allow capital to flow more freely.

Even with easier access. some foreigners would no doubt think twice before plunging into a market dominated by retail investors. vulnerable to manipulation and plagued by a lack of corporate clarity.

The size and relatively robust growth of Taiwan's economy and its role as an information technology powerhouse make the island difficult to ignore. The higher limit on investment could open the way for foreign take-overs of juicy technology companies.

"It may bring some poten tial strategic investors into the market," said Peter Kurz, director of Merril

Mure Dickie

# Dow see-saws Dax jumps back above 5,000 as bond prices sent tumbling

US shares were mixed at midsession in volatile trade soon after the conclusion of Federal Reserve chairman Alan Greenspan's Humphrev-Hawkins testimony before Congress, writes John

Mr Greenspan's comments were seen as well-balanced. but traders in the Treasury market pointed to one line that set off a wave of selling

Mr Greenspan appeared to suggest that last autumn's interest rate cuts may have been too severe, and bond prices quickly tumbled. By early afternoon the 30-year Treasury bond was down 🖁 to 97基, yielding 5.413 per cent on fears that a strong economic performance could lead to an interest rate rise.

Stock prices were higher in the morning, led by a stronger high-tech sector. As bonds stayed low, however, blue-chip and other sectors was lost. The Dow Jones Industrial Average was down 7.47 by early afternoon to 9.545.21. The broader Stendard & Poor's 500 index had lost less than a point to

Computer and other hightech stocks held up although they slipped off their morning highs. The Nasdaq composite index, heavy in technology issues, was 32.74 higher, a gain of 1.4 per cent, at 2.374.75. Small company shares also held up, with the Russell 2000 index up 1.21 to

Key financial shares in the Dow were stronger despite gies 80 cents at C\$24.10. the fall in bond prices, with Citigroup up \$21 to \$57%

& Manufacturing shares were off \$2% to \$76% and Procter & Gamble was down

The retail sector was an area of interest to investors. as the earnings reporting season picked up. Barnes & Noble, the leading bookseller, tumbled more than 12 per cent or \$44 to \$315 after the company issued a profits warning. Starbucks was up \$3 to \$52% after the company announced a 2-for-1 stock split. Nordstrom was down \$2% to \$41% after it released

its quarterly results. Steel producers picked up after Salomon Smith Barney raised several to a "buy" rating, including Bethlehem Steel, up \$% or 4.7 per cent to \$8%.

TORONTO edged lower in uncertain early trade with the latest statements from the chairman of the US central bank sparking doubts about the next move for interest rates.

"It's not clear whether Alan Greenspan is hinting at higher US rates or not, but it has certainly taken the shine off the banking sector," said one broker.

heavy volumes and Bank of Montreal came off 45 cents at C\$65.25. Toronto-Dominion Bank lost 45 cents

Telecoms continued to improve with Northern Telecom adding C\$1.30 at C\$94.10, but drinks and entertainments giant Seagram retreated 35 cents to C\$70.65 and ATI Technolo-

# and American Express up 300 composite inde \$3\frac{1}{12}\$ to \$112\frac{1}{12}\$. Weighing on at 6,496.80 at noon. São Paulo steadies after Fed chairman's speech

SAO PAULO moved sideways in early trading as investors digested the latest policy remarks from Alan Greenspan, chairman of the US Federal Reserve, and came to no very clear-cut

There was initial selling, but volumes remained subdued and once it became clear that the Greenspan statement contained no obvimarkets, sentiment steadied.

mark Bovespa index was up 56 at 9,130.

Itau advanced 2.2 per cent to R\$700 after the bank

sion the IPC index was standing in positive territory with a gain of 8.47 at 4,251.65. Market heavyweight Telmex improved 10 centa-

Royal Bank of Canada shed 35 cents to C279.05 in

at C\$65.50.

the morning session left the 300 composite index off 8.45

# Earnings push Jo'burg higher

good two-way volume.

58.2 at 6,780.8. Sasol, the

Platinum shares continued

#### reported better-than-**SOUTH AFRICA** expected results. MEXICO CITY had a vola-Robust corporate earnings

overnight gains sent Johannesburg ahead, lifting the all share index 35 to 5,933.3 in

fuels and chemicals leader. jumped 80 cents to R24.65 after turning in earnings ahead of broker estimates.

to rally with Amplats up a further 180 cents at R96. Golds though stayed soft. The sector index lost 17.5 a

# Yen weakness lifts Tokyo again

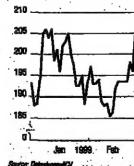
**ASIA PACIFIC** 

The continuing weakness of the yen combined with overnight strength in New York to boost TOKYO stocks for the second consecutive day, writes Paul Abrahams. The benchmark Nikkei 225 average closed above 14,500 points for the first time since December 10. The index ended up 243.98.

or 1.7 per cent at 14,500.65, its high for the day, after climbing from a low of 14,284. The more representative weighted Nikkei 300 rose 1.92 to 223.66. The Topix index of all first-section shares was up 8.8 at 1,117.7: Fudosan rose Y28 to Y957 The momentum was up. with 739 stocks rising, 481 down and 90 unchanged. Volume was heavy as 560m shares were traded. Analysts said this was because yesterday was the last day to trade stocks for delivery this

Real estate continued its on the day. Property companies have been supported by falling bond yields and hints from members of the ruling

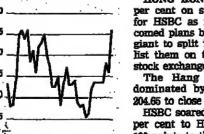
Share price, Hong Kong quota (HKS)



estate prices. while Mitsubishi Real Estate gained Y48 to Y1,160.

Sato Kogyo, the construc-Y120bn in debt.

strong run, up 3.6 per cent most heavily traded stock, Liberal Democratic party after briefly, during intrathat new measures might be day trading, overtaking introduced to support real Hitachi, which closed up Y3



Mitsui

tion company, jumped 11.7 per cent or Y9 to close at Y86 after revealing it would ask its creditor banks to forgive

NEC, the electronics conglomerate, was the second up Y30 at Y1,200 after announcing a restructuring plan over the weekend. Toshiba closed up Y7 at Y737

index closed up 165 at 15,239. HONG KONG jumped 2.2 cent on strong demand for HSBC as investors welcomed plans by the banking giant to solit its shares and list them on the New York

The Hang Seng index, dominated by HSBC, rose 204.65 to close at 9,433.99. HSBC soared HK\$10 or 5.1 per cent to HK\$206, adding

130 points to the index. Analysts said that while Monday's results were largely in line with expectations, investors had focused on potential gains in HSBC's price-to-earnings multiple from listing the shares in New York

Turnover in HSBC shares reached HK\$1.4bn, about 40 per cent of total market turnover. Hang Seng Bank, 62 per cent owned by HSBC, rose HK\$1.50 to HK\$61.75 while other blue chips closed

moderately higher. TAIPEI ran into profittaking and the weighted index, up almost 9 per cent in two sessions, ended 2.1 6.180.94

Financials, notably the banks, continued to find

week's package of stimulus asures. Commercial Bank and Chung Hsing Bill both went limit up, rising 7 per cent to T\$53.50 and T\$20.60

The broader market saw heavy selling that lifted turnover to T\$108.7bn, its

**WELLINGTON** closed 1.2 per cent off as NZ Telecom came under pressure from profit-taking despite a strong overnight performance on Wall Street. The 40 capital index retreated 26.96 to 2.234.43, with NZ Telecom alone accounting for 20 points in the fall.

The bout of selling put a halt to a seven-day rally by the telecommunications heavyweight, with the stock ending 25 cents down at NZ\$9.54. AMP led the gainers, adding 37 cents to NZ\$23.42 ahead of its result announcement today.

SEOUL was weak after a session marked by technical problems in the exchange's electronic trading system which hampered operations.

The composite index lost 5.61 to 502.88 in volume of 111.7m shares, the lowest since the start of 1999.

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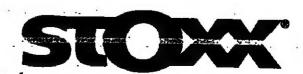
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